

# FINANCIAL TIMES

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Prices rise as  
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**TOMORROW'S  
Weekend FT**  
Bacteria shrug off  
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World Business Newspaper

**Patten presses UK  
to admit more  
Hong Kong citizens**



Hong Kong governor Chris Patten (left) is pressing the UK to allow 1.3m Hong Kong Chinese to have the right to enter Britain without visas. The move is being resisted by British home secretary Michael Howard, who is also opposing Mr Patten's demand that a further 7,000 non-Chinese Hong Kong citizens should be given full British passports. Mr Patten fears they will become stateless when Hong Kong reverts to Chinese rule in 1997. Page 12

**Postbank lines up partners:** Postbank, the German state-owned postal savings bank which is trying to fend off a DM3.1bn (\$2.2bn) hostile bid from the postal service Deutsche Post, said it planned to sell strategic stakes to a group of three other German banks and insurance companies. Page 21; Lex, Page 20

**Tokyo office sale cheers market:** Mitsubishi Estate, Japan's leading property company, is to sell an office block in central Tokyo for Y75.6bn (\$746m) in the city's first significant open market property sale in more than a decade. The move could reinforce the shaky value of Japanese commercial property portfolios. Page 20

**Fall in demand hits ICI:** Imperial Chemical Industries said the economic slowdown in Europe and the US, which cut demand for chemical raw materials by 4 per cent, accounted for a decline in underlying third-quarter sales and profits. Page 21; Lex, Page 20; Dow profits soar, Page 25; ICI's margin decline, Page 26

**Thailand eases share rules:** The prices of foreign-registered shares on Thailand's stock exchange fell sharply after the country's Securities and Exchange Commission approved draft regulations to allow easier foreign ownership of Thai stocks. Page 20

**Dobson Park agrees to US takeover:** Harschfeiger Industries of the US secured an agreed takeover of Dobson Park Industries, its UK rival, and pledged to create one of the world's largest mining equipment manufacturers. Page 27

**Saudia to buy US aircraft:** US president Bill Clinton and Saudi Arabian defence minister Prince Sultan announced details of a long-delayed \$7.5bn aircraft deal between Saudia, the Saudi airline, and US manufacturers. Page 7

**Congress on course to pass budget bills:** The Republican leadership in Congress made several compromises and predicted passage in the House and Senate over the next 24 hours of their budget "reconciliation" bills. Page 6

**Nato faces delay over new chief:** Nato faced the prospect of a damaging impasse, possibly lasting several weeks, over who should succeed Willy Claes as secretary-general of the alliance. Page 3

**Gazprom may buy British Gas surplus:** Russian gas monopoly Gazprom may help British Gas out of its current financial bind by buying some of its surplus gas for export to Germany via a pipeline due to be opened by 1998. Page 26; Gazprom bond issue expected, Page 21

**Customers' debts hit MIG engine maker:** Perm Motors, which makes engines for MIG fighter aircraft and is one of Russia's biggest engineering companies, is sacking 1,000 workers after customers, including the Russian military, failed to pay bills totalling Rbs100m (\$22m). Page 3

**ABB posts 61% profits rise:** Electrical engineering group ABB Asca Brown Boveri reported a 61.8 per cent rise in third-quarter net income to \$197m, continuing the strong growth that began last year. Page 21

**Daewoo wins FSO:** South Korean industrial conglomerate Daewoo succeeded in its bid to take over the Polish state-owned FSO car maker. Daewoo will invest \$1.1bn in the plant. Page 7

**EU controls on fishing agreed:** Measures to control fishing off the western British Isles, the final step before Spain and Portugal gain greater access to the area in January, were agreed by European Union ministers. Page 2

**Award for FT writer:** Canute James, Caribbean correspondent of the Financial Times, won the Maria Moors Cabot prize, awarded by Columbia University, for his work in advancing inter-American understanding and press freedom in the Americas. Page 2

**STOCK MARKET INDICES**

New York Comex 4,077.07 (-46.61)

NASDAQ Composite 1,016.58 (-9.89)

Europe and Far East

CA40 1,754.12 (-10.0)

DAX 2,311.84 (-18.29)

FTSE 100 3,519.65 (-18.2)

Nikkei 7,772.65 (-24.73)

**US LUNCHTIME RATES**

Federal Funds 5.7%

3-month Treasury Bills 10.53%

Long Bond 10.07

Yield 5.344%

**OTHER RATES**

US 3-yr Interbank 6.63 (same)

US 10-yr Gv 10.34 (10.34)

France 10-yr OAT 10.218 (10.214)

Bermuda 10-yr Bond 10.017 (10.028)

Japan 10-yr JGB 112.954 (112.248)

**NORTH SEA OIL (Argus)**

Brent 15-day Dec \$16.30 (16.07)

Tokyo close \$10.35

**STOCK MARKET INDICES**

New York Comex 3,584.3 (384.5)

London 3,328.25 (381.0)

**DOLLAR**

New York Comex 1,579.5 (-1.58)

UK 1,4917 (1,3639)

Fr 4,9225 (4,8867)

Sw 1,133 (1,129)

Y 101.35

**STERLING**

London 1,5741 (1,5795)

UK 1,4917 (1,3639)

Fr 4,9225 (4,8867)

Sw 1,133 (1,129)

Y 101.35

**EUROPEAN NEWS**

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## NEWS: EUROPE

# Russia's industrial giants shed staff

By John Thornhill in Moscow

Perm Motors, one of Russia's biggest engineering plants and a flagship of its aerospace industry, is sacking 1,000 workers and moving to a three-day week after customers, including the once-mighty Russian military, failed to pay bills totalling Rbs100bn (£14m). Among other things, the company makes engines for MiG fighter aircraft, and satellite parts.

The move follows this week's announcement by the Vladimir tractor factory, hailed as a model of industrial restructuring, that it would have to dismiss 3,000 workers.

It blamed a rise in energy prices and the strength of the ruble for a drop in export profits. The Far East Shipping Company, one of Russia's biggest transport concerns, has also announced plans to trim its workforce.

Economists suggest the announcements could herald a wave of job losses as managers are faced with progressive cuts in state subsidies to companies.

Until recently, the official level of unemployment in Russia has been surprisingly low, given that industrial production has halved since 1989. Official statistics suggest it is at present 8

per cent - 5.7m out of a potential workforce of 72.8m.

The relative flexibility of the labour market has enabled many people to find jobs in the vibrant private sector and opinion polls have shown consistently that the public worries more about high inflation than job losses.

But a recent research report from the Moscow-based Centre for Economic Performance suggests that the real level of unemployment, including workers on short time, exceeds 30 per cent in as many as a fifth of Russia's regions.

It also suggests that greater labour shake-outs could follow as "manage-

rial paternalism" may be breaking down.

Large enterprises previously kept workers on their books, even if only on short-time, to strengthen their case for more credits from central and local government.

The structure of Russia's excess wage tax also encouraged companies to keep on more workers at low pay rather than employing fewer on higher salaries.

However, fears about drastic rises in unemployment in Russia have proved unfounded before. In 1992 the International Labour Organisation predicted it would rise to 8-10 per cent

by the end of that year. In the event it only rose to half that.

The issue of unemployment and the neglect of Russia's poor is becoming an important campaign issue in the run-up to the parliamentary elections in December.

This week, President Boris Yeltsin tried to release some of the pressures by ordering the government to pay outstanding pensions and soldiers' wages. "This issue is of vital importance to millions of Russians, has critical social implications and even risks becoming a political problem, increasing tensions in the country," a presidential press statement said.

## EUROPEAN NEWS DIGEST

## Brussels probes World Cup deal

The European Commission yesterday began legal proceedings against France over a FF12.7bn (\$550m) contract to build and run a giant soccer stadium in Saint Denis, just outside Paris, for the 1998 World Cup final. It said the awarding of the contract to the Grand Stade consortium, which includes France's Bouygues, Europe's largest construction company, might breach EU laws on public procurement.

Brussels said it had asked the French authorities for information several times, but received no "satisfactory replies". Rival companies have complained that Grand Stade received favourable treatment.

France has two months to provide the Commission with further information about the contract. If it declines, it faces legal action in the European Court. Construction is being financed 53 per cent by Grand Stade and 47 per cent by the French government. Grand Stade will have the right to run the 80,000-seater stadium after its completion, scheduled for late 1997.

AP, Brussels

## Bjerregaard to sue over diary

Mrs Ritt Bjerregaard, the EU environment commissioner, is to sue the Danish daily Politiken for reproducing without consent the controversial diary which she withdrew from publication this week. She had told her publishers to scrap the book after leaks of its contents, including unfavourable descriptions of European leaders, produced a political storm. However, Politiken published it as a free 20-page supplement yesterday. "This is a severe contravention of copyright law," her spokesman said yesterday. "All future developments will be handled by Ritt Bjerregaard's lawyers."

Extracts from *The Commissioner's Diary* in Danish newspapers on Monday brought criticism even from fellow Social Democrats who said publishing such a book while still in office damaged her standing in European politics, weakened the environmental lobby and hurt Denmark's international image.

Reuter, Copenhagen

## Court move in Gal affair

Spain's supreme court decided yesterday to ask Congress to lift the parliamentary immunity of Mr José Barrionuevo, a former interior minister and the most senior figure so far to face questioning in the Gal affair over illegal counter-terrorist activities in the 1980s. The court said that the ex-minister, who has repeatedly expressed his willingness to testify, would have to answer accusations relating to possible misappropriation, illegal detention and the organisation of an armed group.

Mr Barrionuevo, a close associate of Mr Felipe González, the prime minister, and interior minister from 1982 to 1988, has been implicated by other former officials in a bungled 1983 kidnap operation in southern France.

Meanwhile, another former Socialist interior minister, Mr José Luis Corcera, has been accused by an examining magistrate of misappropriating public funds. Mr Corcera has admitted buying jewellery as presents for the wives of ministry colleagues, but has justified his action by saying the presents were to compensate for lost holidays and weekends.

David White, Madrid

## Aérospatiale to cut workforce

Aérospatiale, France's state-owned aerospace group, announced yesterday its intention of trying to reduce its workforce by 3,100 over 1996-97 because of reduced military business and the impact of the dollar's fall on sales. The company said it would negotiate with the unions to carry out the job cuts - falling mainly on its civil aircraft and missile divisions - by redeployments, retraining and encouraging people to retire early, rather than by straight redundancies. However, the unions have threatened strike action after being told of the plan.

David Buchan, Paris



Mr Chernomyrdin (front) was once Mr Yeltsin's presumed political heir. But a rift has grown between them.

## Sands running out for Yeltsin's political career

Despite the Kremlin's efforts to play down the seriousness of President Boris Yeltsin's heart attack, Russian politicians and businessmen fear it could herald the end of his political life.

Doctors said the Russian leader was not in danger of dying and aides insisted that "the president is still in charge", but many observers warn that Mr Yeltsin's faltering heart could be beating the end of a political era.

The mild heart attack, less than four months after he was hospitalised for two weeks with a similar condition, has provoked speculation that the

foreign appearances which were widely viewed as a sign that he was willing and able to hold on to the presidency. After yesterday's heart attack, most observers are more pessimistic.

"Most people have already started to think that Yeltsin cannot serve another term and this will strengthen those doubts," says Mr Boris Jordan, president of Renaissance Capital Group, a Moscow-based investment bank. "We are entering a very unstable period."

The fears of a succession struggle are greater today than they were when Mr Yeltsin had his first heart attack in July. Then, Mr Victor Chernomyrdin, the prime minister, appeared to be the president's chosen political heir.

It was even argued that the president's illness might be good for Russia because it would speed the ascent of Mr Chernomyrdin. The prime minister's economic policies have won praise from western financial institutions and the trust of the Russian business community.

But over the past three months, a rift has appeared between Mr Yeltsin and his premier, whom the president has come to treat more like a rival than an appointed successor. This tension has inspired fears that, instead of a smooth transfer of power, Russia might be in for a protracted battle between an ailing president and hostile pretenders to the throne.

"When it happened last time [the heart attack] Chernomyrdin was riding very high," says Mr Victor Huico, president of AICO Capital, a Moscow-based investment company. "But this time around, Mr Chernomyrdin is not seen as being as strong as he was by the markets."

Analysts say the lack of a clear successor to Mr Yeltsin could tempt Russia's ruling élites to violate the country's fragile democratic procedures to protect their power.

"Yeltsin's entourage and the new economic élite are all asking themselves who can come to power so that they retain their property and are not put in jail," says Mr Markov. The new political and economic élites feared that some of the most popular ultra-nationalist and Communist candidates "might take away their property and send them to jail. They might be tempted to try to impose a dictatorship."

Over the past few weeks, Mr Yeltsin had embarked on a vigorous round of domestic and

## Estonia coalition proposed

Estonia's prime minister, Mr Tüüt Vaehi, has negotiated a new government after his previous administration was brought down earlier this month because of a bugging scandal involving the interior minister. The new outline government links Mr Vaehi's centrist Coalition group with the left-leaning Rural Union, which opposes land reform, and the Reform group, which espouses further economic liberalisation. The delicate left-right coalition commands 55 votes in the 101-seat parliament but must still be approved by President Lennart Meri.

Mr Vaehi's previous administration collapsed when it emerged the interior minister had secretly taped ministers' conversations. The controversy may continue to run given recent press allegations that Estonia's security services sold information to the Russians.

John Thornhill, Moscow

## Pechiney case appeals fail

The French supreme court yesterday rejected appeals from a former finance ministry official and a Lebanese businessman convicted of insider trading in the 1988 Pechiney affair. The Cour de Cassation upheld sentences of one year in prison, with a further year suspended, against Mr Alain Boulli, former chief aide to Mr Pierre Béregevoy, the late Socialist prime minister, and Mr Samir Traboulsi, a businessman.

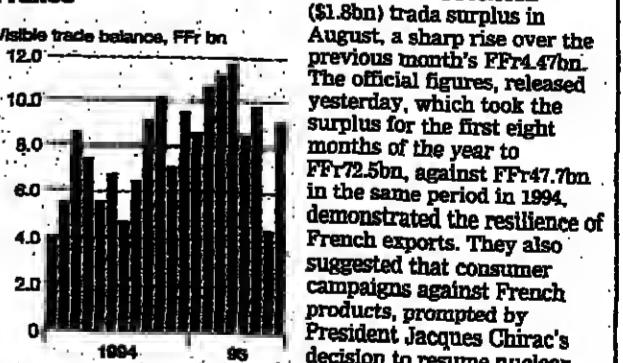
The Pechiney case was one of a series of scandals which contributed to the defeat of the Socialists in the 1993 general election. It involved insider share trading in the acquisition by the Pechiney aluminium group of American National Can of the US. Mr Boulli was convicted of tipping off Mr Roger Pelat, a businessman friend of then Socialist president, Mr François Mitterrand, about the acquisition plan. Mr Pelat died in 1989.

John Riddick, Paris

## ECONOMIC WATCH

### French trade surplus soars

France



France had a FF9.06bn (\$1.8bn) trade surplus in August, a sharp rise over the previous month's FF7.47bn. The official figures, released yesterday, took the surplus for the first eight months of the year to FF72.5bn, against FF47.7bn in the same period in 1994, demonstrating the resilience of French exports. They also suggested that consumer campaigns against French products, prompted by President Jacques Chirac's decision to resume nuclear testing, had little impact.

Exports rose from FF11.7bn in July to FF11.8bn, including about FF2.5bn from Airbus sales. The customs office said shipments of wine, one of the products most exposed to consumer protests, increased during the month. The trade surplus with European Union partners rose from FF1.7bn in July to FF3.0bn. Deficits with Japan, Germany and the US, all shrank. In terms of products, agricultural goods expanded their surplus, as did industrial and military equipment.

John Riddick, Paris

■ West German inflation fell a provisional 0.1 per cent in October on the previous month for the second month running and remained stable at an annual 1.6 per cent.

■ Sweden's producer price index was unchanged in September from August. The monthly figure brought the annualised increase in producer prices to 9.9 per cent, down from 10.4 per cent in August.

■ Norwegian unemployment continued its downward trend in October, as the jobless rate dropped to 4.1 per cent from 4.5 per cent in September.

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حکایات ایران

## Nato delay on new chief raises concern

By Bruce Clark, Diplomatic Correspondent

Nato yesterday faced the prospect of a damaging impasse, possibly lasting several weeks, over who should succeed Mr Willy Claes as secretary-general of the alliance.

The continuing deadlock raised the possibility that Nato will have to start deploying a peace implementation force (ifor) to Bosnia — in far the largest military operation it has ever mounted — with its top political post unfilled.

Nato's military commanders are

keen to start deploying the force, which could number up to 60,000, as soon as an agreement is reached in the Balkan peace talks which begin in Dayton, Ohio, next week.

But officials at Nato headquarters said there was a growing sense in several member states, including the US and France, that the alliance should take time to find the right person rather than act with undue haste.

This could mean waiting till December 5, when alliance foreign ministers convene in Brussels, before appointing a successor to Mr Claes,

who was forced to resign after being named in a Belgian corruption scandal.

Sir Leon Brittan, the European Union trade commissioner, was floated as a possible candidate by his native Britain but diplomats said his name was likely to raise eyebrows in several European capitals, notably Rome. The UK commissioner whose formidable intellect has aroused admiration and envy among his European colleagues, is remembered in Rome as a tough opponent of state aid to the Italian steel industry.

"He has been against Italy at every

turn," said one Rome-based official.

"But on the other hand, any British candidate is bound to be strong because London plays such a prominent role in the alliance."

French officials said Germany's Chancellor Helmut Kohl and President Jacques Chirac of France had reached an understanding on the issue when they conferred on Wednesday night.

The officials declined to elaborate, but they hinted that the candidate favoured by Paris and Bonn was not one of those already named — Mr Olaf Ellermann-Jensen, the former Danish

foreign minister, and Mr Ruud Lubbers, ex-prime minister of the Netherlands. Germany has reservations, albeit not insurmountable ones, about Mr Lubbers.

The French for their part oppose the Danish candidate on the grounds that he does not speak fluent French and his country does not belong to the Western European Union, the EU's embryonic defence club.

"If France and Germany have a candidate, their best tactic is to put that person forward as a compromise at the last moment," said one well-informed observer.

## Berlusconi is robbed in the last minute

By Robert Graham in Rome

Once again it has been a case of a few hours being light years in Italian politics.

Yesterday, at the beginning of the final day of the no-confidence debate against the government of Mr Lamberto Dini, the outcome still bung in the balance. But by the time the prime minister rose to speak in the chamber of deputies at 12.30 it was all over bar the shouting.

He knew his eight-month-old government would survive the vote because a last-minute deal had been stitched together with the 24 deputies of Reconstructed Communism (RC), heirs of the hardline of the old Italian Communist party. In return for Mr Dini promising to resign by the end of the year, RC agreed to walk out of the chamber during the counting of the vote.

This tactic deprived the right-wing alliance, headed by media magnate turned politician Mr Silvio Berlusconi of the necessary numbers. With RC support, the Berlusconi camp could have mustered 316 votes against a prospective 309 for the government, backed by the parties of the centre-right.

Even since Mr Fausto Bertinotti, the RC leader, agreed last Friday to cross the ideological divide and back the right-wing alliance's no confidence motion to topple the government, he has been under pressure from the centre-left to repent. Mr Dini however is understood to have personally contacted Mr Bertinotti early yesterday morning to broker a pact to save the government.

News of the pact circulated moments before Mr Dini's speech, but only confirmed when the prime minister spelled out he would resign once the 1996 budget was approved, along with a new law guaranteeing fair media coverage during elections.

Mr Bertinotti then rose on cue to say in so many words: if the prime minister will confirm his intention to resign by the end of the year

(the last date for the approval of the budget) then RC will not vote to bring down the government.

Throughout yesterday's drama, Mr Berlusconi looked on with the grim anxiety of a football coach seeing his team robbed of victory at the last minute by a dishonest referee. The move to bring down the government was his idea after the senate voted last Thursday against Mr Filippo Mancuso, the justice minister, in a no-confidence motion.

However, Mr Berlusconi could draw some satisfaction from the fact that he forced a long-needed debate on the future of the Dini government, the first ever in Italy composed entirely of non-parliamentarians.

Mr Dini has been obliged to demonstrate that he depends upon a clear segment of the political spectrum to govern. This makes him much more vulnerable from now on.

Mr Berlusconi has been campaigning for early elections since the beginning of the year.

Although the small centre parties will now try to stall elections at least until the Italian presidency of the EU ends in June, this will be hard to achieve.

Elections now look likely by March at the latest, probably while Mr Berlusconi is standing trial on charges of corruption alleged to have been committed while running his Fininvest business empire.

The forthcoming battle over the budget, promised yesterday in the toughest terms by Mr Gianfranco Fini, leader of the rightist National Alliance, will severely test the government; and RC could yet again seek to team up with its theoretical enemies.

Mr Dini also has yet to define the tensions created by the removal of his justice minister. A good part of Mr Dini's speech yesterday was a defence of the sacking of Mr Mancuso. Mr Mancuso has challenged his removal in the constitutional court.

Austrian soldiers marching in Vienna's historic Ringstrasse yesterday to mark the 50th anniversary of national day. (AP Wirephoto)

## Controversy over military parade in Vienna

Chancellor Franz Vranitzky of Austria did an about-face yesterday and joined the rest of the government to watch a controversial military march-past in Vienna marking the 50th anniversary of the country's post-war national day. Reuters reports from Vienna.

The embattled Social Democrat chancellor had opposed the military spectacle and refused to join other VIPs for the march-past but caused great surprise by turning up. An estimated 250,000 spectators lined

Vienna's main Ringstrasse boulevard in one of the biggest military parades in Austria for years.

President Thomas Klestil, addressing the crowd from the town hall, said Austria, which joined the European Union in January, had a great interest in a common European security. "But at this point of hope than reality. In the next few years, nobody will guarantee our freedom and security, but us. Nobody protects our bor-

ders but us," he said. Mr Klestil was joined by Mr Vranitzky and his estranged conservative coalition partner, Mr Wolfgang Schüssel, the foreign minister. Mr Vranitzky blames Mr Schüssel for bringing down the government.

An election has been called for December 17. Mr Jörg Haider, leader of the far-right Freedom party, which has seen its support grow, took his place on the official podium alongside former President Kurt Waldheim.

## German budget boycott planned

By Judy Dempsey in Bonn

Germany's opposition parties, led by the Social Democrats (SPD), yesterday boycotted the parliamentary budget committee and vowed to block passage of next year's budget in the Bundesrat, or upper house where they hold the majority.

The decision to boycott the second day of hearings highlighted the SPD's disapproval of the 1996 budget proposals and attempts by Mr Theo Waigel, the finance minister, to explain how he was going to keep the net borrowing under

DMS6bn (\$43bn) in spite of a revenue shortfall of DM18.3bn.

The boycott, unprecedented in Germany's post war history, was made after the SPD accused Mr Waigel of arrogance in the way he presented a one-page explanation to the committee on Wednesday — and later parliament — of how the shortfall would be met.

He said proceeds from privatisation receipts and other savings would bridge the gap caused by lower than expected revenues and an increase in unemployment benefits.

The row is likely to galvanise

opposition in the Bundestag if and when the draft budget passes through two more readings in the Bundestag, the lower house where the government holds a 10-seat majority.

Mr Rudolf Scharping, SPD leader who is trying to reassert authority over the party and stem its decline in the opinion polls, said yesterday: "As state premier I would have fired a finance minister who presented such a draft budget."

But Mr Adolf Roth and Mr Wolfgang Weng, budget experts for the ruling Christian Democrats and Liberal Free

Democrats respectively, dismissed the boycott, saying it was an attempt to deflect from the SPD's internal divisions. "The SPD behaviour has been revealed as a tactical manoeuvre meant to distract from the inner-party disputes over issues and personnel," they said in a statement.

The boycott by the combined opposition of SPD, Greens and Party of Democratic Socialism (PDS), robs the government of a crucial opportunity to seek consensus for next year's budget before it is debated in the Bundestag in early November.

## VAT row tests single market to the limit

By Jim Kelly in London and Emma Tucker in Brussels

The row over VAT arrangements in the European Union that this week led to the sacking of a senior Commission official, revolves around one of the most complicated and sensitive issues still facing member states as they strive to complete the border-free internal market.

Indeed, Mr Peter Wilmott, the sacked director general of the Commission's taxation department, was involved in one of the most ambitious taxation projects in the world as Brussels set the eventual harmonisation of VAT as its goal.

Progress to that goal has been slow and tortuous and a deadline of January 1 1997 for the new regime is

almost universally acknowledged to be impossible to meet.

Meanwhile, the EU is using a "transitional system" of VAT, a half-way house between the old regime or "destination system" and the much-valued definitive regime or "origin system". In the origin system, designed for a highly developed single market, the VAT is applied in the country in which the service or goods originate. Under the destination system, VAT is applied where the services or goods are consumed.

The current transitional system is a combination of both the other systems and was needed after January 1 1993 when border controls for goods were abolished between the member states. Under the system, individuals follow the origin system,

but businesses keep to the destination system and VAT continues to be charged according to where a product is consumed.

The problem with the origin system is that it favours countries who export. These would see a rise in revenues as VAT would be collected for all goods originating in their territory. Importers would conversely see a drop in revenues. "The big problem with the origin system is that it changes the flow of revenue to the different member states and the question was: how do you adjust those flows afterwards?" said Mr Richard Watson, head of indirect tax at accountants Price Waterhouse.

The answer to that question was supposed to be a "central clearing house". This would be an EU institution designed to re-allocate revenues from VAT to the member states.

Another problem was putting forward reliable forecasts of what the origin system would do to the current tax revenue patterns within the EU.

The problem underlying the difficulty of designing the central clearing house is the different rates of VAT applicable within the EU.

The problem becomes clear if a single transaction is taken as an example. Under the origin system imagine a British manufacturer buying a French computer for FF100m (£13m) plus VAT of 20.6 per cent. The VAT would flow to the French exchequer.

Meanwhile, the manufacturer would try and reclaim all the VAT from the UK government. The problem is that UK VAT is just 17.5 per cent.

In this case the UK government would be the loser because of the difference in VAT rates. The clearing house needed a mechanism to redistribute the revenue to the UK. Finding this mechanism was always going to be an obstacle to the success of the scheme. Brussels at first considered a system which totalled individual transactions, but has recently favoured a macroeconomic approach.

Another problem about driving the reform forward is that many businesses are happy with the current system. Mr George Michie, head of indirect tax at KPMG, said: "Broadly the transitional system is seen to be working — there is some concern over the administrative burden but that is not insurmountable. The last thing business wants is another upheaval."

Investment and slow the agricultural recovery. "This essentially makes a sham of privatisation and reinforces the old command structures," a diplomat said. "It means the processing industry doesn't have to reform".

Ukraine's agro-industry and farming are viewed by many as the backbone of a future private sector in the former Soviet Union's breadbasket.

Economists say the government's reluctance to break up collectives quickly, free domestic trade and prices, and end state contracts for products has helped depress output; last year's grain harvest was the lowest for a decade.

The parliament is proposing that the companies which supply agro-industrial businesses, mostly collective farms, will be given a free 51 per cent stake.

Workers at the plants will be allowed to buy the rest in a closed auction with vouchers issued to them free of charge.

The plan, endorsed by a strong lobby of collective farm and agro-industrial directors, undercuts the attempt, endorsed by the World Bank, to break up vertical supply monopolies.

The law "could seriously damage the prospects for rapid and equitable privatisation" and fails to balance "fairly the interests of farm suppliers, employees and the general population," the letter says.

The loans were approved on the understanding that the privatisation programme would be speeded up. Only a few companies have been privatised, far short of the 8,000 planned for the year. The bank had urged President Leonid Kuchma, on a tour of South

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## NEWS: ASIA-PACIFIC

# 'Japan premium' hurts bank profits

By Gerard Baker in Tokyo

It must rank as one of the more curious ironies of modern economics that Japanese banks find themselves forced to pay a substantial premium for the privilege of borrowing in international money markets.

Japan is the world's largest creditor nation, with more than \$600bn in net assets around the world. Its citizens possess the largest pool of savings of any country. And its banks, custodians of much of those savings, are of course, the largest on earth.

But as international investors continue to take fright about the scale of the country's financial problems, banks find themselves forced to borrow at rates that would shame some of the poorest of the world's less developed countries.

For all the Alice-in-Wonderland quality of the so-called "Japan premium", it continues to hurt the country's banks.

The premium appeared in

Mr Eddie George, governor of the Bank of England, yesterday tried to play down international fears about the scale of Japan's financial problems, writes Gerard Baker. Financial markets had exaggerated the nature of the difficulties, he said, expressing confidence that the "Japan premium", the extra cost of borrowing charged to the country's banks, would gradually disappear. Mr George, on an official visit to Tokyo, said the authorities were banding the difficulties effectively. Problems at

mid-August, as concerns about the health of Japanese banks intensified. Following the collapse of two small banks in August and the revelations of the \$1bn debacle at Daiwa last month, it rose sharply.

Even for the strongest institutions the extra cost of borrowing short-term US dollar funds is now about 0.5 percentage points - they pay 0.5 per-

centage points over London interbank offered rates (Libor). For the less familiar banks, or those with obvious problems, such as Daiwa, the premium has hit 1 percentage point in the past week.

Those figures do not sound unduly daunting. But Japanese banks borrow hundreds of billions of dollars a year in overseas markets, and even relatively

small interest rate changes can have a harmful effect on their profitability.

Banks are meeting some of the extra cost by the use of interest rate swaps - selling yen and buying dollars in the cash market, and buying yen and selling dollars in the forward market. But the interest rate differential between US and Japanese money is so high that the gain is marginal. Most of the premium feeds directly into banks' funding costs.

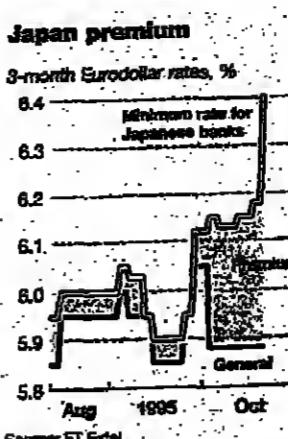
Estimated by Mr Yoshiro Yamada, analyst at Merrill Lynch Tokyo, suggest that for each of the six large commercial banks, a premium of 0.15 percentage points would cost about Y4bn-Y5bn (\$38m-\$45m) if it stayed for the last five months of this financial year.

That suggests that if the current premium of 0.5 percentage points were to stay, the cost would be about Y15bn for the average leading bank. That figure compares with an estimated average Y1,500bn in

operating profit the leading banks are expected to report for the six months to the end of September - barely a blip.

But it is not the big banks that are most threatened. Smaller and weaker banks are having to pay a premium of up to 1 percentage point. For a bank such as Nippon Credit Bank, one of the most troubled, that figure could translate into costs as high as Y5bn, or close to 10 per cent of its expected operating profit. If that level of premium remains, the effect on earnings of the weaker banks could be much more substantial. Some of those banks are being denied extensions of credit lines in international markets - a development that could precipitate a genuine funding crisis.

Furthermore there could be a significant longer-term effect as banks are forced to retrench. In the past five years Japanese lenders' overseas assets have grown substantially, as they have sought to



compensate for the sluggishness in the domestic lending market. In the process they have cut the rates at which they lend in overseas markets to the bare minimum.

Prime borrowers can now get funds at less than 0.3 percentage points over Libor. Japanese banks may not be able to provide that sort of funding.

Ms Mineko Sasaki-Smith, economist at Morgan Stanley in Tokyo, says: "Foreign banks are encroaching on Japanese banks' overseas business, threatening their viability."

## ASIA-PACIFIC NEWS DIGEST

## Thai rate of growth slows

Economic growth in Thailand slowed for the second successive month in September, a sign that the government's policy of high interest rates is beginning to achieve its goal of cooling the economy. Growth in industrial output during September was 7 per cent over the same period a year earlier, compared with 8.1 per cent in August and 11.1 per cent in July. Private investment also slowed to year-on-year growth of 15.5 per cent, compared with 16 per cent in August and 17.4 per cent in July.

The trade deficit narrowed to Bt17bn (\$678m) in September from Bt31bn in August. The current account deficit for August, the latest month for which figures are available, was Bt30bn, down from Bt37.7bn in July. Foreign reserves rose to a record \$35.9bn.

Ted Bardacke, Bangkok

**Tamil separatists attack villages**  
Tamil separatist rebels attacked two Sinhalese villages in north-east Sri Lanka yesterday, shooting and hacking to death at least 24 villagers, the military said. It was the fifth attack of its kind since Saturday. The military said the rebels were trying to divert attention from a government offensive to capture their northern stronghold, the city of Jaffna. The nine-day old offensive had claimed the lives of 127 soldiers and more than 500 rebels, the military said. More than 310 soldiers and 1,500 rebels had been wounded.

AP, Colombo

## Australian republic plan 'flawed'

Australia's Governor-General Bill Hayden has denounced as flawed with serious pitfalls plans to declare the nation a republic and said he finds Queen Elizabeth, whom he represents, a consoling figure. Mr Hayden, once a staunch republican, said of the Queen: "I find her a consoling figure. I can talk to her in correspondence in a way that I can't speak to anyone else." Mr Hayden from 1983 to 1988 was foreign minister in the Labor government, which under Prime Minister Paul Keating is pressing ahead with its aim of ending

employment has fallen below 3 per cent and wages are rising fast - by between 10 and 15 per cent over the past year.

Malaysia is trying to move up the technological ladder away from labour intensive industries but it is likely to be some years before it has the skills to rise into the ranks of the Asian "tigers". In the meantime, it is facing growing competition from more low-cost producers such as Indonesia, Vietnam and China.

So far, the government has kept the lid on inflation at about 3.5 per cent - a considerable achievement in an economy moving so fast. But there is a suspicion official figures do not reflect the build-up of inflationary pressures.

Malaysians have high expectations. After eight years of fast growth, any slowing of the economy could spread alarm. It would also pose political problems for Dr Mahathir's administration. Today's budget may not be as expansionary as in past years but few expect Mr Anwar will want to pull out of the fast lane.

Kieran Cooke

## China-Malaysia Spratly accord

China and Malaysia had reached an understanding, and rival claims to the Spratly Islands would not undermine their relations, Mr Ahmad Kamil Jaafar, secretary-general of Malaysia's foreign ministry, said yesterday. "Both countries will look into the matter in a positive manner and also take into account other claimants to the same area," he said, after a meeting between officials of the two countries' foreign ministries. Vietnam, the Philippines, Taiwan and Brunei also claim some or all of the Spratly Islands, in the South China Sea.

■ Vietnam's year-on-year inflation rate reached 15.6 per cent in October, up 0.1 per cent on the previous month, according to the government statistics office yesterday. Inflation in 1994 stood at 14.4 per cent. Cumulative inflation of 12.3 per cent for the first ten months of 1995 has already exceeded a government target of around 10 per cent for the whole year.

Reuter, Hanoi

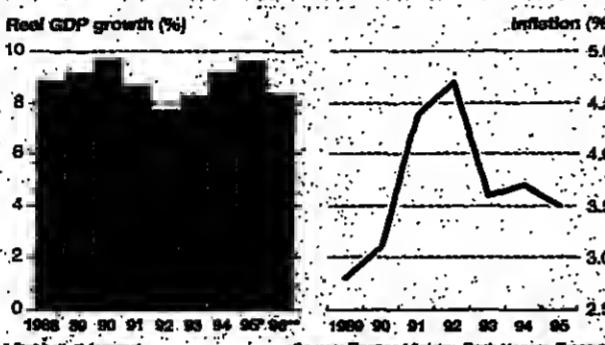
# Malaysia's giddy growth rate prompts alarm

**M**alaysia has become used to life in the fast lane, with economic growth rates most other countries can only dream of. Today Mr Anwar Ibrahim, the deputy prime minister and minister of finance, announces next year's budget, and will highlight some of the economic achievements of recent years.

Since 1988 the economy has expanded by more than 7.5 per cent each year. Growth this year is expected to be 8.5 per cent. Over the past eight years per capita incomes have doubled to nearly \$4,000 (£2,540) a year. Signs of progress are everywhere. New buildings are going up on virtually every spare plot of urban land. Car sales increased by more than 50 per cent in the first six months of this year.

But amid all the euphoria, local and foreign analysts will be watching anxiously to see whether Mr Anwar announces measures to cool an economy which many feel is in serious danger of overheating. "The government's willingness to tackle some fundamental economic difficulties is at stake," says a fund manager based in

### Malaysia: so far so good



Source: Finance Ministry, Bank Negara, Treasury

Kuala Lumpur. "But the betting is that the 'go for growth' brigade will still win the day."

Malaysia's main problem is a rapidly expanding current account deficit. In 1994, the deficit was M\$11.6bn (£2.9bn) or 6.6 per cent of gross domestic product. This year there are forecasts the deficit could amount to M\$18bn, or nearly 10 per cent of GDP, considered a dangerously high figure by several local and foreign economists. The deficit is also much bigger than earlier projections: at the beginning of the year

Bank Negara, the central bank, forecast the deficit would be less than M\$14bn.

While a large proportion of the deficit is accounted for by capital flows and services costs such as insurance and shipping, the trade deficit has also widened substantially - from M\$0.7bn in the first seven months of 1994 to M\$8.9bn in the same period this year.

The government says there is no cause for alarm. "The problem we face is the problem of success," says Mr Anwar. Much of the trade deficit is

accounted for by so-called lumpy items such as aircraft.

Dr Mahathir Mohamad, the prime minister, is determined to turn Malaysia into a fully industrialised country by the year 2020. Dr Mahathir wants high growth and speedy implementation of a wide range of projects in the next five years alone about \$25bn is due to be spent on infrastructure projects, including a new international airport, a giant hydroelectric scheme and a new administrative centre.

Government critics say some projects cater more to Dr Mahathir's vanity than to real economic needs and put severe strain on financial resources. But government planners insist Malaysia is not going the way of Mexico. The deficit is not being financed by short-term borrowings but long-term capital inflows from abroad. Unlike Mexico, Malaysia has a high domestic savings rate.

However, economists warn that to depend on capital inflows from abroad and not to narrow the deficit could have serious consequences. The situation is clearly viewed with alarm by many foreign

investors. This year they have stayed well away from the Kuala Lumpur stock market, traditionally one of the region's top performers.

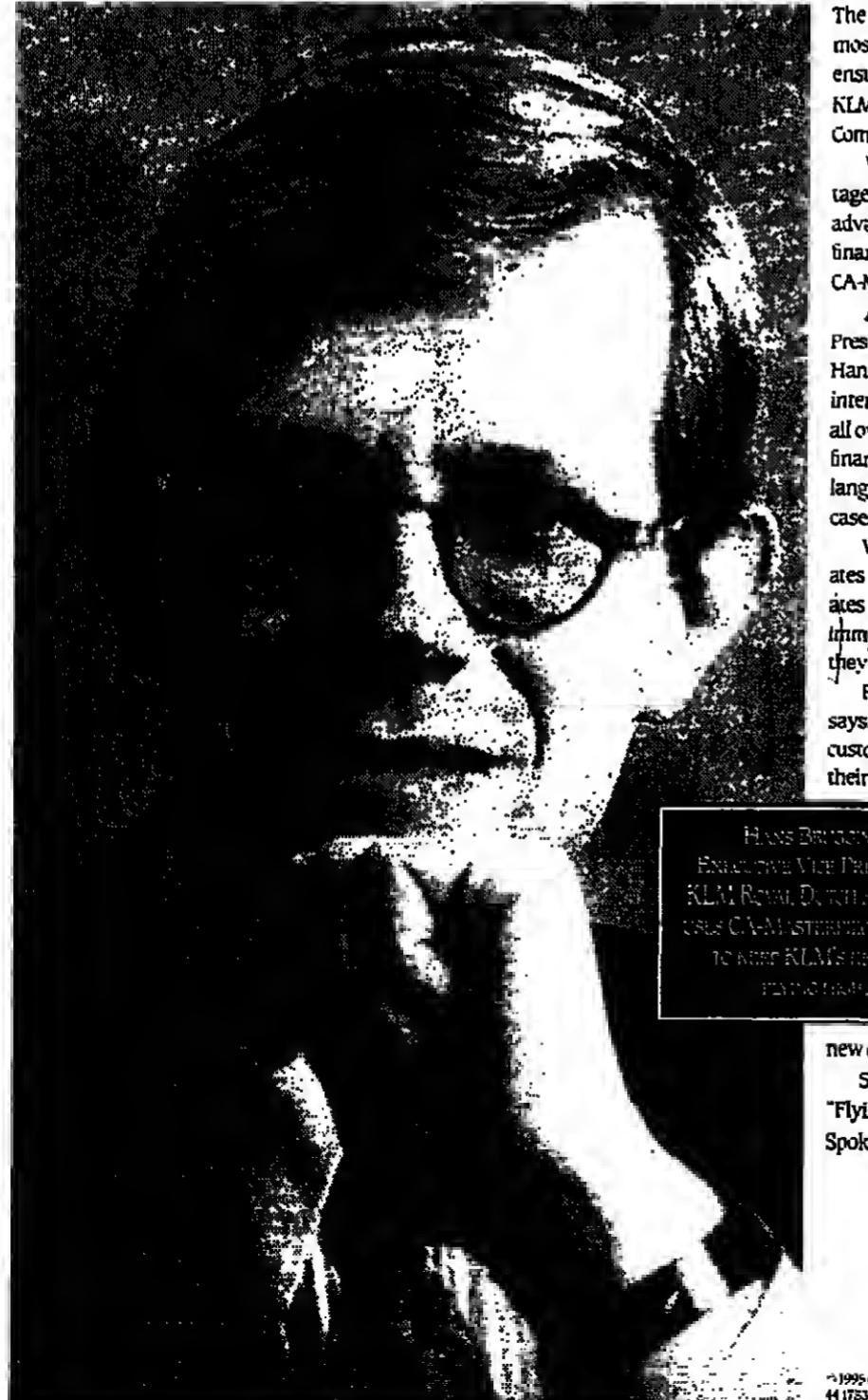
The import of consumer goods and overall consumer spending are rising fast. The streets of Kuala Lumpur are jammed with Mercedes-Benz and BMW cars, driven by the country's newly wealthy. This is in spite of import duties of as much as 200 per cent on many imported vehicles.

Some observers warn that a bubble is about to burst in the overheated property sector, where prices for some housing have gone up by more than 40 per cent in the past year.

Bank Negara has repeatedly called for bank restraint in lending; however, this has continued to soar, with consumption credit up more than 30 per cent over the last year. The government has put on the brakes in some areas. Earlier this month Bank Negara imposed limited curbs on car and property credit. Interest rates have been allowed to rise.

In the longer term there are worries about Malaysia retaining its competitiveness. Unem-

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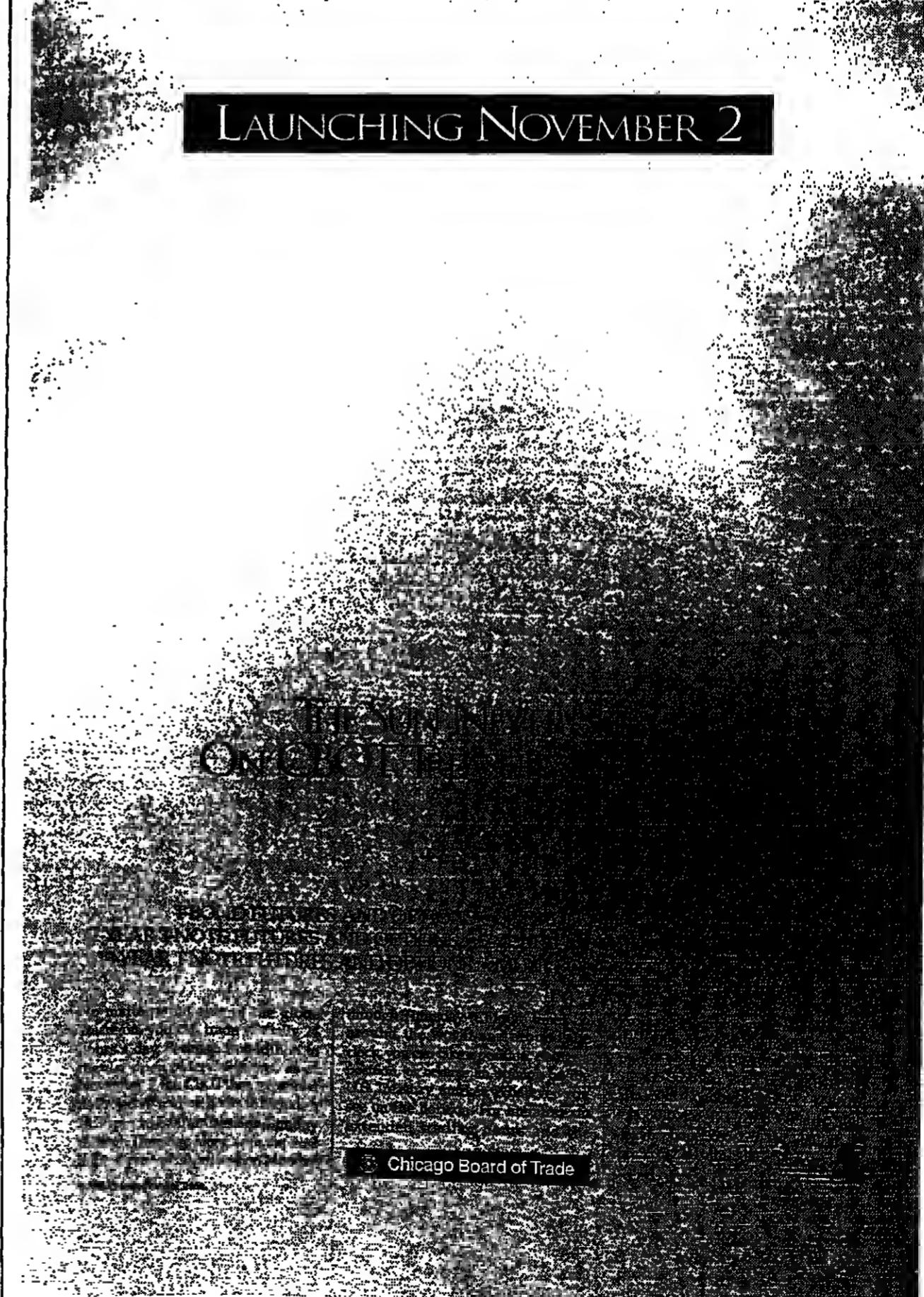
What's more, Bruggink appreciates the fact that Masterpiece operates in "real-time", giving his staff immediate access to the information they need right from their PCs.

Perhaps best of all, Bruggink says, CA and KLM worked together to customise Masterpiece to precisely fit their needs: "CA made sure they had all the input they needed to tailor Masterpiece to our specific requirements. And they continue to refine the software to keep up with the new demands of our business."

Sounds like a good partnership. "Flying sky high," says Bruggink. Spoken like a true airline executive.

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Daewoo, the South Korean industrial conglomerate, yesterday succeeded in its bid to take over the Polish state-owned FSO car maker. Christopher Bobinski writes from Warsaw.

Daewoo will invest \$1.1bn in the plant over the next six years, in one of the largest foreign investment projects in the country to date.

The agreement, to be signed on November 14 in Warsaw, will make Daewoo the second largest car maker in Poland after Fiat of Italy, which makes its Cinquecento model

at Bielsko Biala in the south.

It will also force Opel, the General Motors subsidiary which has a small joint venture with FSO assembling its Astra model for the local market, to reconsider its position in Poland. GM was Daewoo's main rival in the FSO deal.

Opel has responded to the challenge from Daewoo by announcing it is considering the construction of

a DM400m (\$288m) factory on a greenfield site producing 100,000 cars a year, to come on stream in 1998.

Yesterday Mr Kim Woo-Choong, Daewoo's chief executive, left Warsaw after overseeing the final stages of the negotiations, which centred on valuing FSO's existing assets and included talks with the plant's unions

on employment guarantees.

A communiqué from the Industry Ministry yesterday said: "The negotiations have now been completed."

The Daewoo agreement envisages the production of 220,000 cars a year at FSO by 2001, beginning with the assembly of the Espero model next year.

FSO's existing Polonez car will be phased out by 1999 and replaced by two new Daewoo models which will first be assembled from semi-knocked-down kits (SKD) and moving later to complete assembly (CKD).

The local content of cars is to reach between 60 per cent and 80 per cent depending on the model.

Under the agreement, Daewoo will take a 70 per cent share in the proposed joint venture, the plant's 20,000 employees will receive a 15 per cent equity share, and the government will retain the remaining 15 per cent, including a "golden share" permitting it to ensure that Daewoo abides by its investment promises.

The workforce has also been given full employment guarantees for three years and Daewoo has

agreed to abide by the existing collective wage agreement at FSO.

Mr Tadeusz Soroka, the chief Polish negotiator, said yesterday that Mr Kim Woo-Choong's presence had been crucial to the success of the talks. "He had set his sights on locating his operation in Poland and he appears to be bringing FSO up to scratch as a personal challenge," he said.

Last year 370,000 passenger cars were sold in Poland, 200,000 of them locally made and 170,000 imported. Some 49 per cent of Polish households own a car.

## Daewoo to take over FSO of Poland

## Korean group leads Asian assault on European truck market

John Griffiths reports on the latest move in an aggressive expansion programme

**D**aewoo, the South Korean industrial conglomerate already expanding aggressively into European car manufacturing, is planning the first assault by an east Asian vehicle maker on all sectors of western Europe's commercial vehicle markets, including heavy trucks.

It intends to launch a range of Korean-built trucks, up to and including tractor units for heavy haulage, starting in 1997. This will complement its moves to make cars, lighter trucks and vans in Europe, already set in progress by the purchase of Czech and Polish commercial vehicle makers.

The announcement this week that Daewoo is to spend about \$250m on taking a 65 per cent stake and the further development of the facilities of Steyr-Daimler-Puch, the trun-

ned Austrian engineering group, is in part another step in the strategy – although there are other things about Steyr attractive to Daewoo, including arms manufacturing.

Steyr has advanced diesel engine technology and substantial engine and transmission production capacity of potential value to all Daewoo's motor industry expansion plans.

Only last month Daewoo signed a letter of intent with MAN, the German truck and engines group, jointly to produce 80,000 diesel engines annually from 1998.

The larger Korean-built vehicles will be sourced from a new manufacturing facility coming on stream at Kunsan, south of the capital, Seoul, which will have an eventual capacity of more than 200,000 commercial vehicles a year.

Evidence of Daewoo's international approach, however, is that the cab and other key feature of the trucks have been designed under contract by the UK-based engineering consultancy, Hawtai Whiting. Details of the project were disclosed by the journal *Truck and Construction News*.

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These are light truck maker Avia in the Czech Republic and van producer FS Lublin in Poland. According to Mr Ko Ju-Yung, director of Daewoo's Prague office, the group plans to triple production of Avia's current range of light trucks and heavy vans from 4,000 this year to about 12,000 a year by 1997. At Lublin, Daewoo plans to increase van output from

9,000 at present to 40,000 as part of a \$340m investment package including assembly of 50,000 Nexus cars a year.

With distribution infrastructure for cars, vans and lighter trucks falling into place in Europe, adding networks for the medium to heavyweight Korean-built trucks to create an integrated commercial vehicle product on offer throughout Europe appears a relatively modest venture within Daewoo's aggressive expansion strategies.

Despite its international truck market aspirations, Daewoo is only the third largest player in the Korean domestic market, behind Hyundai and Asia Motors.

These latest moves lend further emphasis to the ambition of Mr Kim Woo-choong, Daewoo's founder and chairman,

### Daewoo's main commercial vehicle ventures

Venture/location	Daewoo stake	Planned investment	Production capacity	Date
Kunsan, South Korea	100%	—	204,000 vans and trucks all sizes	By 1999
FS Lublin (Poland)	61%	\$350m	40,000 vans, +50,000 cars	By 1996
Avia (Czech Rep.)	50.2%	\$200m	12,000 light trucks/heavy vans	By 1997
Stry-Daimler Puch, Austria	65%	\$250m	diesel engine, transmission	Ongoing
MAN, Germany	collaboration	—	60,000 diesel engines	By 1998
Daewoo/govt of Uzbekistan	50%	\$800m	200,000 cars, light vans	1996-2000

scale assembly venture involving Hino construction trucks in the Irish Republic.

Another big Korean corporation, Samsung, is also known to have undertaken truck prototype testing in the UK, although so far there has been little indication of its commercial intentions towards Europe's truck market.

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## Indonesia, Taiwan in LNG deal

By Manuela Saragosa in Jakarta

Indonesia's state-owned oil and gas company, Pertamina, yesterday signed a \$6bn, 20-year liquefied natural gas supply contract with Taiwan's Chinese Petroleum Corporation, reaffirming Indonesia's leading role in the LNG market.

The contract in effect extends a previous long-term contract with Taiwan, which ends in 2010, and will more than double Taiwan's LNG imports from Indonesia.

Under the agreement, Pertamina will supply CPC with about 1.84m tonnes of LNG a year for 20 years, starting in January 1998. The contract will be supported by "significant gas reserves discovered recently in East Kalimantan by Total, Vico and Unocal", Pertamina said in a statement.

The long-term contract, the latest in a series signed for gas supplies sourced from

the company's Bontang LNG plant in East Kalimantan, "will further secure Indonesia's position as the world's largest supplier of LNG into the 21st century," the company added.

Pertamina has already secured three supply contracts for the Bontang LNG plant this year.

In August it signed a \$3.34bn, 20-year supply contract with Korean Gas Corporation of South Korea, and two further long-term contracts with Japanese buyers to supply a total of \$20.3bn of LNG from Bontang.

These and the latest CPC contract are likely to ensure LNG remains Indonesia's largest single foreign-exchange earner, while Pertamina continues to look for buyers from the giant Natuna natural gas field, the largest undeveloped hydrocarbon resource in South-East Asia, which is being developed jointly with the US

energy group Exxon.

While the Bontang long-term supply contracts are likely to secure Indonesia's position as a leader in LNG exports over the next 20 years, development of Natuna is necessary to ensure that Indonesia keeps that position in the long term. The importance of LNG sales to the country's balance of payments has grown as the production of oil has declined.

Pertamina is looking for an additional partner to join the Natuna project to ease its financial burden. Natuna is scheduled to come on stream between 2000 and 2010.

An eighth liquefaction train, known as Train H, will be constructed for 1999 at the Bontang plant to meet Pertamina's supply requirements under the CPC contract. As a result, capacity at the plant, which came on stream in January 1994, will rise to 21m tonnes a year, making it the world's largest.

By Afshin Molavi in Washington and Michael Skapinker in London

US President Bill Clinton and Prince Sultan, Saudi Arabia's defence minister, yesterday announced details of the long-delayed \$7.5bn aircraft deal between Saudi, the Saudi airline, and US manufacturer.

The deal, which was widely seen as Saudi thanks for US military action during the Gulf war, awarded the order for all 61 aircraft to Boeing and McDonnell Douglas. Most of the engines to power the aircraft will be provided by General Electric of the US.

Mr Clinton became personally involved in the deal, telephoning Saudi King Fahd to urge him to favour the US companies over Airbus Industrie, the European consortium.

Initial details of the agreement were

announced in June, but there was still some doubt in the aircraft industry over whether the finance would be available for the deal to go ahead. The agreement was finally signed on Wednesday evening in a private meeting between Prince Sultan and the McDonnell Douglas and Boeing chief executives.

Bankers in Riyadh say a consortium of Saudi banks is being formed to finance the deal. Mr Kim, having already developed the group's shipbuilding and electronics businesses into leading enterprises, sees the motor industry as the third main activity for what is now Korea's fourth largest industrial conglomerate.

A senior Riyadh-based western banker said: "We are ready and eager to finance this deal." He added, however, that he would have preferred to wait until next year, when he expects the Saudi economy to strengthen.

The aircraft will be delivered to Saudi over the next four to five years, with the first ones scheduled to enter service in 1997.

Saudi will purchase 23 Boeing 777-200s and five 747-400s. It will also buy four MD-11 freighters and 29 MD-90s from McDonnell Douglas.

As expected, the engine orders for the Boeings and for the MD-11s went to the US. The Boeing 777s will be powered by General Electric's GE90 engine. Saudi chose the engine in spite of difficulties which have occurred in testing the GE90 for a British Airways 777. The GE CRG-800C engine was selected for the 747s and the MD-11s.

The only compensation for non-US companies came in the engines for the MD-90s, which are powered by V2500s, produced by a consortium which includes Rolls-Royce of the UK, MTU of Germany and Japan Aero Engines, as well as Pratt & Whitney of the US.

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a family saloon, let alone a goods-carrying vehicle. And that pays off in improved economy. Finally, around 95% of a Sprinter is recyclable, with all plastic components being coded for reuse. But that's a long way in the future. And as far as its owner is concerned, he'll have done a lot of finishes before his van reaches the end of



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## NEWS: THE AMERICAS

'The day we grant ourselves nation status, we will grow to our full dimension'

# Quebec pushes its identity as vote looms

By Bernard Simon in Toronto

**V**isitors to Quebec can be forgiven for assuming that Canada's French-speaking province is already an independent country.

An "immigration Québec" booth stands in the arrivals hall at Montréal's Dorval airport. The legislature in Quebec City is known as the Assemblée Nationale, and more flagpoles fly the blue-and-white flur-de-lis than the Canadian maple leaf.

Quebec has its own civil code and its own police force. Most of the 7m inhabitants think of themselves as Québécois rather than French-Canadians.

Does all this mean that Quebec can emerge quickly as a stable, prosperous country if its residents vote in favour of independence in next Monday's referendum?

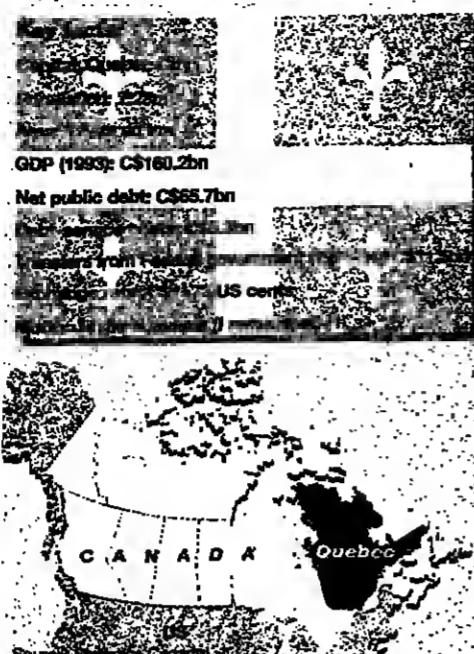
The separatists have assured voters that a Yes vote makes sense both from the heart and the head. As Mr Lucien Bouchard, the charismatic leader who would probably be an independent Quebec's first president, told Québécois on Wednesday evening: "The day we grant ourselves nation status, we will grow to our full dimension."

If the separatists have their way, Quebec would quickly be admitted to the North American Free Trade Agreement, continue using the Canadian dollar, and enjoy much the same access as now to the neighbouring province of Ontario, its biggest trade partner. Mr Bouchard has assured foreign lenders that Quebec would honour its debts.

The province's Parti Québécois government last month released a raft of reassuring studies prepared by economists sympathetic to its cause. They concluded that the new country would enjoy a competitive tax system; more funds would be freed for science and technology spending; agriculture would be revitalised; and so on. According to one study, independence "should without a doubt make it possible to provide more effective services for small business."

Few would dispute that Quebec has a sizeable, diversified

## Independence for Quebec?



Canada's two top airlines have cut fares sharply to help federalists gather in Montréal today for a final show of strength before Monday's Quebec sovereignty referendum, reports Robert Gibbens in Montréal.

Polic said they were preparing for a crowd of up to 250,000 to hear Mr Jean Chrétien, prime minister, and others speak.

Quebec's director-general of elections said the

large sectors of the economy.

The most powerful is the Caisse de dépôt et placement du Québec, the public-sector pension fund, which periodically flexes its financial muscle to achieve public policy goals, including local ownership of the bastions of Quebec commerce and industry.

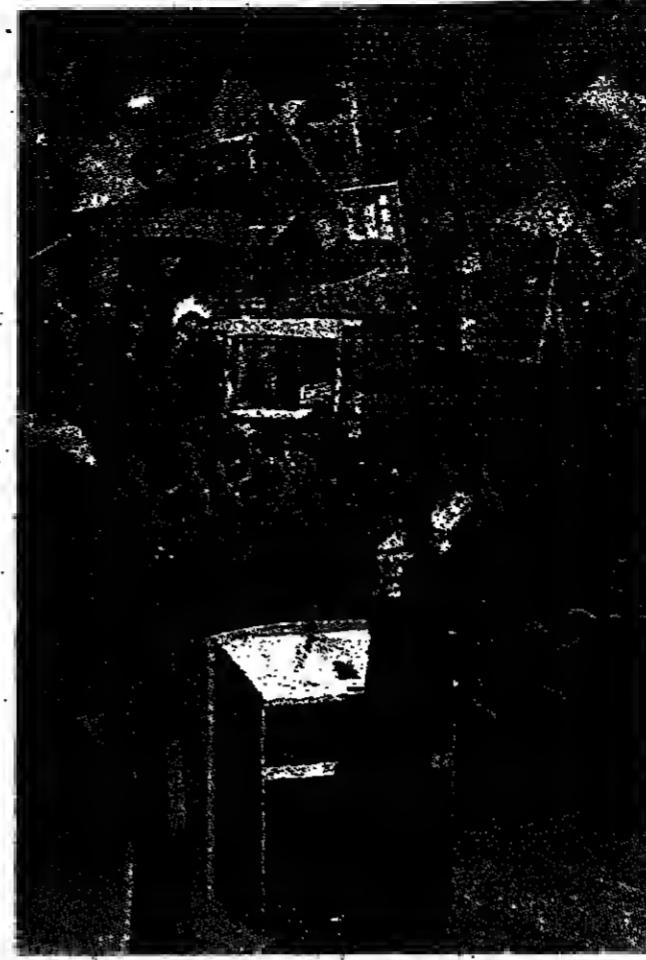
Quebec's public finances give cause for concern. The present separatist government, preoccupied with the drive towards sovereignty, has made the least progress among Canada's 10 provinces in getting to grips with its debt and deficit problems.

The problem would probably worsen after a break-up. A recent study by the CD Howe Institute, a Toronto-based think-tank, estimated that, even in a "best case scenario," an independent Quebec's budget deficit in the current fiscal

year would be C\$16bn (US\$12bn), or 9 per cent of gross domestic product. The new country would have a debt burden of C\$154bn, equal to 106 per cent of GDP, compared to the OECD average of 73 per cent.

"Would domestic and international financial markets be prepared to absorb that volume of debt from this new sovereign borrower, one without a track record and in the midst of separation adjustments?" the CD Howe study asks.

The Bank Credit Analyst, a Montreal research group, estimates that a fiscal contraction equal to more than 8 per cent of GDP would be needed just to stabilise the debt ratio. "Such a deflationary shock would be unthinkable in the aftermath of all the other post-separation traumas and the utopian promises made by the independent



Lucien Bouchard leads a recent rally in Montréal

marketing arrangements and other forms of protection which are now provided, at least in part, by Ottawa.

Most economists say Quebec takes more money from the rest of Canada in the form of transfer payments and subsidies than it contributes through taxes.

A less tangible cost would be the flight of talent. Companies such as Canadian Pacific, the railway and resources conglomerate, or BCE, the telecommunications group and Canada's biggest company, would be unlikely to keep their head offices in Montréal.

An independent Quebec would by no means be the poorest or least pleasant country in the western hemisphere. But few outside the separatists' ranks believe that Quebec's economy would be strengthened by leaving Canada.

Some important Quebec industries, such as textiles, dairy products, clothing and footwear, risk losing subsidies,

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# Congress on course to pass budget bills

By Jurek Martin in Washington

The Republican leadership in Congress yesterday made several last-minute compromises and confidently predicted passage in the House and Senate over the next 24 hours of their separate comprehensive budget "reconciliation" bills.

Substantial reforms of Medicare, Medicaid for the poor, and welfare are rolled into the two bills, along with the annual appropriations and \$265bn worth of controversial tax cuts, all designed to produce a balanced budget by the year 2002. However, the details of the regular appropriations measures remain to be settled.

The House cleared some procedural hurdles and set a vote for later yesterday, while the Senate, always less predictable,

remained on track for a decision today. President Bill Clinton made it clear on Wednesday that, once the two versions were unified and placed on his desk, the legislation faced a certain veto.

The White House also weighed in yesterday with fresh allegations that Senator Bob Dole, the majority leader and Congressman Newt Gingrich, the Speaker, were determined to destroy Medicare, the federal health insurance programme for the elderly.

Mr Mike McCurry, the press spokesman, pointed to speeches this week by the two Republicans in which both laid bare their antipathy to Medicare. Mr Gingrich, he said, told private insurance group he intended that Medicare "wither on the vine," while Mr Dole had boasted of a 30-year

dislike for the programme.

Mr McCurry also charged that the Republicans were playing up the Whitewater affair as a way of diverting attention from the radical contents of the legislation. Yesterday the committee, chaired by Senator Alfonse D'Amato of New York, said it would issue subpoenas to senior aides to Mrs Hillary Clinton concerning the events after the suicide in 1993 of Mr Vincent Foster, then deputy White House counsel.

Several Democratic congressmen yesterday highlighted a poll released yesterday by the New York Times and CBS News showing growing public scepticism over the Republican goals and means.

By an 81-12 per cent margin those surveyed doubted that the Republican plans, if enacted, would result in a balanced budget in seven years, while a 57-26 per cent edge disapproved of Medicare reform to the extent that its details were understood. The majority against the proposed tax cuts, which Democrats charge are tilted towards the wealthy, was nearly 3-1.

Among last-minute accommodations, Mr Dole and Mr Gingrich changed the formulas under which Medicaid funds would be disbursed in block grants to the states and left open the possibility of smaller cuts in farm subsidies.

Other negotiations yesterday centred on student loans, tax relief for the working poor, and, according to some accounts, even the size of the planned overall tax cuts.

# Markets hit by sharp peso fall

By Daniel Domby in Mexico City and Stephen Fidler in London

Latin American financial markets yesterday suffered their worst day for over six months, with a sharp fall in the Mexican peso helping to depress prices of financial assets across the region.

The peso registered its sharpest one-day decline since March, to stand at around 7.25 to the dollar at midday, compared with 6.75 at Wednesday's close.

Traders said the peso had fallen because of Mexican, rather than foreign, selling in a thin market. They said the weakness of the Mexican economic recovery and political uncertainty might have influenced the currency, but most admitted they could not find a convincing explanation.

The price of Latin American fixed income assets fell, as did stock markets. The Mexican market fell by some 3.4 per cent by midday, while the Brazilian market was down some 6 per cent and Argentina's by about 4 per cent.

Market analysts said influences from elsewhere in Latin America were generally negative, with concerns about Brazil's fiscal deficit and the position of Mr Domingo Cavallo, Argentine economy minister.

"This feels like March," said Mr Lawrence Krohn, economist with UBS Securities in New York, referring to the last time Latin financial markets collapsed. "But this time, there appear to be no new fundamental economic reasons for the selling." In Mexico, recent increases in short-term interest rates have failed to stop the peso's decline. Rates on 28-day Treasury certificates, known as Cetes, have risen to over 42 per cent.

"Like at the beginning of the year, the increase in Cetes is becoming counter-productive," said a trader. "Rather than strengthening the currency, the increases worry people about stalling any possible economic growth."

General concern about the Mexican government's handling of peace negotiations in the southeastern state of Chiapas have added to worries, despite the rebels' limited military capabilities.

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## NEWS: INTERNATIONAL

# Peace delivers the summit, but not the goods

The Middle East and North Africa economic summit, which opens in Amman on Sunday, is intended to demonstrate that the Middle East is now open for business, that a region long mired in war has turned decisively towards peace and joint development, and is seeking its place in a competitive global economy.

Some 1,500 business and government leaders will be at the summit to test this proposition, but, at the moment, many will find it wanting. Some deals will be done, and ambitious plans for developing cross-border infrastructure will be unveiled. But two years after the Israeli-Palestinian peace accord opened the way to a regional settlement, the Middle East and North Africa is less a region than an aggregate of closed national economies, competitive with, rather than complementary to, each other, with most of them too small to attract serious foreign investment interest.

As the World Bank underlines forcefully in a study out today, the region will have to reform and integrate its economies rapidly if it wants to earn a decent living from the international economy and restore hope to its fast-multiplying people. Since the oil price collapse of

1986, per capita income across the region has fallen on average 2 per cent a year. The region's non-oil exports amount to less than Finland's; its share of foreign investment in the developing world is equivalent to sub-Saharan Africa's at about 3 per cent; and while overall productivity in 1980-90 rose annually by about 1.8 per cent in East Asia and 0.5 per cent in Latin America, in the Middle East and North Africa it declined steadily at about 0.2 per cent a year.

One part of the problem is undoubtedly that the peace process is far from complete. The agreement reached in September to extend Palestinian self-rule throughout the Israeli-occupied West Bank will be very difficult to implement. It was only this week that Jordan and Israel signed a trade agreement, a year after their peace treaty. Syria and Lebanon have so far failed to reach terms with Israel, offering peace in return for their occupied lands, and are both boycotting the Amman summit. But long-standing structural problems remain the chief barrier to the region's economic prosperity.

After half a century of rhetoric about Arab unity, and the creation of more than 60 pan-Arab organisa-



Crown Prince Hassan: host

tions, intra-regional commerce amounts to less than 9 per cent of total trade.

"They all think in national dimensions," says a senior European Commission strategist on the region. Arab capital held outside the region, estimated by the World Bank at \$350bn, has by contrast become international, looking for big, border-free markets. The prospect of peace definitely offers what Crown Prince Hassan of Jordan, who is hosting the Amman summit, calls the "value added of stability", but significant reflows of capital look

unlikely while the regional economy stays fragmented and unreformed.

Amman will essentially be an investors' summit, and will look at strategies for promoting intra-regional business and alliances, and examine a range of specific projects of regional interest, such as plans for Joint Israeli-Jordanian-Palestinian development of the Jordan Rift Valley below their common frontier of the Dead Sea. The summit is expected to announce that a Middle East Development Bank, to be capitalised at about \$5bn, will be created. But in terms of regional inte-

gration, the clearest outline is likely to be the sub-regional shape of an Israel-Palestine-Jordan triangle.

A probably more substantial integration exercise should come at the end of next month in Barcelona, where the 15 European Union member states and 12 Middle East and North African countries are expected to agree on a Euro-Mediterranean partnership treaty. This provides for a near doubling of aid and soft loans to the region for infrastructure and business modernisation – likely to be of the order of \$12bn to the end of the decade – and the target of a Euro-Med free trade zone by 2010.

Just as important, it would offer cumulative "rules of origin" for exports into the EU – by far the region's biggest market. That means that those countries which do free trade deals among themselves, and use each other's materials in their goods, get free access to the Union's market. This form of internal integration, within a framework of gradual integration with Europe, should expand the regional market, and enhance its attraction to investors.

"That's the real dividend of peace," says one senior Arab official, "not only [investment in] infrastructure but the opportunity to export

your manufactures."

Crown Prince Hassan believes that more liberal rules of origin, which it is hoped the US will emulate, will act as facilitators in developing our standards... and internationalising our private sectors".

Except Israel, however, the region's countries tend to produce similar goods, like garments, detergents and pharmaceuticals. "This will make it very difficult to produce the cumulative added value," says Ms Rima Khalaf, Jordan's planning minister. In the short term, therefore, the accent will remain on structural economic reform at national level, particularly on privatisation and removing investment barriers.

As the World Bank points out, Jordan itself, Morocco and Tunisia have gone furthest on reform, generating higher growth in incomes, exports and jobs than their Arab neighbours. But it is also these three, the European Commission says, along with Israel, Lebanon, and, to a lesser extent, Egypt, which "clearly understand" the EU's offer on rules of origin and intra-regional integration.

As Ms Khalaf sums it up, "as a region we're too small to be one bloc. We have to integrate, but as part of a bigger bloc, which helps us to develop very rapidly."

## Lebanese fund seeks foreign investment

By Rouda Khalaf

The Lebanese government is sponsoring a \$100m (£63m) investment fund to attract foreign investment into the Lebanese private sector.

Mr Marwan Ghandour, chairman of Beirut's Lebanon Invest, a leading investment bank, said yesterday his bank had been mandated by a government agency to structure a fund to raise \$100m from Lebanese and foreign investors.

The fund, to be listed on the Beirut stock exchange, will invest in start-ups and in businesses in need of recapitalisation. The fund will also help finance build-operate-transfer projects the government is counting on in its \$30bn plans for reconstruction in the aftermath of civil war.

Lebanon Invest and the government will chose an international investment bank to act as co-lead in structuring and placing the deal.

"Many companies which survived the civil war need recapitalisation but it is not easy to raise capital except through old family networks," Mr Ghandour said yesterday.

Lebanon's banking system is dominated by commercial banks which tend to invest deposits in high-yielding government bonds and shy away from long-term lending but are now setting up investment banking arms to take part in financing reconstruction.

## Mideast and North Africa falling behind

But the World Bank says the findings in its report are "ultimately hopeful"

By Rouda Khalaf, Middle East Correspondent

The Middle East and North Africa region has in the past decade fallen from second-highest performance of income growth to last, according to a new World Bank report.

The report, "Claiming prosperity in the Middle East and North Africa", published today before the opening on Sunday of the regional economic summit in Amman, says the findings are "sometimes troubling" and "often surprising" but "ultimately hopeful".

Despite the 2 per cent yearly fall in per capita incomes registered over the last 10 years – the largest decline in any developing region – the bank says that, with serious commitment to reform, the region has enough resources and human potential to restore the growth rate of more than 5 per cent it

enjoyed in the early 1980s.

"The message we are putting across as a contribution to the discussion in Amman is that the region has substantial potential and, with the right policies, payoffs to reforms can be considerable," says Mr Cao Koch-Weser, World Bank vice-president for the region.

However, without such commitment to reform, the bank says, the number of unemployed, now 9m, could rise to 15m, in an area where unemployment rates are already the highest in the world.

The countries in the region, from Morocco to Iran and Yemen, are diverse. But many suffer from common problems. Government attention has often been consumed by regional conflicts rather than economic development, and oil wealth has bred bad habits of lavish spending and dependence on a single export.

Until the mid-1980s, high oil prices were lifting Gulf econo-

mies, and ripple effects were boosting the region's growth. The crisis highlighted in the report is the product of two main factors: collapsing oil prices and productivity declining by 0.2 per cent a year – so most countries in the region achieve about half the output per unit of investment of East Asian countries.

The availability of oil allowed many countries to postpone reforms. Still, the report argues, many have elements of competitiveness – such as reasonable levels of inflation, good infrastructure and large pools of foreign savings – which should allow them to regain growth.

The region has produced a few success stories that can act as role models. Jordan, Morocco and Tunisia, which instituted reforms gradually but consistently over the last 10 years, have experienced faster growth in income, exports and jobs than have other countries in the region. These countries show the potential, they show what is possible to achieve in the region," says Mrs Nemat Shafik, the report's lead author.

The report says the international environment offers new possibilities. Middle East peace will reduce the region's perceived risk, although military spending in the region – the highest in the world as a percentage of GDP – will continue to be fuelled by regional crisis other than the Arab-Israeli conflict.

More hope is pinned on the European Union's Mediterranean initiative, which rests on using trade and aid to incorporate Mediterranean countries into the European economic sphere. Most countries in the region have until now failed to use integration with the world economy as an engine of growth.

Oil accounts for 80 per cent of total trade and intraregional

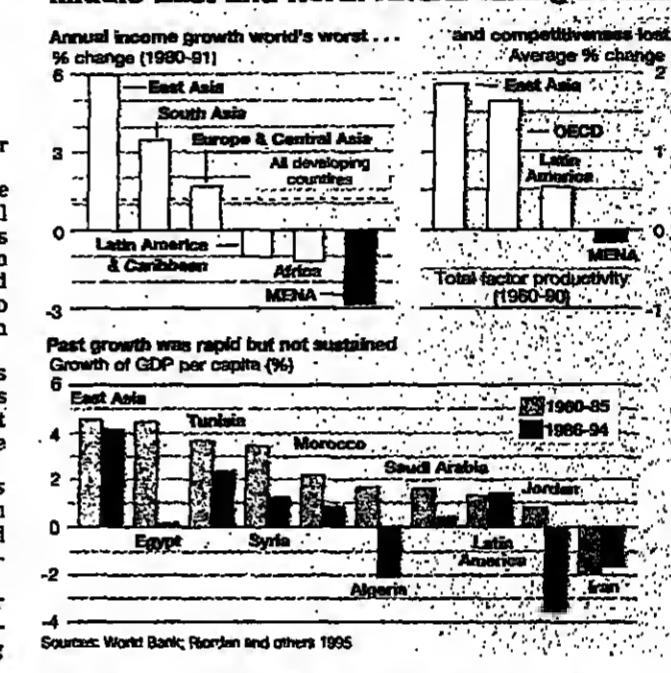
trade stands at only 7.8 per cent of the total.

According to the report, the Mediterranean project will increase official resource flows to the region by more than half, promote globalisation and improve productivity levels so companies in the region can compete with Europe.

The World Bank offers regional leaders a reformer's checklist of measures that should be taken to restore growth. These include:

- Promoting non-oil exports by providing exporters with access to imports at world prices as well as export financing;
- Making the private sector more efficient through measures that include liberalising trade and financial markets, lower borrowing costs and abolishing burdensome licensing requirements, high customs fees and protracted dispute resolution;
- Producing more skilled and

### Middle East and North Africa: falling behind



Sources: World Bank, Roerich and others 1995

flexible workers through liberalising labour markets and increasing access to education; vocational training should be demand-driven through joint public-private management,

governance and financing;

- Making privatisation a priority and attracting foreign investment by providing clear, simple and credible rules for foreign investors.

## Ruling party win in Zanzibar

Doubts remained over Tanzania's first multi-party poll, set for Sunday, after the ruling party's local candidate was yesterday declared winner of regional elections on Zanzibar which have been marred by allegations of vote-rigging, writes Michela Wrong in Dar es Salaam.

The Zanzibar electoral commission said incumbent Salmin Amour of the Chama Cha Mapinduzi polled 50.2 per cent against 49.8 per cent for Seif Sbari Hamad of the Civic United Front.

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## NEWS: UK

# Tories clash over Hong Kong visa rights

By Robert Peston,  
Political Editor

Mr Michael Howard, the British home secretary, is rebuffing pressure from Mr Chris Patten, the governor of Hong Kong, for the UK to allow 1.3m Hong Kong Chinese to have the right to enter the UK without a visa.

The two are also at loggerheads over Mr Patten's demand that a further 7,000 non-Chinese Hong Kong citizens should be given full British passports, because of the risk that they will become stateless refugees when Hong Kong reverts to Chinese

rule in 1997. Mr Patten, a former UK cabinet minister and past chairman of the Conservative party, is visiting London and pressed his case with the home secretary on Wednesday. Last night he was lobbying the prime minister, Mr John Major.

He is concerned that he may lose his battle, because of the government's current concern with reducing immigration – and the threat of illegal immigration – to the UK.

It is currently preparing a raft of measures to curb illegal immigration, aimed in particular at bogus asylum seekers.

"The government is afraid of looking soft on immigration ahead of a general election", said a Hong Kong official.

However, Mr Patten is concerned about the plight of Hong Kong's ethnic minorities, many of whom are Asians, because under China's nationality laws they would not become Chinese citizens after 1997.

"They may become stateless, unless we give them British passports", said a senior Hong Kong official.

The Home Office however believes the risk to these people is minimal. "The Chinese have said they can stay

in Hong Kong", said an official. Mr Patten also believes it is unfair that only Hong Kong holders of British Dependent Territories passports or of British National Overseas Passports would be eligible to visit the UK without a visa after UK rule ends in the territory.

An estimated 1.3m Hong Kong citizens currently travel abroad using certificates of identity as their travel documents. After 1997, they and other Hong Kong citizens will receive Special Administrative Region of China (SAR) passports.

The Hong Kong governor believes

all SAR passport holders should be given the right to visit the UK without a visa, since this is a right currently given to millions of Eastern Europeans and to US citizens.

However, Mr Howard has argued these certificate holders currently need a visa and that there is no reason why this rule should change.

Mr Patten is fearful that the Chinese government would make political capital out of any refusal by the UK to give this entry right and would claim it showed the UK had little interest in the plight of Hong Kong's citizens.

## Labour to fight asylum measures

Labour yesterday pledged to repeal the new Conservative immigration and asylum measures to be announced in next month's Queen's Speech. Robert Shrimplien writes.

The bill, being drawn up by Mr Michael Howard, home secretary, is expected to restrict the flow of asylum seekers and fine employers who take on illegal immigrants.

Mr Jack Straw, shadow home secretary, said: "This is the most crude playing of the race card I have ever seen and we are going to resist it. We are not just going to go through the motions of fighting [these] proposals on the floor of the house. We won't have any truck with such proposals in government."

He said he did not believe Labour would lose electorally by fighting measures seen by many commentators to have broad popular appeal. "I don't believe that the Labour party has ever suffered by standing up for people's human rights against discrimination."

Conservatives yesterday demanded that Labour ditches its parliamentary candidate in Exeter, Mr John Lloyd, over his role in the armed struggle against apartheid in South Africa during the 1980s.

Mr John Major, the prime minister, said: "I am wholly opposed to terrorism and I have no doubt the majority of people in Exeter will feel the same way."

Labour said Mr Lloyd had been completely frank about his past during his selection process and was approved by the local party unanimously; he would not be dropped.

## Irish terrorist prisoners in line for early release

By John Kampfner,  
Westminster Correspondent

The British government yesterday attempted to address one of the main concerns of Sinn Féin by announcing it will push through a law that will allow 470 paramilitaries early release from Northern Irish jails.

Sir Patrick Mayhew, Northern Ireland secretary, said he hoped the Northern Ireland Remission of Sentences Bill would go through all its parliamentary stages within two weeks.

The bill will allow prisoners convicted of terrorist offences to terms of more than five years but less than life to be freed after serving half their sentences. It reverses a decision taken in 1989, at the height of terrorist violence, which extended that period to two-thirds.

Sir Patrick said he did not envisage resistance among

Conservative MPs, some of whom suggested the measure might be interpreted as a further concession to the political wing of the IRA at a sensitive time in the peace process.

The measure, Sir Patrick said, was supported by Mr Michael Howard, the home secretary, who told his party conference he would introduce legislation ending automatic right to parole in mainland jails as part of a tough law and order package.

Sir Patrick said it was logical to bury the bill through the Commons before the Queen's speech next month to allow prison authorities time to prepare.

He confirmed that 88 inmates, divided evenly between loyalists and republicans – would be released by the end of the year under the change. A similar figure would be affected in 1996, with the total rising to 470 within four years.

Sir Patrick said he did not envisage resistance among

This did not, he said, constitute the first steps towards a general amnesty.

While denying any pressure to use the prisoner issue to help kick-start political talks, Northern Ireland officials said it was prudent to demonstrate good faith to the paramilitary groups more than a year into their ceasefire.

The changes, foreshadowed in a speech by Sir Patrick in August, were described by republican sources as "insignificant".

Terrorist prisoners will now be subject to similar rules on remission as other categories of inmates.

The bill will reserve the right for the secretary of state to revoke any of its provisions by executive order.

It will also allow him to recall any prisoners if they are considered a danger to the public – up to the time when they would have served two-thirds of their sentence.



Northern Ireland secretary Sir Patrick Mayhew is ready to push legislation permitting the early releases through parliament

## Ex-prison boss tries to lock up bonus

By Raymond Snoddy and  
Andrew Adonis

Mr Derek Lewis, the dismissed director-general of the Prison Service, intends to pursue the Home Office for a bonus on his performance last year in addition to at least a full year's salary.

Mr Lewis believes he is contractually entitled to a bonus of more than £35,000 in addition to £125,000 because he met or exceeded all eight performance targets set for him by the Home Office.

The demand will make it diffi-

cult for the government to reach an amicable financial settlement with Mr Lewis. A bonus payment would prove highly embarrassing to Mr Michael Howard, home secretary, who sacked Mr Lewis for management failings identified by last week's Learmont Report.

However, Mr Howard has publicly praised Mr Lewis for his success in meeting performance targets the home secretary set for the Prison Service. The targets range from cutting the number of escapes, which in the first half of this year were 54 per cent down on

1994-95 and 76 per cent down on 1992-93. Other targets met include improvements in the prison regime, notably sanitary conditions, overcrowding and the length of time prisoners are locked in their cells.

Mr Lewis received a £35,000 bonus for 1993-94. Last year he voluntarily waived his bonus because of the Whitemoor prison escapes, but he is not intending to do so this year despite the Parkhurst breakout which gave rise to the Learmont inquiry.

Unless he receives adequate compensation, he plans to go ahead with his High Court

action against Mr Howard for breach of contract. Apart from the home secretary, Mr Lewis would also call witnesses to crucial Home Office conversations, including Mr Richard Wilson, the permanent secretary.

Widening the issues at stake in his dismissal, Mr Lewis claimed it had been a mistake to establish the Prison Service as an agency with no statutory safeguard of its autonomy from ministerial interference. "The lessons of the past couple of years are that in something as politically sensitive as the prison service, where great

change is taking place in public expectations and political views and where there is such a propensity for things to go wrong, then it won't work," he said.

Mr Lewis said that the Prison Service now faced a choice between reintegration within the Home Office or having its independence guaranteed by a new legal framework akin to that of the police.

"If something goes wrong [with the police] the home secretary isn't instantly expected to be down at the Commons explaining what happened," he said.

## UK NEWS DIGEST

# Right-wingers force retreat on divorce law

Pro-family Conservative MPs of the traditional Right were on the march last night, after forcing the government to retreat on two pieces of legislation on domestic law. The MPs succeeded in forcing the Lord Chancellor Lord Mackay to delay a bill aimed at extending the rights of unmarried cohabitantes with the likelihood that it will be dropped.

Lord Mackay is also facing a moral backlash from Conservative backbenchers over a separate Divorce Bill, which will allow one-year 'no fault' divorces.

A number of Conservative MPs have warned they will fight the bill, and Lord Mackay has himself admitted that the legislation could "come a cropper".

Faced with the prospect of running battles with Tory backbenchers on such a sensitive issue, there were signs last night that the government could drop the bill from the Queen's Speech on November 15. Senior officials indicated last night that the Divorce Bill was not essential to the government's programme.

The dropping of the Divorce Bill would leave the government with around 11 major pieces of legislation for the next session, broadly similar to the programme in the current year.

The cabinet yesterday put the finishing touches to the programme, which is expected to include a bill to pave the way for nursery school vouchers, and immigration bill, a major housing bill and a legal aid bill.

George Parker

## Business launches ethnic focus

Eighteen of the UK's leading companies yesterday launched Race for Equality, a campaign to focus business on the skills and resources of ethnic minorities.

The companies – which include all the big high-street banks, British Telecommunications, Grundy Metropolitan and the BBC – aim to develop their ethnic minority suppliers and recruit talented minority workers. Supporters claim this will enable them to win market share in the UK and overseas.

"This is self-interest," said Mr Robert Ayling, managing director of British Airways and chairman of Race for Equality.

"The quality, qualifications and skills in the minority community represent an opportunity for British business to be more competitive."

Ethnic minorities comprise five per cent of the UK population; but between eight and nine per cent of the workforce, and eight per cent of university admissions, according to figures compiled by Midland bank. The ethnic minority proportion of the workforce is set to double over the next 30 years.

Krishna Guta

## Minister orders sheep dip study

A £500,000 (\$785,000) medical study into the possible long-term health effects of toxic sheep dips on farmworkers was announced yesterday by Mrs Angela Browning, agriculture minister.

Mrs Browning said a team from the Institute of Occupational Medicine in Edinburgh would report by April 1996 on the dangers in using organo-phosphorus dips. Hundreds of farmworkers have complained of falling ill after using OP dips, with problems ranging from nausea to long-term malaise and depression. The ministry of agriculture required farmers to dip their sheep until last year.

George Parker

## UK to get EU transport funds

The UK will receive £22m (\$34.5m) from the European Union's Trans-European Network financing programme in 1995 for seven large transport schemes. The money represents 16 per cent of the total available to all member states and will help fund the Channel tunnel rail link (£1.6m), the west coast main rail line (£7m) and road links between Ireland and Britain (£1.6m).

Charles Batchelor

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■ Review by Simon London

## East-west divide closes

The revival of interest in Canary Wharf could affect the whole central London market

The geography of London has changed subtly over the past decade and continues to do so. The UK capital is no longer divided into discrete areas, the preserve of investment banks, government departments or multinational companies.

Whilst the City of London remains the hub of the financial services industry, this year has seen prestigious investment banks relocate to docklands, in the case of Barclays de Zoete Wedd, and to the fringes of the West End, in the case of Banque Paribas. Big industrial companies no longer feel obliged to maintain a presence in the West End, as the decision of Glaxo Wellcome, the pharmaceuticals company, to desert Berkeley Square, Mayfair, for Greenford shows.

Companies that were considered natural inhabitants of the western corridor, running between Hammersmith and Heathrow, are considering moves instead to docklands. Readers Digest, which is in negotiations that could take it to Canary Wharf, the large docklands office development, is a notable example.

This blurring of boundaries is part of a long-term trend. The quality of a building and the cost of occupation are now more important than its exact location.

"Occupiers have become more specification-conscious and less location-conscious," says Mr Peter Damesick, head of research as St Quintin, the chartered surveyors.

Many in the property industry are reluctant to believe that the trend will continue. One reason for this scepticism is that property is perhaps the most location-conscious industry in the UK.

The majority of property and surveying companies are clus-

tered around Mayfair and St James's, where they can trade crucial information and gossip.

But other industries are becoming more footloose. This could be good news for developments in fringe locations that can offer high quality accommodation at much lower costs than traditional prime locations.

Canary Wharf, built in a location once regarded as beyond the pale by most occupiers, is one beneficiary of the trend. Others could include office developments in locations such as Paddington, on the western fringes of the West End, and Spitalfields, on the eastern fringes of the City.

A further implication could be that property owners in prime locations will no longer be able to charge such a high premium for space. For example, investment banks looking for core City premises always had the option of moving to Canary Wharf. This gives them a strong negotiating position.

Indeed, the revival of interest in Canary Wharf, and its impending change of ownership, has implications for the whole of the central London property market.

Recent lettings have confirmed that Canary Wharf has become much more than overspill space for the City of London. The extension to London Underground's Jubilee Line, which is scheduled to open in

1998, is likely to make the docklands development a genuine competitor for both the West End and the western corridor.

With about 1m sq ft of space left to fill and planning permission for a further 1.2m sq ft, the potential supply of offices in central London now looks very large indeed.

This would matter least if demand for office space was expanding. But surveys suggest that companies in the region are actually reducing the space they occupy.

The latest report on London property confidence by Jones Lang Wootton, the chartered surveyors, concludes: "It is now clear that market practitioners are having to operate in an environment characterised by substantial and continuing corporate real estate downsizing."

The London property market will have to rely on small firms and inward investment - international companies locating in London - to boost overall take-up of business space.

There have been some notable successes in this regard. Deutsche Bank's decision to move its investment banking headquarters from Frankfurt to London was a notable coup for the UK capital.

New multinational companies formed from mergers also appear to favour London as "neutral" territory for their headquarters. Pharmacia and Upjohn, the new US-Swedish pharmaceuticals company formed earlier this year, is one such company looking for London offices.

But it is not clear that inward investment can make up for the general reduction in the amount of property that

houses established London occupiers. And against this background, the outlook for rents is uncertain. Property agents argue that the shortage of appropriate new office buildings - 40,000 sq ft corporate headquarters in Mayfair or 300,000 sq ft giants close to the Bank of England - will drive rents forward as tenants compete for space. Yet the availability of space in new locations, combined with generally poor net demand for space, may hold them down for longer than expected.

After all, central London landlords have been disappointed in the past. In the 14 years to the end of 1994, central London office rents increased by an average of 1.4 per cent a year. Over the same period, rents in Manchester increased by an average annual rate of 6.6 per cent.

The cumulative effect of this low rental growth is that central London rents are now less than twice the level of those in Manchester, Glasgow, Leeds, Bristol, Birmingham and Edinburgh. In the mid-1970s central London was three or four times more expensive than regional centres.

These figures can be interpreted in two ways: either London is due for a period of rising rents that will restore the differential over regional centres, or the capital has been in structural decline relative to its regional rivals which will continue.

The former interpretation is favoured by most property agents. But many forecast a big step-up in City and West End rents this year that failed to materialise. There is an unclear reason why 1996 should be much different.

### ■ The City

## Defending the Square Mile

The takeover flurry may lead to greater demand for very large buildings by investment banks

Evan at sunrise, the shadow of Canary Wharf's 50-floor tower does not reach the City of London three miles to the west, the traditional home of the UK financial services industry.

But the revival of interest in Canary Wharf has stimulated the Corporation of London, the City's local authority, to defend its position vigorously. It is trying hard to ensure that the Square Mile has enough big buildings to accommodate investment banks, which support the City's position as a global financial centre.

The City is not short of office space. About 6.17m sq ft of space is currently empty, a vacancy rate of about 10 per cent according to Corporation of London estimates. Perhaps half of this is good-quality, modern accommodation.

The snag is that the majority

of the vacancies are in smaller buildings. There are only eight buildings of over 100,000 sq ft available and nothing bigger than 180,000 sq ft.

Against this, the pipeline of potential developments is enormous. Planning permission has been granted for more than 18m sq ft of office space on over 100 sites. More than half of these consents cover buildings of over 100,000 sq ft.

But by no means all of these projects will go ahead. Some schemes were worked-up during recession and need to be heavily revised if they are to attract prestigious tenants. Other projects do not make sense at current market rents. As in the West End, potential financial backers are unwilling to press ahead with developments until there are clear signs that City rents are rising.

A handful of big projects is well advanced. For example, Lord Palumbo's long-awaited 100,000 sq ft office building at One Poultry, the subject of years of planning debate, is now taking shape. This summer, 11 new build-

ings or refurbishments were in progress in the Square Mile. More have started since. Last week MEPC, the quoted property company, announced that it was beginning work on its 175,000 sq ft Petershill project close to St Paul's Cathedral.

But with top City rents at about £35 per sq ft and only slowly rising, it is unlikely that the Square Mile will see a speculative development boom.

Neither does the Corporation want to encourage such a speculative bubble. But it does want to accommodate the 100 or so organisations identified as likely to look for new office space in the City within the next two years.

Included on this list are investment banks such as ABN Amro and Westdeutsche Landesbank and Liffe, the futures and options exchange - all requiring very large buildings.

The recent flurry of City takeovers will probably lead to additional demand for very large buildings as investment banks look to consolidate staff on a single site. Merrill Lynch is searching for a very large

building following its acquisition of Smith New Court. Swiss Bank Corporation and SBC Warburg may also want to consolidate in a single building.

Citibank, the US bank which is spread over five sites in central London, also recently announced that it plans to consolidate in a single building within the next four years.

These banks are in a very strong negotiating position. In addition to Canary Wharf, the developers of at least half a dozen big schemes around the City are vying for their attention.

The schemes likely to be on any short-list for a big City

development include:

- Paternoster Square, next to St Paul's Cathedral, where Mitsubishi Estate, the Japanese property company, has bought out its joint venture partners, Greycourt of the UK and Park Tower Realty of the US.

But while the question of ownership has been resolved, developers are divided over whether the 750,000 sq ft neoclassical office and retail scheme is viable in its present form.

It is possible that the scheme, on one of London's most architecturally sensitive sites, could be reconfigured before work starts.

- Broadgate, the successful office development on the northern edge of the City, where over 1m sq ft of space was built in the 1980s and planning permission exists for further phases.

- Spitalfields, the area around the old fruit and vegetable market to the east of Broadgate, where a consortium comprising SPP, the Swedish insurance company, Costain, the UK contractor, and BICC, the engineering group, have been poised for two years to build up to 900,000 sq ft of offices.

ABN Amro is in discussions with the owners - and with the Corporation, which is the freeholder - and could pre-let a substantial new building.

- London Bridge City, the development on the south

bank of the Thames, where St Martins Property Group, owned by the Kuwaiti government, has planning permission for further buildings totalling 1m sq ft.

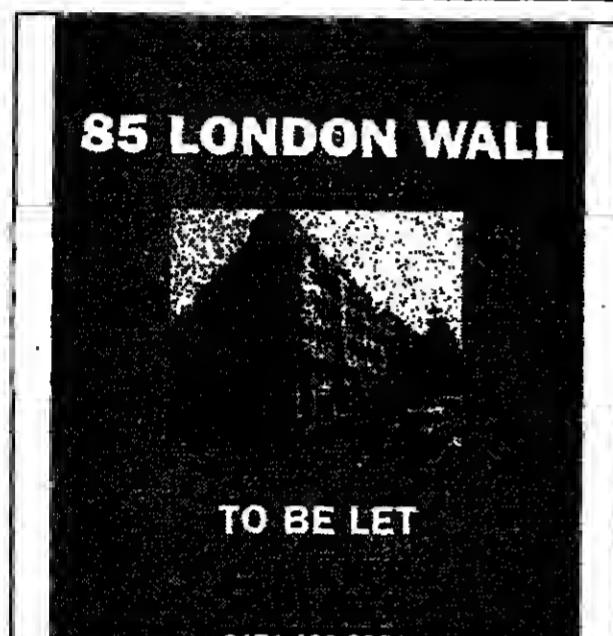
- The former Mirror Group Newspapers headquarters in Holborn, the freehold of which is also held by the Corporation, where planning permission exists for a new building of up to 800,000 sq ft.

Against this background, the City looks well placed to continue to attract financial sector tenants. Its biggest drawback in any direct competition with Canary Wharf is cost.

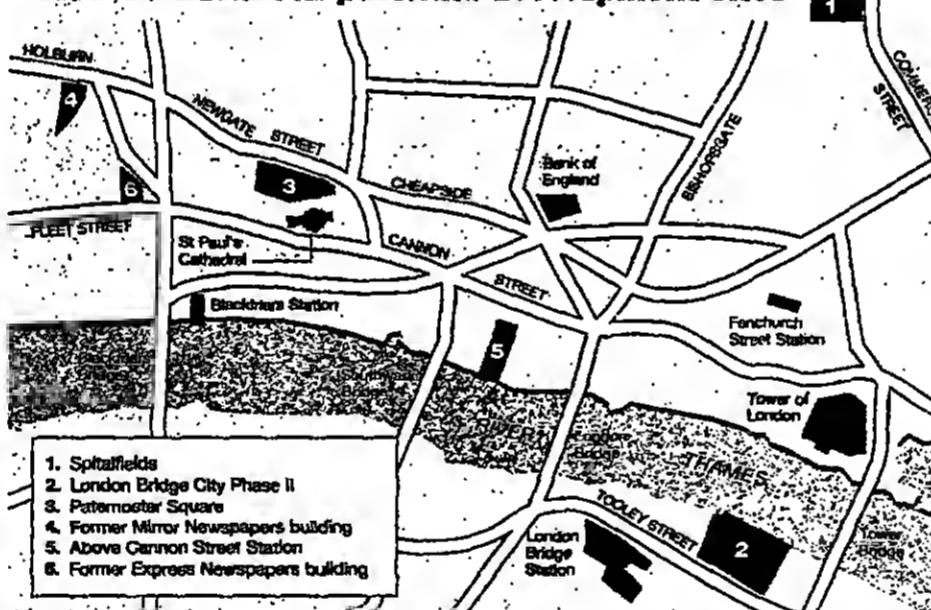
Deutsche Morgan Grenfell has agreed to pay a rent of £40

to £42.50 per sq ft in two years time for space at Winchester House, its planned new headquarters building in the City. Canary Wharf is currently quoting rents of about half this level, with deals being struck some way below.

Still, as a substantial property owner in its own right, the Corporation can strike its own deals with occupiers. Many continental European banks - including Deutsche Morgan Grenfell and ABN Amro - prefer to own the freehold of their buildings rather than a simple leasehold interest. At sites such as Spitalfields and Holborn the Corporation has the power to oblige.



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**Docklands**

# In Canary Wharf's shadow

The Jubilee Line is also stimulating property development south of the Thames

This year's events at Canary Wharf - culminating in a successful £800m bid by a consortium led by Mr Paul Reitmann, the Canadian who masterminded the large office development in the late 1980s - has overshadowed a gradual resurgence of activity elsewhere in London's docklands.

This is hardly surprising, given that Canary Wharf is by far the largest single project in docklands and dominates the area by virtue of its sheer physical bulk. But Canary Wharf's 1.5m sq ft of offices accounts for only one third of the total office stock of docklands. The question is whether Canary Wharf's new lease of life will have an uplifting effect on the whole of docklands, or whether the availability of cheap land and property nearby will act as a drag on Canary Wharf.

Figures from the London Docklands Development Corporation show that take-up of office space was 1m sq ft in the year to March. This compares with 800,000 sq ft in 1993-1994 and 332,000 sq ft in 1992-1993. Canary Wharf is largely responsible for the resurgence of tenant interest in docklands. Big lettings to tenants including Barclays de Zoete Wedd, the investment banking arm of Barclays Bank, have boosted the overall docklands figures. Measured by vacancy rates alone, Canary Wharf is already detaching itself from the fortunes of the surrounding area.

There is currently about 3m sq ft of vacant office property in docklands as a whole, including Canary Wharf. About 30 per cent of the total office stock is empty, down from 38 per cent at the end of 1993. Following a run of recent lettings, less than 1m sq ft is

available at Canary Wharf itself, a vacancy rate of only about 20 per cent. If this trend continues, the differential between rents at Canary Wharf and those elsewhere in docklands will almost certainly widen.

Agents are quoting rents of about £10 to £12.50 per sq ft for the bigger vacant buildings in the Isle of Dogs business district such as the 1.35m sq ft Harbour Exchange development. In lesser locations, headline rents of £6 to £7 per sq ft are more typical. In contrast, headline rents at Canary Wharf are about £19 per sq ft, although very big tenants such as BZW have achieved substantially better terms.

So far tenants have been prepared to accept that the differential of perhaps £8 per sq ft between Canary Wharf and the rest of the Isle of Dogs is worth paying. The quality of the Canary Wharf buildings, and its critical mass in terms of tenants and retail facilities, are proving a powerful draw. On this basis, there is no reason why rental growth at Canary Wharf could not outpace the wider docklands area.

However, property owners in docklands could benefit from Canary Wharf's belated success. The blue chip companies at Canary Wharf will have to be serviced, often by companies occupying cheap accommodation nearby. "Canary Wharf is likely to move forward faster than the rest of docklands. But where Canary Wharf goes, docklands will follow," says Mr Rod Parker of Knight Frank and Rutley, the chartered surveyors.

Unlike most of London, the majority of the vacant offices in docklands are large and modern. In addition to Canary Wharf, there are six vacant buildings of over 100,000 sq ft in the docklands area. At East India Dock, situated between the Isle of Dogs and the Royal Docks, there is still 400,000 sq ft of space to let in two very large buildings.

With so much vacant space available, office development activity outside Canary Wharf has ground to a halt. But the LDDC is slowly moving ahead with plans to regenerate areas that missed out on the first wave of investment, such as the Royal Docks area, to the east of the Isle of Dogs.

The LDDC's blueprint for the Royal Docks area includes a large national exhibition centre, a university, a business park and an urban village at West Silvertown. It remains to be seen how many of these visions are realised. While the West Silvertown development is already in progress, funding has yet to be secured for the exhibition centre by the London International Exhibition Centre consortium that was chosen by the LDDC as developer last December. The scheduled arrival of the Jubilee Line is also stimulating develop-

ment of residential, leisure and retail property south of the Thames.

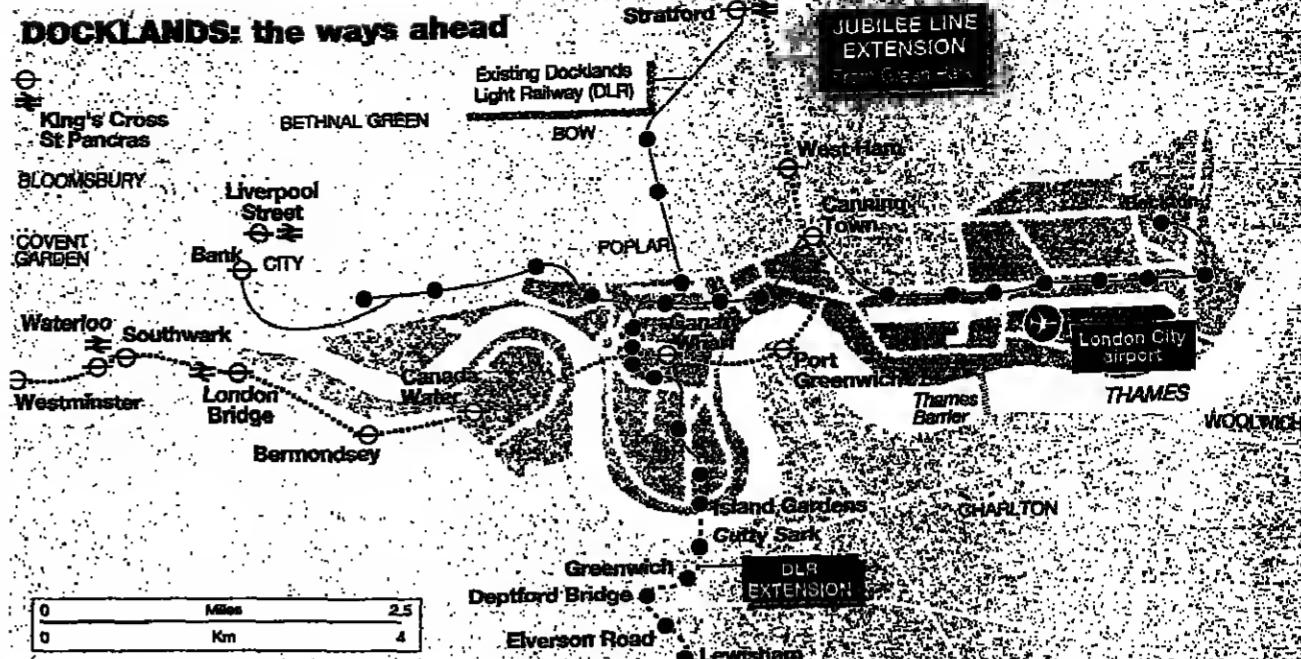
Earlier this month PSIT, the quoted property company, acquired an 8-acre site at Surrey Quays, where it plans to build a new retail park. The deal is the largest negotiated by the LDDC south of the river since 1987. The planned Canada Water Retail Park will comprise about 100,000 sq ft of retail space, situated close to the new Jubilee Line station.

On an adjoining site at Canada Yard, a joint venture between London and Bath Estates and AR&V Investments plans to build a 135,000 sq ft leisure development including a nine screen cinema, bowling alley and restaurants.

On the Greenwich peninsula, on the site of a former gas works, British Gas has applied for planning permission to

build up to 3,000 new homes, offices and a theme park.

During the summer, Frogmore Estates, another quoted

**DOCKLANDS: the ways ahead**

developer, acquired land at Butlers Wharf, close to Tower Bridge, and plans to finish the scheme started by Sir Terence

Conran, the retailer and restaurateur, in the mid-1980s. Although Butlers Wharf is now outside the LDDC area, resur-

gence of the project underlines that Canary Wharf is not the only docklands development stirring back into life.

**West End**

# Glamour but no delivery

Optimists still expect top rents to advance swiftly

only slightly higher than last year. Optimists still expect top rents to move forward swiftly. Richard Ellis, the chartered surveyor, forecasts a rise in prime Mayfair rents to £50 per sq ft by the end of 1996. Other firms of surveyors are predicting still faster growth.

The common thread to these forecasts is the argument that a shortage of new high-quality office buildings will drive rents higher as potential tenants compete for available space.

Mr Paul Yearly of Jones Lang Wootton notes that there is an especially severe shortage of new headquarters buildings of between 30,000 and 50,000 sq ft in the core of the West End.

A number of big companies, notably Imperial Chemical Industries, have called off the search for new buildings because no suitable sites were available. British Gas opted to take space in the Adelphi Building, close to the Strand and away from the core, rather

Continued on next page

**Western corridor**

## Demand 'exceeding supply'

Real evidence of rental growth is now being seen

It is only two or three years since London's western corridor stretching along the M4 motorway from Hammersmith to Heathrow Airport and beyond, was awash with empty offices.

The area saw some of the biggest speculative developments planned in the confident atmosphere of the late 1980s. When tenant demand fell away, developers - or their bankers - were left holding space that it seemed might never let.

Yet most of the big buildings in the western corridor have found tenants and agents are even talking about a shortage of big new buildings.

The letting this summer of The Ark building in Hammersmith, one of the most notorious of its generation of highly-specified 1980s office buildings, was symbolic of the transformation. The building, owned by Securum, the Swedish state-backed holding company, was substantially let to Seagram, the Canadian drinks and media company.

This week's letting of 220,000 sq ft at Centre West, the large

office development in Hammersmith, to Disney, the US entertainment group, is another landmark in the transformation of the western corridor.

"Areas such as the Bath Road at Heathrow were held up as examples of bad conditions in the property markets.

Now there is real scarcity in the market," says Mr James Brouner of Richard Ellis, the chartered surveyors. There are hopes that the handful of big buildings now vacant - such as 1000 Great West Road, owned by ICI, the developer owned by Barclays bank - will find tenants in the next few months.

With the supply of big new buildings now dwindling, landlords are in a better position to negotiate.

Mr Chris Hatt of Jones Lang Wootton, the chartered surveyors, says: "We are now seeing real evidence of rental growth and this coupled with the current demand and lack of supply, meant the balance between landlord and tenant has been restored. Rent free periods have reduced to six months compared with the 18-month periods being agreed a year ago."

JLW believes that rents for prime space in the better locations around Hammersmith and Heathrow will exceed £23.50 per sq ft by the end of 1996. Disney is paying up £27.50 per sq ft for its space at Centre West.

With few big buildings now

few new developments in the pipeline, the firm expects top rents to rise to £25 per sq ft by the end of next year, not far below the levels achieved before the recession in 1990.

One of the big questions facing the western corridor, though, is whether the resurgence of tenant interest in Canary Wharf, the large office development in docklands, represents real competition.

In common with the rest of London, the western corridor also has to come to terms with an increasing amount of good quality second-hand office space becoming available as companies restructure.

Dow Chemicals, the US chemicals company, is moving out of 63,000 sq ft of space at Lakeside House, Stockley Park, and looking for a tenant to take its place. Also at Stockley park, BT has just sub-let 170,000 sq ft of space from British Petroleum.

Indeed, 1000 Great West Road, one of the last vacant landmark buildings on the main route out to the M4 motorway, is available because Wang, the US computer group and former tenant, moved out.

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## FINANCIAL TIMES REPORT: London business property

## Fringe areas

Continued from previous page

than wait for a free-standing headquarters to be built.

The lack of new buildings in prime locations makes it difficult to discern whether top rents are rising or not because there are few lettings taking place.

The big test will come when the Prudential, the life insurers, lets its big new building at 30 Berkeley Square in Mayfair, the only building of its size and location coming to the market.

If the rent is over £50 per sq ft, as some property agents predict, landlords in the area will rejoice.

The lack of clear evidence of rental growth is holding up many new developments. Few projects would be profitable at current market rents. Yet institutional investors are reluctant to finance new buildings until they can see that rents are rising.

"Developers are asking institutions to believe in rental growth but they are reluctant to do so. There is a stand-off going on," says Mr Yearley.

Developers that believe in rental growth are pressing ahead regardless. Pillar, the quoted property company, is starting construction of a new 40,000 sq ft headquarters building at 6-7 Clifford Street, Mayfair, rather than wait for institutional funding.

The former headquarters building of MI5, the counter-intelligence service, is being acquired from the government by Development Securities, the UK property company, and a German fund.

The partners plan to press ahead with a new 300,000 sq ft building on the 1 acre site, complete with 30,000 sq ft floors which will be the largest in the core of the West End.

Like the Prudential, these developers are doubtless hoping to secure a large letting to big companies known to be considering a move such as GEC and Reed Elsevier.

Outside the prime locations of Mayfair and St James's, development activity is more widespread and potential tenants have greater choice.

Early next year, Hermes, the fund manager, will finish construction of a 100,000 sq ft



Kieran Cross: one of the buildings made available as companies move to new premises or restructure

refurbished office building at 103 Wigmore Street, a building formerly occupied by International Business Machines.

At least a dozen similar projects are in progress in "fringe" West End areas north of Oxford Street and in Victoria. Against a background of competition for tenants between developers, it is unlikely that these buildings will command rents of anywhere near £50 per sq ft.

Concentrating on big headquarters buildings also gives a misleading picture of the West End property market. The average letting in the area is only about 3,000 sq ft.

In Soho and Covent Garden, the traditional home of smaller advertising and media companies, rents are already rising and landlords have enjoyed almost two years of solid recovery.

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ond-hand space will become available as companies move to new premises or restructure.

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## MANAGEMENT

**D**ual listed companies are a small but select group consisting of names such as Royal Dutch Shell, Unilever and Reed Elsevier. By the end of the year they should be joined by RTZ-CRA, the world's largest mining group.

Dual listed companies (DLCs) are corporate entities whose shares are traded not as a single group but through two separate publicly quoted companies. They are held together by various binding agreements between the quoted companies and usually operate with combined management.

The two longest established models are the Anglo-Dutch combinations Royal Dutch Shell and Unilever. Of the two, Unilever is the more tight-knit; its Dutch and British component companies have their own shareholders, but their boards are identical and their management is unified.

At Royal Dutch Shell, two parent companies, one Dutch, one British, own the group's operating companies. But the parent companies are more distinct, having their own boards of directors.

Both these groups have stood the test of time, with more than 150 years between them. And the trend towards DLCs seems to be growing. As well as Reed Elsevier, formed in 1993, recent examples include the Swedish-Swiss combination Asea Brown Boveri and even the Anglo-French Eutimex.

The reasons which move companies to go for dual listing fall into two broad areas: asset sharing and tax. The DLC structure allows companies effectively to merge, but to retain their local identities to preserve tax advantages.

**T**he once fashionable idea that people can revitalise their health simply by taking a succession of desperate slimming cures has long been discredited. Only the gullible and misguided still fall prey to it. Yet precisely that proposition has gripped many American companies, and some supposedly more sanguine European ones, over the past five years.

Now, after an orgy of delaying, restructuring, downsizing and re-engineering – all too often merely a mask for job cuts – more and more companies are realising that they have landed themselves with a potentially lethal disease which will be exceedingly hard to reverse: corporate anorexia.

Whereas the term was almost unknown two years ago, there is now a growing chorus of concern about it among senior executives. They are worried that they have expended so much effort on increasing efficiency that their companies have lost the ability to be creative and to grow organically.

**F**ollowing this month's RTZ-CRA merger, David Lascelles looks at the benefits of dual listed companies

# Double identity

These considerations lay behind both the Royal Dutch Shell and Unilever link-ups, though over time other, less tangible benefits have emerged, such as the complementary nature of the British and Dutch national characters. "You initially did it for the 'hard' values," says Stephen Williams, the company secretary at Unilever. "The 'soft' ones come later. But these are the ones you have to watch because they make it all work."

At RTZ-CRA, tax was an important consideration in planning the get-together. A merger which resulted in CRA being owned by a non-Australian company would have cost its Australian shareholders a valuable "franking credit", a local tax break on dividends. From the RTZ point of view, a merger could have resulted in £750m of additional UK advance corporation tax, an area which has been problematical for it because it makes most of its money outside the UK.

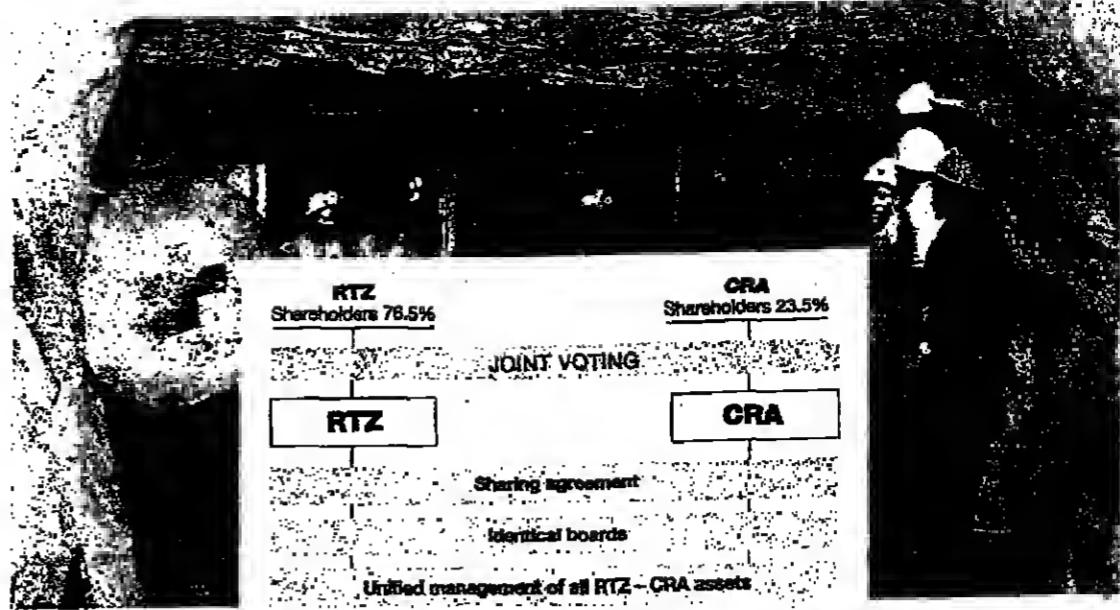
An outright takeover which valued CRA at a premium would also have been expensive for RTZ, and might have crystallised capital gains for CRA shareholders. Hence the appeal of the DLC route.

According to Bob Wilson, RTZ's chief executive, neither Shell nor Unilever provided the perfect model because RTZ-CRA needed a simple, streamlined structure for its highly "opportunity-driven" style of business.

Unlike Shell and Unilever, it does not have to run highly visible consumer brands in dozens of countries; instead it manages a constantly changing portfolio of mining projects, most of which are run through subsidiaries which will not be affected by the "merger".

The two companies wanted a structure which brought the core of the company as close as possible to an outright merger. The Royal Dutch Shell structure was too loose and could have resulted in costly duplication of effort. Shell has also had to embark on a significant internal restructuring to reduce top-heavy management and streamline decision-making.

The Unilever approach with its identical boards and closely unified management came closer to what RTZ-CRA wanted. The fact that Sir Derek Birkin, RTZ's chairman, is an advisory director of Unilever was



Royal Dutch Shell, the oldest dual listed company dating back to 1907, retains two parent holding companies with their own boards and shareholders. These own the operating companies on a 60:40 basis. The group is held together by various operating agreements. Overall strategic direction and management is provided by a committee of four managing directors, two from each side.

Unilever, established in 1920, is more tight-knit. The two companies are bound together by identical boards, combined management and an equalisation agreement

which binds each company to help the other pay its dividend if need be. As with Shell, there is an overarching committee which consists of the chairmen of the two companies and one deputy chairman.

The structure proposed by RTZ-CRA is a variant on the Unilever model, with identical boards, a sharing agreement and unified management of the two companies' assets. Joint voting will mean that although RTZ and CRA shareholders will retain their separate identities, they will vote for the group as a whole.

on corporate democracy because it means that the uniting drive will come from the shareholders rather than the board and management.

Wilson says that the combination should also produce other advantages. The group will have much more flexibility to locate assets at the most suitable place within the overall structure. Management will also be able to draw on a wider pool of individual talent.

The two companies will produce unified accounts and will pay identical dividends which, as in other DLCs, will be backed by a financial equalisation agreement. This means each company will ensure that the other always has enough cash to fund its pay-out. So there is, technically at least, no reason why the two share prices should perform differently. However, they could diverge because of local market conditions or movements between the US and the Australian dollar.

Shares in other DLCs do occasionally drift apart, but there are plenty of arbitrators in the market looking for trading opportunities, and any gap quickly gets pushed together again, according to stock analysts. Initially, though, the novelty and complexity of the RTZ-CRA arrangement could mean shares do not trade exactly as they should.

One possible drawback is the arrangement is that CRA shareholders will be locked in as a 23.5 per cent minority, so if their interests diverge from those of RTZ shareholders they would have difficulty getting things changed. However, RTZ's advisers say it is hard to envisage a situation where this would be a significant problem, and the group will have no dominant shareholders.

a culture which epitomised compliance and control – but which failed to meet its corporate budget six years running – it has become far more self-disciplined, team-based, and dependent on personal relationships and trust. Its performance has benefited accordingly.

At a time when many western managers are complaining bitterly of rampant overwork and job insecurity, Bartlett and Ghoshal's emphasis on support, trust and "liberation" may sound somewhat hollow. Yet they insist that trust and support really do co-exist with discipline and stretch inside their model companies. It is the "tensions between these four characteristics", they argue, which create the very power of this type of organisation.

*\*The effects of organisational down-sizing on product innovation. California Management Review, summer 1995.  
\*\*Rebuilding behavioural context: turn process re-engineering into people re-invention. SAM, autumn 1995.*

## A remedy for corporate anorexia

Companies fear they may have lost the ability to be creative, says Christopher Lorenz

Two new academic studies document the extent of the problem, and suggest how – but only with considerable and continual effort – companies can overcome it.

A survey of 12 large US companies by Deborah Dougherty and Edward Bowman\* concludes that downsizing tends to damage the product development process by breaking the network of informal relationships which is vital to getting innovations off the ground within any organisation. The researchers recommend devoting more resources to innovation even if the company is shrinking, and taking much greater care to retain people who have the experience and know-how to "work the system".

An altogether more far-reaching remedy for corporate anorexia –

and the sclerosis which often accompanies it – is prescribed in the forthcoming issue of *Sloan Management Review*\* by Christopher Bartlett and Sumantra Ghoshal, who have carried out a five-year research programme in 20 large US, European and Japanese companies.

Their antidote involves the complete transformation of what they call a company's climate or "behavioural context" – all the small details which mould how the organisation feels and functions at every level, both formally and informally.

This does not mean, as in so many companies over the past few years, initiating a bevy of "culture change" initiatives and other programmes, many of which are short-lived, self-contradictory or

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This does not mean, as in so many companies over the past few years, initiating a bevy of "culture change" initiatives and other programmes, many of which are short-lived, self-contradictory or

also a factor. Note that the Shell model lacks adherents. Reed Elsevier is also built around two quoted holding companies, Reed International and Elsevier, which jointly own the operating companies.

But Wilson thinks RTZ-CRA will be a tighter unit than any other DLC. It will have only one head office, in London, and the management committee will be "exactly

as if this was a single enterprise". Another key feature will be a joint voting agreement for the two companies' shareholders. This means that although shareholders will vote in their RTZ or CRA capacities, their votes will be for the group as a whole rather than for the individual companies. As well as creating more unity, this arrangement conforms to newly fashionable views

of what constitutes a company culture as deeply as some companies have struggled to do, usually in vain, instead of attempting the difficult task of altering people's basic attitudes, and the assumptions which underpin them. Bartlett and Ghoshal suggest it is often enough to change their work context, and thereby their behaviour.

Encouragingly for the mass of companies which can only dream of flying as high as Intel or 3M, Arthur Andersen and Kao of Japan have developed a far fresher atmosphere based on a much healthier quartet of characteristics: self-discipline, support, trust and stretch. Such an environment triggers the entrepreneurship, collaboration and learning which are the foundations of continuous self-renewal.

Controversially, the academics suggest that such a climate can often be created without trying to

### THE REPUBLIC OF POLAND MINISTER OF PRIVATIZATION INVITATION TO NEGOTIATIONS

### THE REPUBLIC OF POLAND MINISTER OF PRIVATIZATION INVITATION TO NEGOTIATIONS

The Minister of Privatization, acting on behalf of the State Treasury, based on Article 23 of the Law on Privatization of State-Held Enterprises dated July 13, 1990 (Journal of Laws No. 51, Item 298, as amended), hereby invites all parties interested in the purchase of no less than 10% of shares owned by the State Treasury in the following Company

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The Minister of Privatization stipulates the right to extend the term of the submission of offers, to change the procedure, to cancel this invitation and to refrain from concluding negotiations without the statement of reason.

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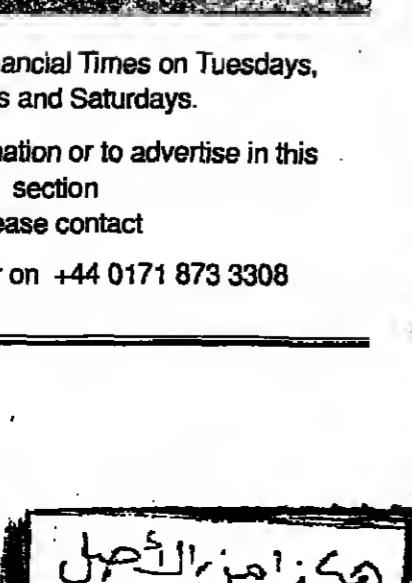
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## ARTS

## Dance

# More than just another staged Event

**I**magine a Shakespearean evening which begins with the Agincourt scenes from *Henry V* in rehearsal costume, and then, without a break or even a change of dress or lighting, goes into the final act of *The Winter's Tale*.

Suddenly, wearing a few extra items of everyday clothing, three of the performers deliver the closet scene from *Hamlet* – during the last section of which other performers, elsewhere onstage, launch into the casket scenes from *The Merchant of Venice* which carry on blithely when the *Hamlet* performers have left the stage. Suddenly everyone, in costumes from *Antony and Cleopatra*, starts to deliver scenes from *Timon of Athens*... And so on.

Then imagine coming back to see the same show the next night and finding the same performers giving you a largely different anthology of material in partly different costumes. Oh, and imagine too that you have heard little or no Shakespeare before, and that no one is telling you where these scenes come from.

Merce Cunningham's "Events" are along these lines, only stranger. Few experiences in the arts today are more aesthetically bewildering; and almost nothing in the performing arts today is so fresh, or so definitively performed. And one Event feels nothing like the next, even when it contains much of the same material.

Cunningham makes his dances for individual new works of repertory; and a triple bill of recently made repertory will be performed this weekend at Sadler's Wells. But his Events include material from works that are no longer, or not yet, in repertory.

At Riverside Studios this

week, it has been possible to see passages from a piece Cunningham has not yet completed, and from another that is 30 odd years old. Tuesday's opening-night Event contained almost nothing I remembered having seen before; at Wednesday's, however, I suddenly recognised much of *August Face*, Cunningham's 1988 masterpiece, with its astonishing series of male-female duets for different performers.

Tuesday's was not a great Event. Too much seemed to be taken from the "quirky" or "character" section of repertory in which the dancers perform deadpan accounts of droll passages in sneakers or baggy sweaters. Fun stuff, but far from the stratosphere.

It served best to introduce London to Cunningham's present troupe of dancers, most of whom have joined the company since its last London season three years ago. Five of the dancers are known here, however; and brief solos for Frederic Gaffner and Jennifer Weaver showed us, or reminded us, that they are among the world's most phenomenal performers.

Gaffner is fast and witty. To

watch the pouncing way with which, after the climax of a jump, he brings his feet together before landing is a keen delight. Weaver is strong, with very commanding legs and feet. To see the power with which her legs swing outwards and upwards in *grand battemen* is one thrill, to watch her hold those legs outstretched in the air like searchlights is a greater thrill, but most wonderful of all is to watch the absolute control with which she lowers them, oh so slowly, back to the floor.

Kimberly Bartosik, though she has been dancing with the

company since 1988, brings to everything she does an innocence that refreshes the whole world onstage. Softly aware of others around her and of the audience, she is a dancer who creates an atmosphere around and beyond the steps she is performing.

These three exemplify separate styles of performance, and yet they belong with equal ease to Cunningham's eclectic style; as do those other semi-sonic artists, the firm and sombre Michael Cole, and the intense Robert Swinston. But Cunningham's newer dancers are all clearly distinct individuals too: among whom Thomas Caley – accomplished and sly, a riveting soloist and a marvellously attentive partner – is the most exceptional.

China Laundisio, cool and punchy, and Banu Ogan, an elegant presence who becomes twice as glamorous when dancing alone, are also important additions to the company. Glen Runsey, Jared Phillips and Matthew Mohr already bring interestingly serio-comic qualities to their material; and then there are others I have not yet been able to identify by name.

Wednesday's Event gave

it all more scope. You could see them recognising and grasping the new opportunities, and it was therefore altogether more – forgive the pun – eventful. Now we seemed to be watching fish in an aquarium, now a bizarre vignette of social dancing; now male-female duets as grand and precise as confrontations in Racine; now antelopes alternately grazing and bounding.

And yet the space at Riverside Studios is intimate. The audience sits close to the stage, and can watch the "offstage" area (in which, beside the



Members of the Merce Cunningham Dance Company at the Riverside Studios

## Distinguished story of Hal

Ian Shuttleworth looks at a condensed drama of Henry IV

**T**he BBC's *Performance* strand this autumn includes the corporation's largest Shakespearean dramatisation since the "Complete Works" project a decade ago. *Henry IV* is an ambitious attempt to forge a single 2½-hour television drama out of Shakespeare's two-part work, with additional material from *Henry V*, *Richard II*, *Henry VI part 3* and *The Merry Wives of Windsor*.

The cast assembled by director/adaptor John Caird and producer Annie Castledine is breathtaking: Ronald Pickup as the King, David Calder as Falstaff, Rufus Sewell as Hotspur, Jane Horrocks as Doll Tearsheet, Paul Eddington as Justice Shallow as well as Corin Redgrave, Peter Jeffrey and John Woodvine. Jonathan Firth, who plays Prince Hal (later King Henry V) confessed to being overawed himself: "I'm gaping at all these people; it's extraordinary."

Simon McBurney of Théâtre de Complicité (who claims, bizarrely, that his performance as Pistol is based upon nightclub owner Peter Stringfellow) agrees. "That diversity of background is what's nice, because it's throwing up questions in rehearsal, with people saying, 'That's a bit RSC', quite unabashed, and Jane Horrocks going 'So, what's it all about them?'

Castledine questions the image of the internal-monologue-driven BBC: "There's still idealistic, philosophical dialogue going on here at every opportunity, even if it isn't necessarily manifested in product. [The heads of drama] are in a schizophrenic state because they're at war with those very values which they still believe in and which brought them here."

However, the axe of "rationnalisation" has fallen in one area: *Henry IV*'s impressive set is the last one to be built in the BBC's own workshops. "I really don't understand things like that," says Firth. "They had these wonderful workshops right next door to where you rehearse, so if you had a problem you could go down and have a look at the set; it's a wonderful space to build something and it's the last thing they're ever building there. It's infuriating."

Any compilation of the various Falstaff stories inevitably draws comparison with Orson Welles' *Chimes At Midday*. Caird acknowledges: "I looked closely at the script in order to give myself courage for the sort of radical cutting I had to do. It's really a very good text; it's very self-serving for Orson Welles – and why not? – but I've tried to tell the Hal story, the Henry story, the Falstaff story and the Hotspur story with equal power."

In compressing some 6½ hours of drama for the small screen, much of the grand scope is inevitably lost. McBurney admits to being ambivalent about the process: "Reading it I had certain reservations that either you attempt to be more complex by being faithful or you attempt to be more radical, and so I felt this was a middle way and I'm waiting to see what will happen."

"When it is conflated you have to hold on to the humanity so that it doesn't just become a cartoon exterior. In rehearsal it felt that we were all swimming around a bit as a result of that, because the great epic structure of the original allows a particular kind of breath. But I think if this succeeds it will succeed best on the human level."

It is the humanity of the characters that John Caird feels is the backbone of this version. "What's always fascinated me about these plays is the way in which they are so domestically framed. Most of the other history plays are much more epic constructions; they take in the great Shakespearean themes of kingship and honour as do these plays. But these are cousins of *As You Like It* and *Twelfth Night* in their domestic scale and the way in which the characters reveal themselves to the audience."

**W**hat I wanted to concentrate on was the theme of fathers and sons, inheritance, the passing of the generations, all those things to do with the way time passes for people. What I've gotten rid of is all the political shenanigans: basically I've cut out almost everybody with the name of an English county. The adaptation is based on the notion that people watching it don't know anything about the plays in the first place."

Castledine, in her first enterprise as a television producer, is passionate about wanting "to reach those people who don't give themselves permission to switch on BBC2".

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Similarly, Rufus Sewell thinks that even with cutting, the part of Hotspur has not been homogenised. "The way it's structured is that as soon as you are starting to get sympathetic with Hotspur he says something daft and it gets rebalanced quite cleverly; as soon as he's beginning to look too heroic, a bit of a dickhead pops out to calm it down slightly."

"I think one of the strengths of John Caird's adaptation is that the through lines are that much simpler for slightly less bright actors! It's really remarkably clear."

The last word about the flagship nature of the work goes to Annie Castledine. "It's an event: [Controller of BBC2] Michael Jackson's going out on a limb, and I think that's fine. You've got a lot of artists at work here, and an attempt has been made to make it as entertaining and powerful as possible."

*Henry IV* will be transmitted by BBC2 in the Performance strand tomorrow at 8.10pm.

## Balanchine legacy brings ballet back to life

**T**o the near-capacity audiences at Washington's Kennedy Center last week, the two-pronged season called "Suzanne Farrell Stages Balanchine" probably looked like just a series of wonderful ballets, wonderfully danced. Which it was, but it was something else as well: an implicit announcement that George Balanchine's works will outlive their maker.

In the past decade the future of those works has been the most pressing question in American ballet. When Balanchine died in 1983, the direction of his troupe, New York City Ballet, passed to Peter Martins, the Danish virtuoso who had dominated it in the 1970s. And soon the Balanchine ballets started to fall apart on the company's stage. Technical problems crept in: teetering pirouettes, vanishing turnout. At the same time, the ballets

began to lose their emotional force.

Meanwhile, the company seemed to be hastening the change by pensioning off coaches and teachers who had danced under Balanchine and thus might have been able to pass on his way of dancing. The biggest shock came in 1993, when Suzanne Farrell, Balanchine's leading dancer of the 1960s and '70s, was told that the company no longer required her services. Hence the Kennedy Center season.

Now, and then during the past decade there have been excellent stagings of Balanchine ballets. And however scrupulous the stagings, the leads were the principal dancers of regional companies, a term that, no matter how altered America's non-regional (that is, New York) companies are, still has a

greater – more expansive, more subtle – than be or she had been. In the process, the ballets came to life.

The most moving sight was Maria Callas. During the post-Balanchine years at NYCB, this magisterial dancer became increasingly distracted on stage. Finally, a year ago, she resigned from the company. Yet here she was again, with all her nobility restored.

Almost as surprising was Helene Alexopoulos from NYCB; Maria Callas, formerly of NYCB; Susan Jaffe from American Ballet Theatre; the Kirov-trained Elena Pankova, now with the Bavarian State Opera Ballet; Tamara Detrich and Marion Jager from the Stuttgart Ballet; Marie-Christine Mous, formerly of Boston Ballet; I have seen most of these dancers before, and there is not one who, under Farrell's coaching, did not become something

greater. Never until the Fall season have we seen, out-of-state NYCB, so concentrated a group of Balanchine works – *Mozartiana*, *Monument/Movements*, *Chaconne*, *Scotch Symphony*, *Slaughter on Tenth Avenue*, *Tzigane* – staged on actual stars, or some stars.

Using Washington Ballet to supply her corps and soloists, Farrell hired most of her principal dancers from outside: Peter Boal and Helene Alexopoulos from NYCB; Maria Callas, formerly of NYCB; Susan Jaffe from American Ballet Theatre; the Kirov-trained Elena Pankova, now with the Bavarian State Opera Ballet; Tamara Detrich and Marion Jager from the Stuttgart Ballet; Marie-Christine Mous, formerly of Boston Ballet. And however scrupulous the stagings, the leads were the principal dancers of regional companies, a term that, no matter how altered America's non-regional (that is, New York) companies are, still has a

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In a lecture-demonstration in Washington, Farrell recalled that Balanchine, in rehearsing a ballet, made everyone, down to the last corps dancer, feel "special". This apparently dynamic observation may hide an important truth. Not just in Balanchine's stagings but now in Farrell's, the dancers seemed to feel privileged, trusted, and so they became happy and free. Marion Jager of Stuttgart was miscast in *Chaconne* – what was supposed to be legato came out staccato – yet through her sheer zest, her belief in herself and in the ballet, she still somehow delivered *Chaconne*. A few days before the opening of the Kennedy Center season, Miami City Ballet appeared at the State University of New York at Purchase, just outside New York, in a single performance including Balanchine's *Agon*, recently staged on the troupe by Far-

rell. *Agon* is a hard ballet, and the cast included no imported stars, just 12 young dancers. Watching them, I wondered whether NYCB in its early days might not have looked like this: lacking in certain refinements, but innocent and engaged. The dancers concentrated on the steps, and so the audience concentrated too, and saw *Agon* as if for the first time.

For years it was said that

Farrell, however great a dancer, could not pass on what she had learned from Balanchine – that her bond with him, which in its early stages was also a romance, was too fiery and personal to be shared. That was before she tried it. Her Balanchine stagings of the past year stand as a bright spot of hope in what has been, for the most part, a dark decade in American dance.

Joan Acocella

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Royal Opera House Tel: (0171) 304 4000

• Manon: directed and choreographed by Kenneth Macmillan to the music of Massenet and conducted by Barry Wordsworth; 7.30pm; Oct 27, 30; Nov 1, 2

• Swan Lake: choreographed by Marius Petipa and Lev Ivanov. Viktor Fedotov/Anthony Twining/Tchaikovsky; 7.30pm; Nov 3, 4 (7pm)

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Alte Oper Tel: (069) 134 0400

• City of Birmingham Symphony Orchestra; Sir Simon Rattle conducts Beethoven's "Symphony No.1" and "Symphony No.3"; 8pm; Oct 31

• State Orchestra of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

**THEATRE**

National, Lyttelton Tel: (0171) 928 2252

• Göttterdammerung: by Wagner. A new production directed by Richard Jones and conducted by Bernard Haitink. Soloists include Deborah Polaski, Vivian Tiernay, Jane Henschel and Judith Howarth; 4.30pm; Oct 28 (4pm), 31

**NEW YORK**

**CONCERTS**

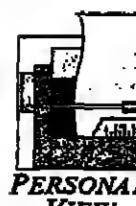
Carnegie Hall Tel: (212) 247 7800

• Pittsburgh Symphony Orchestra; with flutist James Galway. Lorin Maazel conducts Gould, Mercadante, Maazel and Bartók; 8pm; Oct 27

• Pittsburgh Symphony Orchestra: concert performance of Wagner's "Tristan and Isolde" with conductor Lorin Maazel. Soloists include Carol Yahr, Heinz Kruse and Falk Struckmann; 8pm; Oct 28

**LOS ANGELES**

# Wanted: Middle East development bank



**PERSONAL VIEW**  
If peace in the Middle East is to become a reality in the lives of the people of the region, it has to be nurtured by creating an institutional framework within which they can co-operate economically and politically. That is what happened in Europe after the second world war, and that is what should happen in the Middle East now.

It goes almost without saying that economic improvement in the region will come most of all from the pursuit of the right domestic economic policies in each country. The region also needs a framework that will encourage regional trade, private investment, regional projects, and co-operation among policymakers and technical experts.

The Egyptians, Israelis, Jordanians and Palestinians are proposing the creation of a regional development bank as one of the key elements in the structure of the new Middle East. The US has taken the lead in promoting the bank, which is also supported by other countries.

The bank would carry out programmes to support private sector development and cross-border infrastructure to promote regional integration. It would, in particular, seek out projects that contribute to regional trade and investment, for instance in transport and communications.

Drawing on the lessons learned from the European Bank for Reconstruction and Development, it would also foster private sector development by providing debt and equity financing for private sectors in the region, and by helping provide the expertise for improving capital markets. It would in addition have the authority to issue guarantees.

Also located within the bank would be "the Forum", a body like the Organisation for Economic Co-operation and Development that would provide the venue for high level policy discussions and co-operation.

The bank (including the Forum) would serve as the key institution for region-wide development. As in the case of

existing development banks, the bank would have both regional and non-regional members.

The strong participation of non-regional members is essential as evidence of their continuing commitment to the region, to help the credibility and accountability of the bank. The establishment of a bank with major external support would also provide reassurance to private investors.

The proposal to establish a bank is opposed by those who ask why the world needs another development bank. A year ago, the war cry of this group was "Remember the EBRD". But Europe has clearly benefited quickly from its own regional development institution. Already, the EBRD

## We need to send a signal to the region that there will be further peace dividends

is associated with one out of every seven dollars of investment inflow to central and eastern Europe.

Just as in Europe, Asia, Africa and Latin America, the real reason for creating a regional bank is to establish a framework within which regional co-operation can flourish. That cannot be done in the context of the World Bank – notwithstanding its important role in the region. It can be done in a regional development bank, augmented by the Forum. A Middle East Bank, by contrast with the World Bank, will belong to the region, and will be focused on the development of the region.

The Marshal replied, "In that case, there is no time to lose, plant it this afternoon." In this case, it should take only a few hundred days, but that is the right way to think about the establishment of a regional bank in the Middle East.

Lawrence Summers and Joan Spero

Mr Summers is US deputy treasury secretary. Ms Spero is US under-secretary of state for economic business and agricultural affairs.

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**SHARP**  
INTELLIGENT THINKING

The Organisation for Economic Co-operation and Development is not known for being caught out by events. Yet the strong rise in grain prices this year has taken it by surprise.

This month the forecasting body published its first report, finalised in June, on the impact of the Uruguay Round trade deal on agriculture. The study predicted world wheat prices would rise to the end of the century, but not enough to enable the European Union to export wheat without subsidies.

In fact, 20 years of EU export subsidies came to a halt in July, when poor grain harvests around the world and a sharp fall in stocks pushed global prices into line with the normally inflated EU market.

The European Commission has now made legislative provision for wheat exports to be taxed next month to protect domestic supplies. This would be the first time levies have been used since the "Great Grain Robbery" in the early 1970s, when Soviet demand threatened to overwhelm the market.

Subsidies have also been withdrawn in the US, where wheat is being exported at nearly \$200 a tonne – almost 70 per cent above the traded price in mid-April when the market began to move up.

Grain has become the hottest property on food commodity markets, with wheat futures in Chicago reaching 15-year highs.

The Economist Intelligence Unit says US wheat prices could break all-time records in the next six months and predicts a supply crisis if harvests in Argentina and Australia follow the disappointing pattern of northern hemisphere producers.

The unexpected squeeze has provoked an outcry from US stock farmers who use grains for animal feed. It has also forced governments in the EU and the US to review policies designed to cut the grain mountains of former years by leaving arable land idle.

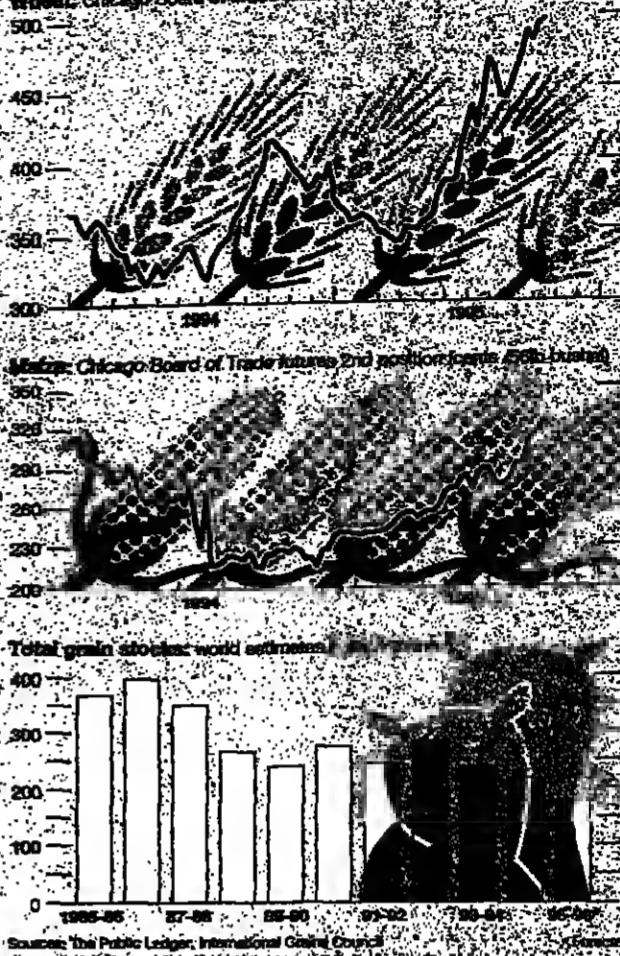
Together, the US, Canada, EU, Argentina and Australia account for nearly 90 per cent of world trade. This year's US wheat crop is expected to be the smallest for four years because of unfavourable weather, and the maize harvest is estimated to be down a quarter on last year's crop. In the EU, Spanish cereals were devastated by summer drought. Argentina, which still has its harvests to come, has been suffering its most severe drought

Poor harvests and shrinking stocks worldwide are boosting cereal prices, says Alison Maitland

## Rewards reaped in grain market

### Grain prices: vigorous growth

Source: Chicago Board of Trade futures contract prices, 1985-95



for 40 years and Australia has been affected by dry conditions.

Demand, meanwhile, is increasing. Russia faces its worst harvest for 30 years and may turn to the world market for imports. China's needs, worsened by a shortage of water, are expected to exceed the 1bn tonnes of wheat it imported last year.

World grain stocks were already under pressure following poor harvests in a number of big producing countries over the past two years. The London-based International Grains Council, which monitors the world cereals market, predicts world wheat stocks will fall to 52m tonnes – their lowest level for 20 years – by the end of the crop year next spring. In the EU alone, a grain mountain of 32m tonnes two years ago has been knocked down to just 3m tonnes.

The position has been made worse because most cereals have been affected by crop failures and higher prices, as wheat users have been unable to switch easily to cheaper alternatives for animal feed.

Poultry and pig producers in Europe are furious. Mr Patrice Bouchet, feeds manager for Brittany-based Le Doux, Europe's biggest poultry producer, says: "All our opportunities for competing on the world market are being removed. Politics is destroying all the work we have done over the last few years."

He blames US investment funds for adding speculative froth to already high grain futures prices. But he also takes issue with the EU's Common Agricultural Policy, which pays cereal farmers to keep land out of production and cushions them with direct aid so that they can afford to hold on to their grain until prices move even higher.

Livestock farmers have been pressing for the abolition of the set-aside policy. EU farm ministers last month settled for a cut in the set-aside rate from 12 per cent of a farm's arable acreage this year to 10 per cent next year. The Euro-

pean Commission urges caution to avoid a resurgence of grain surpluses which could threaten the EU's commitments to cut subsidised exports under the Uruguay Round deal.

A similar debate is raging in the US over land which farmers are paid to leave fallow for 10 years for environmental purposes under the Conservation Reserve Programme. About 36m acres have been set aside and there is pressure on the administration to pay farmers to put some back into production. Short-term set-aside has not operated for wheat for three years, but maize farmers

have been subject to a 7.5 per cent rate and pressure is mounting for this to be lifted.

Consumers in the developed world may face increases in poultry and bread prices in coming months. Bernard Matthews, the biggest turkey producer in Europe, says its prices could rise in the new year. Feed accounts for 65 per cent of the cost of raising an over-ready bird, with wheat accounting for over half the feed mix.

"Feed prices are increasing beyond what anybody expected," says Mr David Joll, managing director of Bernard Matthews. "We might go through 18 to 24 months without the use, or the widespread use, of export subsidies. I think it's quite likely we're in a situation that will require more than just a single good crop year to recover from."

However, the main victims of high grain prices are developing countries, which account for more than two-thirds of world wheat trade. The Food and Agriculture Organisation says many poor food-deficit countries may be unable to finance the additional cereal imports they need, which it estimates will cost about \$300-350 per cent more than they paid last year.

Some better-off developing nations appear to have held back from importing in the hope prices would fall, but are now leaping into the market before prices move higher still. Egypt recently bought a hefty 700,000 tonnes of unshelled wheat from the US.

The organisation says last year's harvest will be crucial for world food security. Cereal output must rise by 1 per cent to meet expected demand. Replenishing stocks to "minimum safe levels" would need an 8.8 per cent increase in production.

Even the evident丰收, it is hard to pin down forecasts for next year's world output, although crops are expected to be bigger in the US and the cut in set-aside will boost EU production.

A better harvest would take the heat out of the market. The OECD could turn out to be right in its medium-term forecast that export subsidies will be in place at the end of the decade, if not sooner. On the other hand, the Economist Intelligence Unit warns that "any hint of availability falling short of needs [next year] will bring speculators into play and cause further price escalation".

Other forces are at work. Demand for cereals from fast-growing Asian countries could offset crop increases and keep stocks tight. The export trade is pinning its hopes on China expanding its livestock industry and coming to the world market for ever bigger supplies of animal feed.

Mr Robert Kohlmeier, vice-president of World Perspectives, a Washington-based agricultural trade consultancy, does not expect EU and US export subsidies to resume until at least next summer, after this year's crop is safely harvested.

"We might go through 18 to 24 months without the use, or the widespread use, of export subsidies," he says. "It's quite likely we're in a situation that will require more than just a single good crop year to recover from."

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "fine"). Translation may be available for letters written in the main international languages.

### Quebecers would have to pay a heavy price for independence

From Mr Mark Oakes.

Sir, A Yes victory in the Quebec referendum will take a staggering toll on the province and Canada. On Tuesday the dollar suffered a severe market stampede fuelled by worries about the referendum. If Mr Lucien Bouchard, leader of the Bloc Québécois, wins, these fears would be magnified beyond imagination.

Canada as we know it would cease to exist. Canadians would hardly be in a mood to negotiate with the separatists, let alone embrace a new partnership with them. And it is questionable whether Ottawa could do so legally. Even if it did, the complex negotiations that would be needed to reach agreements on everything from trade to allocating Quebec's

share of the national debt would take years.

Meanwhile, the newly independent country (and Canada too) would suffer a recession unlike any it has seen before. Quebecers would pay a heavy toll in higher taxes, lost jobs and higher unemployment.

Fourteen per cent of Quebecers are still undecided. One can only hope they vote No. Then, maybe, Quebec and the rest of Canada can get on with building a better, more equitable country, as true partners.

Mark Oakes  
9 Oaklets Hall Close,  
Harold Wood,  
Romford, Essex, UK

From Mr John Godfrey.

Sir, Every argument in your editorial "The trouble with

### Answer to gas contract problem

From Mr Patrick Heren.

Your timely articles ("Regulator warns on gas contracts", and "Competitors turn up the heat", October 26) on British Gas's take-over problem ignore the fact that British Gas is, as it were, the self-consumer of its woes. Its upstream arm, British Gas Exploration and Production, is the largest producer of gas on the UK continental shelf, nearly all of it sold under long-term contracts with British Gas. The largest single UK gas field, Morecambe, is owned and operated by BG EP.

Morecambe alone represents 15 per cent of UK gas production. The price of Morecambe gas is considerably higher than British Gas's weighted average cost of just under 20p per therm. In part this is because Morecambe provides British Gas with much of its winter peak supply. But it is also a legacy of an earlier round of political tinkering in the gas business, when the government was fattening British Gas for privatisation: it was deemed appropriate for British Gas's supply department to pay a premium price for Morecambe, at the expense, as usual, of the British consumer. If British Gas wants its third party suppliers to renegotiate their long-term contracts, it should begin with BG EP and Morecambe.

Patrick Heren,  
Publisher,  
British Spot Gas Markets,  
7 Old Town,  
London SW1 0JT, UK

### Reappearance of Thalidomide is galling

From Mr Christopher Lingard.

Sir, It is not just the Canadian victims of Thalidomide who are "outraged" by its reappearance ("Thalidomide takes on Aids", October 24).

As a UK victim, I am outraged that the media should repeatedly allow the drug company the opportunity to rehabilitate Thalidomide's reputation simply so that they can

make a financial killing from its comeback as a "wonder drug".

This is particularly galling when the UK victims are still battling for realistic compensation some 30 years after the tragedy. The Canadian victims were at least fortunate enough to live in a jurisdiction which awarded them an average ten times as much compensation

### Business locations seem somewhat out of date

From Mr Hugh Mason.

Sir, Your business locations survey (October 24) stresses the importance of choosing the right site. One therefore trusts

the illustration alongside is not meant to show how it is to be done, since the bright-eyed young executives appear to be indicating on their 55-year-old

map that Vichy France is a good location for investment.

Hugh Mason,  
32 Chelsea Road,  
Southsea, Hants PO5 1JU, UK

After the Contract with America has run its course, we will still have 40m uninsured

or under-insured adults, as well as the 30m retirees attempting to squeeze health care out of a system (HMOs) in which the doctor is never the same, the charges are out of control and requests for "specialists" are adjudicated by some clerk-typist.

I hope the UK will continue to enjoy the NHS; I feel sure that any problems it has can be corrected short of the idea that the US is in.

Harold L Krivoj,  
1700 Hickland Drive,  
Richardson, TX 75301, US

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Friday October 27 1995

## Italy's cycle of crises

Of the possible political courses Italy's latest political crisis could take, the one set yesterday - with Mr Lamberto Dini's "technocratic" administration continuing in the end of the year, and elections to follow, probably next spring - looks the least bad.

Had the vote of no confidence proposed by Mr Silvio Berlusconi and his centre-right allies brought down the government, the result would have been disorder on all fronts: a country without a budget for next year, headed for elections without fair rules and unlikely to produce a clear result.

On the other hand, to extend Mr Dini's prime ministerial mandate beyond the year-end would have been to perpetuate a weak government with little chance of securing further important reform. Such a consideration outweighs any perceived advantage in postponing elections until after Italy's forthcoming European Union presidency: Rome will have little to contribute whoever is in charge.

Following yesterday's unlikely parliamentary deal with the old-style Rifondazione Communista party, Mr Dini at least has a chance of bringing his term to a orderly conclusion. Though it sprang from inauspicious origins, his government has solid achievements to its credit - notably the start it made in reforming Italy's Byzantine state pensions system.

But it was never seen by the main political parties as more than a stop-gap, and its fate was sealed the moment Mr Dini started to behave as if he enjoyed power in his own right. The past week's ill-tempered row over the dismissal of his justice minister was merely the *coup de grâce*.

Recent events, in fact, confirm that Italy's political and economic crises move in a cycle. As public finances worsen and markets panic, discredited politicians turn in desperation to a government of "technocrats" with the task of getting a grip and steady nerves.

When the financial situation stabilises and technocrats show signs of getting above themselves, the old rivals emerge as political leaders seek to reassess control. At that point, an election becomes unavoidable, and the task becomes limiting the damage.

For Mr Dini to be considered to have succeeded in this latter challenge, two things are necessary. First, political leaders including Mr Berlusconi must summon the sense of responsibility to allow parliament to pass the proposed 1996 budget, which - though in many respects unsatisfactory - at least represents progress in bringing Italy's budget deficit and public debt under control.

Second - and probably more difficult - parliament must give legislative effect to the outgoing government's decree governing media coverage of the forthcoming election campaign. Without such a tightening of the rules, the partnership of Mr Berlusconi's media empire will once again tilt the playing field, and further tarnish the political process.

Whether the poll will resolve anything is, as ever, unclear. But at least one can now imagine how Italy might get from here to there.

## Gas pressure

The gas industry has finally noticed the elephant in its bedroom. Ms Clare Spottiswoode, the gas regulator, has rightly drawn attention to the losses British Gas is likely to face on long-term contracts to buy gas. However, there is a danger of overreacting at this stage. Ministers and the regulator should resist the temptation to help British Gas and its shareholders at customers' expense.

Under £40bn-worth of contracts negotiated years ago, British Gas must pay North Sea oil and gas producers about double the current spot price for gas. Competition in industrial supply means it cannot pass that deficit on to industrial customers. At present, it passes some on to domestic customers, but the advent of competition in 1996 will make that tactic hazardous.

Many factors that will determine the eventual seriousness of the problem cannot yet be judged, such as the weather and the impact of competition. However, the regulator's comments are no doubt inspired by seeing British Gas lose share rapidly where it faces competition. According to some industry estimates, the eventual deficit may be £2bn.

British Gas argues that the government has changed the rules of the game since privatisation, in particular by bringing forward domestic competition by four years. It wants the government to stop competitors from relying on short-term gas prices for their supplies. It wants a government levy on gas from the older

fields, worth £200m a year, to be lifted.

British Gas is right that the rules have changed. The rapid and radical introduction of competition is a necessary measure to compensate for the considerable flaws of the gas privatisation. It would have been much better had these problems been addressed beforehand.

However, British Gas bears some responsibility for the impending deficit. It sought out these contracts partly to deprive competitors of gas, and continued to sign such deals as new gas fields came on stream. Moreover, it stands overlooking the fact that it welcomed ministers' decision to accelerate domestic competition, albeit partly because the policy change was packaged together with a decision not to break up the company.

Alarms over a threat to British Gas's finances may be premature. There are steps the company may be able to take to reduce the deficit, notably through securing export deals. Until that position becomes clearer, ministers should not rush for measures which would ease British Gas's position at the expense of competitors, and hence customers.

For the regulator's part, her duty is not to ensure British Gas's overall viability, simply that of TransCo, the transmission subsidiary, whose operation is essential for the advent of competition. Concerns about the fortunes of the overall group should not distract her from that focus.

In fact, things would get worse.

## Alfonse's poker face

■ Washington has a lot on its mind at present - budget votes, Yeltsin's health, Powell's candidacy.

However, the question of the hour yesterday was whether Alfonse D'Amato, once known as senator pot-hole, was any good at poker.

Such pressure has not so far been persuasive. Captain Valentine Strasser, the military dictator of Sierra Leone, will for instance be attending his second summit. Of particular concern is the presence of Nigeria's General Sani Abacha, ruler of a country that has been under military rule since 1983. Gen Abacha recently bowed to international criticism by commuting death sentences on alleged coup plotters. But New York's respected former leader, General Olusegun Obasanjo, remains in jail on a 15 year sentence, and the return to civilian rule has been put off for another three years.

The issue is made more difficult by the informal nature of the Commonwealth, more a club than a structured organisation, with no established procedure for suspending or expelling members. But even a club should have rules in Auckland, members who flout those rules should be put on notice that they face suspension unless they make clear progress towards restoring democracy. Otherwise the Harare declaration will carry little weight. And if the association loses credibility as a result, its leaders will have only themselves to blame.

In Kenya, for example, the Commonwealth has yet to speak out on abuses of the electoral system.

Since President Daniel arap Moi won the country's first multiparty poll for nearly 25 years, and it has stayed silent on Uganda's new constitution, which extends a ban on political party activity.

Nothing demonstrates so well the cautious ambivalence with which the Commonwealth puts its principles into practice as the

**O**utside the office of the president of the National Bank of Cuba is a mural of Ernesto "Che" Guevara, the legendary comrade-in-arms of President Fidel Castro during the Cuban revolution, was president of the bank from November 1959 to February 1961.

The man who holds the position now, Mr Francisco Soberón, cuts a very different figure from the revolutionary hero. Polite and sober-suited, Mr Soberón is one of the central figures in a reform that will dismantle the bank that was once the heart muscle of the planned economy.

The bank has become an anachronism. The government is planning to split its commercial and central banking functions to allow for better management of monetary policy and to provide banking services for a proliferation of Cuban and foreign enterprises.

This is just one of a raft of changes taking place as Cuba comes to terms with the collapse of the Soviet Union, for three decades its main trading partner and aid supplier.

Cuba, handicapped by a 33-year-old US embargo and by its over-dependence on sugar, has probably suffered more in the 1990s than any economy of the former Soviet bloc. Economic activity declined by up to a half from 1990 to 1994, bringing food rationing, long power cuts and near-collapse of the country's famed social services. Patients in hospitals, already short of disinfectant and drugs, now have to take in their own light bulbs.

Yet while economic reform is under way, communist Cuba has moved more slowly than any other country. Government officials say this is to avoid the sort of chaos that has beset the former Soviet Union. But it also reflects a strong worry that rapid economic reform would undermine the government's control over the country. "We have to go carefully," says Mr Soberón.

The most important reforms so far have followed street disturbances in July and September 1993 and in August last year. They include the decriminalisation of the holding of dollars and the legalisation of some types of self-employment, such as restaurants. State collective farms have been broken up into co-operatives and the go-ahead given for agricultural markets for farmers to sell produce at market prices.

They have been accompanied by macro-economic measures which have slashed a budget deficit that rose in 1993 to a third of gross domestic product. The government has also sought foreign investment to counteract acute foreign exchange shortages.

Economists believe growth has been slow because of the failure to pass reforms on a large enough scale. Reforms, say critics, have been ad hoc, half-hearted and lacking coherence. The private sector has been tolerated rather than encouraged and prospective foreign investors treated with caution, each proposal being examined case-by-case by the president himself.

Access to hard currency has increased, to the extent that the government says 44 per cent of Cubans now have access to dollars.

The new farmers' markets, which operate in pesos, together with fiscal measures, have restored some value to the Cuban peso. It is now about 25 to the dollar compared with between 120 and 150 a year ago.

Yet the government will have to go much further before it can establish a convertible peso at a socially

## Castro keeps reform on the leash

The Cuban economy needs radical treatment and fast growth if it is to recover lost ground, says Stephen Fidler



The changes have had some success. The government says the economy is turning around, and should grow by some 2 per cent this year. Diplomats and other observers agree that economic activity in city and countryside appears to have increased modestly since last year.

Yet growth will have to accelerate if Cuba is to recover ground lost over the past few years. A report prepared for a recent visit to Cuba of the Inter-American Dialogue, a Washington-based group backing an easing of the US embargo, points out that, to recover its 1988 standard of living, the Cuban economy will have to grow for eight years in a row at 7 per cent.

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Yet the government will have to go much further before it can establish a convertible peso at a socially

acceptable exchange rate: at the present rate, the best-paid state bureaucrats earn just \$20 a month.

This implies cutting government spending sharply. On efficiency grounds, there is plenty of room for this: the bureaucracy is overblown and inefficient, the state security apparatus formidable and hundreds of thousands of workers are being paid while their enterprises cannot produce for lack of inputs. However, it threatens a big rise in unemployment, against which employment by foreign investors - officially 60,000 - looks like a drop in a bucket.

Another development is the dissolution of central control over the economy. Not only have collective farms been converted into more than 3,000 co-operatives but hundreds of quasi-autonomous state enterprises, along with foreign companies, are now operating. Self-employment and an important black economy mean many people now make their living independent of the government.

Linked with this is the growing

successful advertising campaign is beginning to pay off, says Andrew Jack

## Bank on a glossy image

The bank ran into a bitter battle with the French government over the size of the losses that it would be allowed to report for the first half of last year, and it was forced to delay publication of its results.

But by the time it unveiled new losses of FF14.5bn a week later, Mr Châne had begun to exert his new ideas. Over five successive days, he ran five different page-long adverts in all of France's 65 regional newspapers and most of its national ones at a cost of FF15m.

"Nothing is more difficult than communicating during a crisis," says Mr Nicolas Châne, the bank's communications director. "We had no time to talk about the future. We were just looking at our feet. It was communication by reaction. We responded to questions, and what came out was incomprehensible - so much so that we were afraid of rejection by our clients and our staff. We had to take back the initiative."

The first advert was entitled "Here are the bad results that everyone was waiting for," followed by a detailed page of text explaining

the heavy losses without any waffle. Another challenged readers "To change bank, it's now or never", illustrated by a range of cartoons critical of the bank's past that had been published in the press.

The final advert said "Instead of speaking about Crédit Lyonnais between yourselves, come and talk to us about it", heralding an unprecedented event: an "open door" day during which all branches stayed open till 9pm and invited in customers to pose questions.

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## OBSEVER

## Alfonse's poker face

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Nothing demonstrates so well the cautious ambivalence with which the Commonwealth puts its principles into practice as the

they might have incurred.

Still, gambling winnings are theoretically taxable. Senators also must disclose any outside income or gifts worth over \$200 a year. It sounds as if D'Amato might need a lawyer. Of course, there's a very good one over in the White House and she is a little under-employed at present.

One solution was to send out a message of transparency and humility, communicated through humour. "It is the best way to dramatise a crisis," he says.



حکایت از اینجا

## CHEMICALS INDUSTRY

### The future lies in Asia

Asia has long been an outlet for the West. But local rivals and the role of China are reshaping the industry, says Jenny Luesby

For chemical producers everywhere a difficult decade is beginning in which the promise of booming markets in Asia's expanding economies is threatened by the twin forces of new competition and overcapacity.

Since the building frenzy in the late 1980s, which sent the global industry into one of its deepest recessions, western producers have shown restraint - dropping plans to add to existing plant as well as making brutal cuts to existing ones.

Their reward, as demand has improved, has been higher prices and soaring profits. The problem for European, American and Japanese producers, however, is that while they have been shedding a quarter of their workforce and trimming capacity, their new rivals in Asia have been racing to put up new plants. The prospect, therefore, is of another period of selling low technology products into crowded markets.

In bulk chemicals, which are the raw materials for thousands of ingredients used in paints, plastics, adhesives, cleaning products, drugs and food, companies need to run plants at close to 95 per cent of production capacity to be sure of profits.

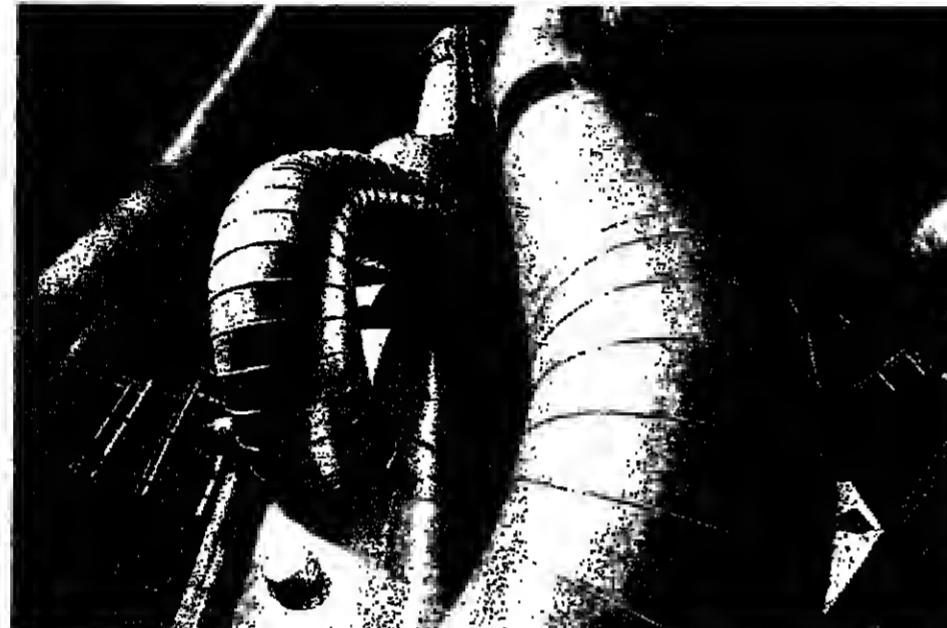
From 1990 until last year, they were running nearer to 80 per cent, leading to rock-bottom prices as producers fought for market share.

BASF, which is heavily concentrated at the bulk end of the industry, saw pre-tax profits slump from DM4.4bn in 1988 to DM1.1bn by 1993, while DuPont's pre-tax profit fell from \$4.3bn to \$1.0bn.

Simultaneously, minor domestic suppliers in Asia were transforming themselves into world leaders.

In Taiwan, Formosa Plastics is now the largest PVC producer in the world. In South Korea, the production capacities of Lucky, Samsung and Daewoo equal any of the largest western petrochemical companies. Meanwhile, local Asian producers continue to build new plants.

For a while many in the industry were tempted to believe this did not matter: a slight upturn in western demand appeared to have



Part of the equipment to remove toxic emissions at BASF's nitric acid plant in Antwerp

delivered a sufficient market for everyone.

Dow Chemical and BASF reported a tripling in pre-tax profits in the first half of this year, as did other smaller bulk chemical companies, such as DSM of the Netherlands.

But the take-off was a false dawn. It was helped by trends that will last for some time, such as a rise in demand for synthetic fibres in response to the cotton and wool shortages caused by disease in Asia and drought in Australia. But most of the recovery was due to less

enduring factors, such as floods, droughts, fires and explosions.

As the surviving producers began to fill their capacity in their efforts to meet this short-fall, prices started to rise, encouraging the chemical industry's customers to buy more raw materials as a hedge against further price rises, thereby boosting demand even more.

In sum, says Mr Fred Petersen of chemical industry analysts Probe Economics, the rising prices were "an aberration". By March, the shortages had ended, and the industry's customers began to reduce stocks.

The last blow to this false recovery came from China, which is the world's largest export market for plastics and an important buyer of most chemicals. Having loosened import procedures last year to help vital raw materials into the country, Chinese authorities were lured by the rise in tax avoidance and speculative buying by importers, and in May they announced a clamp-

down that reduced chemical imports to a trickle. The sudden drop in sales sent prices spiralling.

The industry, which now faces prices and demand at similar levels to early 1993, is still arguing over whether there is overcapacity.

Mr Simon de Bree, the president of the European Chemical Council and chairman of DSM, dismisses the need for any new ethylene plants in Europe before the year 2000.

Mr John Yimoynes, vice president of Union Carbide, predicts that, once the growth in Asian demand is taken into account, the world will need at least 20 new ethylene plants in the next 10 years. However, five new plants have already been unveiled in the US and more than 40 in Asia. The new Asian plants may not all be built. But contractors have been commissioned for 17 of them, and many more have been officially approved. If they all went ahead, Asia would then cease to be

an overspill market, capable of mopping up at least some of the excess production from the rest of the world; and it could pose a serious threat to European and American producers, as their home markets became the target of Asian exporters.

Asia has already changed from net importer to net exporter of raw materials used to make polyester and fertilisers, and the region claims dominance in an increasing range of plastics, fibres and specialty chemicals.

There is no doubt, says Mr Manfred Schneider, chairman of Bayer, that Asia's emergence as a net exporter "will rapidly gain momentum, particularly in the commodities business, bringing a fundamental change in the global structure of the chemical industry".

Until now, Europe has held its pole position in the global industry, despite greater levels of efficiency in the US. It accounted for one-third of world output as recently as 1990, and while that is now down to a quarter, 18 of the

world's top 30 chemical companies are still based in Europe.

But Asian producers are becoming a serious competitive threat, says Mr John Cox, president of the UK's Chemical Industries Association.

The problem is not just that

they are taking up the slack in Asia, and beginning to encroach on established markets, but that the region is the only area of significant growth in chemicals consumption.

This year showed the importance of China to the petrochemicals and plastic markets,

which account for 31 per cent of the global industry. ICI estimates that the total Asia Pacific market, which stood at \$280bn in 1990, will have expanded to \$400bn by 2000.

Most of the industry's products are rooted in technology discovered in the 1950s and 1960s and therefore out of patent. Producers must therefore rely heavily on volume growth to raise their turnover.

Yet they are beginning to be get boxed into the static markets of mature consumer econ-

omies. But western producers cannot be insulated from the effect on prices of Asian chemicals surpluses. The world's spot markets are already close to homogeneity as seen on Friday, June 2, when PVC prices simultaneously peaked on the spot markets of Hong Kong, south-east Asia and Europe.

With no net gain in profitability by the prevention of oversupply, western producers' restraint in building new plants is almost tantamount to conceding market share. As a result, some are contemplating new plants even where they know the market is oversupplied.

The alternative is a switch to speciality chemicals, the prices of which have traditionally been less susceptible to overcapacity.

In the last year, speciality manufacturers have been hit by the rise in raw material prices, but their profit margins are generally better than in bulk chemicals, and demand is still rising in the west.

Continued on next page

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#### ■ NEW ASIAN ALLIANCES: by William Dawkins

### The Japanese turn outwards

Why Japanese and other Asian producers are forging strategic partnerships

As recession, the strong yen and falling prices bring to an end years of growth in a cosy domestic market, Japan's petrochemical manufacturers are belatedly turning their attention overseas, particularly to Asia.

Analysts say the top Japanese chemical companies seem to have reached a consensus that new investment should be concentrated in Asia. They spent \$229m on Asian plants in FY 1994, a figure fast approaching the \$1.339m spent in North America and almost three times the amount spent in Europe. Many new plants are joint ventures, either with other Japanese companies or local partners.

Sumitomo Chemical Corp is ahead of the pack with its Singapore ethylene production joint venture, Petrochemical Corp of Singapore. The first of its kind in Asia and the biggest Japanese offshore chemical operation, the plant produces 440,000 tonnes of ethylene a year.

Sumitomo is planning to add a new facility in Singapore by 1998 to produce acrylic acid, MMA monomer and water resins. Other planned ventures include a Mitsui Toatsu Chemicals Inc PVC plant in Vietnam and a joint-venture styrene monomer plant in southern China by Mitsubishi Chemicals Corp. Mitsubishi is also active in Indonesia, where a strong local textile industry is a draw for makers of polyesters.

Until now, the high cost of overseas sites and the need to achieve economies of scale to generate profits has been a key factor holding back Japanese investment. Chemical companies were hard hit by Japan's recession as many of their clients in the motor and electronics industries cut production or

moved it overseas. Profits fell, leaving many without the cash to build new plants.

Japanese chemical makers have also been slow to react because the cosy domestic market left them structurally unprepared for change.

Close relationships with clients created an industry where makers produced small lots of many varieties of the same product, selling them to the same users. A Ministry of International Trade and Industry study last summer found that Japanese resin makers produced up to 20 times more varieties than their American

competitors. Makers were kept fully occupied just meeting local needs.

Despite government urging, few companies were tempted to go overseas while profits remained so easy at home. Many were put off even more after an ill-fated foray into Iran in the early 1980s. A petrochemical plant being built by a group led by Mitsui & Co was severely damaged in the war with Iraq, and the Japanese finally abandoned the project, with losses of up to \$2bn.

Changing circumstances have forced the companies to re-examine their attitudes.

South Korea will not find the going easy in Asia. A booming South Korean industry, plus growth in Taiwan and China and the entry of US and European makers will heat up the competition.

Indonesia, China and South

Korea will add a combined 1.5m tonnes of ethylene capacity this year alone. Foreign makers are also limited in their access to markets because of the desire of China and other developing countries to protect local industries.

South Korea is now a net exporter of chemicals and its companies promise to be some of the toughest competitors to the Japanese in the region. They are blessed with lower production costs and a currency advantage because the strong yen makes Japanese products more expensive on world markets. The normalisation of diplomatic relations with China has opened up to South Korea competition one of the markets on which Japanese hopes were pinned most highly.

Hyundai Petrochemical Co is planning two new refineries to come onstream by mid 1996, while Samsung Fine Chemicals Co plans a joint venture with Union Carbide Corp and BP Chemicals to make vinyl acetate monomer for export to Asia.

Further down the road lie Taiwanese companies, expanding rapidly but still catering almost exclusively to domestic demand. The island's 40 petrochemical companies produced \$7.5bn worth of products in 1993, of which 87 per cent went for local consumption.

Planned expansions include a 400,000 tonne ethylene plant to be built by Chinese Petroleum Corp and a 1.35m tonne ethylene facility from Formosa Plastics Group, the largest private investment project ever in Taiwan. Increased exports will not be far behind.



ICI paintwork on a Thai temple - the west has a lot to lose

### Merck specialists

make crystals flow - liquid crystals. We develop special mixtures to meet many different specifications. Whether for self-darkening welding filters or electro-optical display systems, for simple pocket calculators or high resolution screens. Liquid crystals from Merck are found everywhere.

Liquid crystal technology is just one example of our successful specialisation in growth and niche markets with high earning potential. Merck, a leading European pharmaceuticals, laboratory and specialty chemicals group. Merck specialists

have the future in focus

**MERCK**

## 2 CHEMICALS INDUSTRY

■ THE PACE OF INVESTMENT: by Jenny Luesby

# Fast breeder mentality

The creation of too much capacity is laying the basis for future crises in over-supply

The chemical industry has long been its own worst enemy in creating excess capacity when demand and prices are rising. Solemn vows to resist this temptation appear to have done little to curb the trend.

There has been some restraint among European producers of ethylene, the basic building block for many petrochemicals, where investments have been limited to particular plants.

But even the addition of a few thousand tonnes of capacity, by replacing a furnace or reactor tank, has left the European balance of supply and demand "poised on a knife edge", says Mr Tony Church of Wertheim Schroders.

Outside Europe there has been far less caution. In the US, five completely new ethylene plants are planned, in a regional market that analysts calculate is already oversupplied. In Asia, a plant building programme is set to add nearly 90 per cent to ethylene capacity, "leaving the region awash in ethylene," according to Mr Nicholas Smith of Jardine Fleming Securities in Tokyo.

This growth is being driven by competition between east

and west for the only booming market in the world.

China, which is considering eight new ethylene plants, is determined to boost its domestic production of chemicals to reduce its dependency on imported raw materials.

Regional companies such as Formosa Plastic of Taiwan and Map Ta Phut of Thailand are keen to carve out their own market share.

Meanwhile, European, American and Japanese producers, bound by the constraints of subdued consumer demand in their home markets, are desperate to expand in Asia.

The battle is not confined to ethylene. In many bulk chemicals expansions have already seen the price rises of last year eliminated, but plan to add nearly 12m tonnes of new capacity.

Mr Russell Phillips of Tencor, the chemical industry consultancy, believes they will probably only go ahead with 2.7m tonnes of new capacity next year. 3m the year after, and 1m in 1998.

At this rate, the industry is likely to use more than 80 per cent of its capacity until the year 2000. But if the full 12m tonnes is added, the industry faces severe overcapacity.

The elements of doubt over what capacity will actually materialise is pegged to the hope that many bulk chemical producers have been announcing expansion plans simply as a deterrent to others.

A case in point, says Mr

Richard Freeman, chief economist at ICI, are the more than 40 new ethylene plants planned in Asia. It is not possible that these could all proceed, he says: "There is just not the engineering capacity to build them." But even if the current announcements prove to be empty bluster, chemical companies have money to invest, and they are under pressure from shareholders to secure growth.

Among the industry's star products, such as polypropylene, a plastic widely used by the car industry, and PET and PTA, used to make plastic drink bottles and polyester, this has prompted plants to barge years of over-supply in previously healthy markets.

Producers were aware of this by June, when Shell accompanied its announcement that it would be doubling the output of its PET plant in Italy with an acknowledgement that by the time the new capacity came on stream the market would be oversupplied.

But the announcements have not stopped. ICI's addition to its Teesside PET capacity, and its new PTA plant in Pakistan, have followed hard on the heels of expansions by Eastman, Hoechst, Nan Ya Plastics, Wellman and Rhône Poulenç. These will raise output in Europe alone by over 30 per cent.

The expansion in Europe is not confined to products that

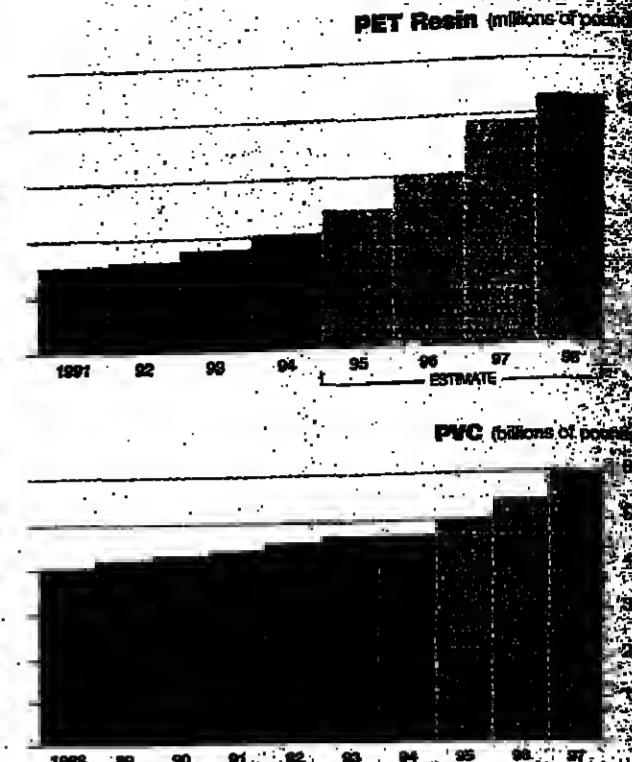
have been growing strongly.

Brief shortages of PVC from the middle of last year prompted EVC to announce expansions in its PVC output of some 15 per cent.

But at the bottom end of the industry's production chain - in the ingredients for consumer goods - it is the push into Asia that is causing the most over-supply. This sector encompasses thousands of

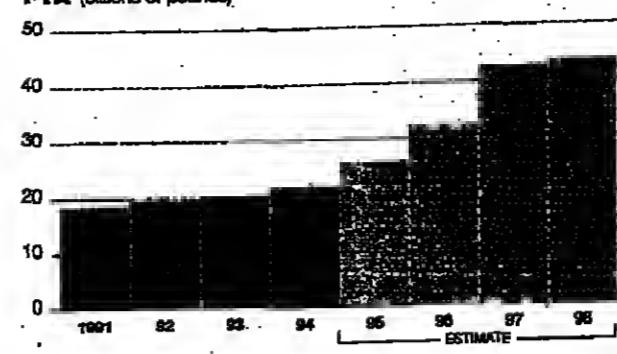
products, but the pattern is replicated everywhere.

Typical is the industry's response to the take-off of Indonesia's paper industry. This has created demand for some 30,000 tonnes a year of latex, used to make glossy paper. In a mere six weeks, Rhône Poulenç, BASF and Dow Chemicals all announced latex plants in Indonesia, with annual tonnage capacities of

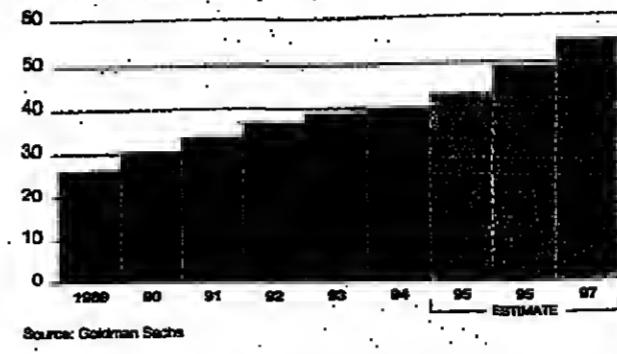


## The take-off in world supply

PTA (billions of pounds)



Polypropylene (billions of pounds)



Source: Goldman Sachs

الجامعة

THE PROBLEM OF IMAGE: by Motoko Rich

## Mori, Mori on the wall

The UK industry perpetually looks at its image and doesn't always like what it sees

The UK chemicals industry has a serious image problem. In public eyes it is often seen as the scourge of the environment or a bastion of unsafe practices.

Such views are often unfounded. According to a 1994 Mori poll on the sector's image, only one in 10 respondents felt they knew "a fair amount" about the industry.

Nevertheless, this did not prevent one in four respondents from viewing the industry "unfavourably". The only industry with a worse public image than chemicals was nuclear.

"I think the very word chemicals has a negative connotation," said Mr Michael Lynbam, plant manager at the Newport, South Wales factory of Monsanto, the chemicals company.

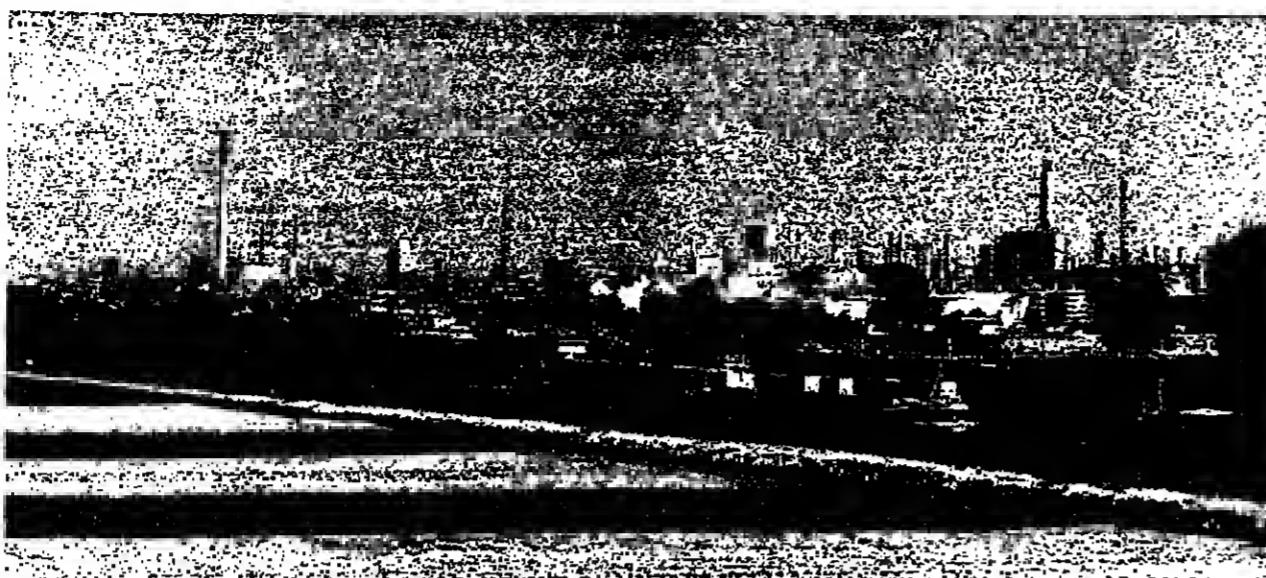
"Chemicals are associated with something bad - with cancer and birth defects," says Mr Michael LeGraff, general manager for health, safety and environment at BP Chemicals, the UK manufacturer. "And then it is also associated with the fires, evacuations and spills people read about."

These disasters are the most powerful factor in determining the industry's negative reputation. Mr John Boler, head of community relations at the Chemical Industries Association, says: "Behavioural psychologists have told us that the negative issues last about three times as long as the positive ones."

"People think of incidents such as the Exxon Valdez spill and Brent Spar as negative incidents caused by the chemicals industry, even though they have very little to do with us," says Mr Boler.

Mori began tracing the chemical industry's image in 1979. Since then, favourable reactions to the sector declined to a low in 1992, and unfavourable responses peaked in 1991.

For interest groups such as Greenpeace, the industry's bad reputation is deserved. "It is



Front-line in the pollution battle: BASF's Ludwigshafen complex, dominated by a 200-metre high power plant chimney and gas clean-up installation

quite difficult for the chemical industry to have a good image," says Ms Madeleine Cobbing, toxicity campaigner at Greenpeace. "Fundamentally many of the processes by which the companies make their products are polluting the environment."

Industry executives recognise that environmental issues dominate general concerns about the industry. "The main concerns of the public are: protecting the environment, reducing pollution and having their concerns listened to," says Mr Stuart Aaron, a Chemical Industries Association director.

Responsible Care, founded in Canada, is the industry's voluntary programme of continuous improvement in the safety, health and environmental protection. The CIA encourages companies to commit to the programme, setting targets for improvements, such as lowering accident rates, cutting emissions and restricting energy usage, and then to audit these processes.

The CIA, which sets the indicators of company performance, publishes the results of individual audits annually. The 1994 annual report, for example, recorded a 24 per cent drop in disposals of special waste off-site since 1990, while the lost time accident rate for

employees rose to 0.52 accidents per 100,000 hours, compared with 0.47 in 1993.

Chemical companies are increasingly prioritising safety, health and environment, and developing management systems to deal with these issues. At Harcros Pigment Europe, a subsidiary of Harrison & Crosfield, management of SHE (safety, health and environment) is integrated within operational and line structure.

"In many companies SHE is managed by one person," says Ms Judith Hackett, Harcros's operations director of European manufacturers. "But we have integrated procedures to deal with these issues into every manager's job. We have a whole series of management and audit systems which has been incorporated into the line structure."

Safety, health and environmental management have also become additional benchmarks alongside productivity and return on assets, in many businesses in the chemical industry. SHE performance is measured against DuPont, the US chemical company, which is considered the leader in this area.

While improving performance is vital, communicating that performance is just as important in building a reputation. Most companies publicly declare their environmental and safety goals, and publish those results when they meet those targets. However, Greenpeace believes the industry does not get its message across. "Responsible Care may have been useful internally, but it does not seem to have worked as a means of communication," says Ms Cobbing.

According to the Mori poll awareness of the initiatives is low. Only one per cent of those interviewed identified Responsible Care with the chemicals industry, while 82 per cent had never heard of the programme.

Many companies say they have better luck communicating their missions to the local communities where they operate. Many companies organise Open Days, inviting the public to visit factories, liaise with local community action groups and develop educational programmes for local children.

"We are improving our relationships with local communities," says BP Chemicals' Mr LeGraff. "We get good feedback from people who have attended our open days. We do our own surveys around our plants and we get a much higher rating than the industry as a whole does on the Mori scale."

Some industry observers say the reason the public is so negative about the chemical sector is because it does not recognise

the positive benefits society derives from the industry.

"There has been a shift during this half of the century from the chemical industry being viewed as something that was producing inventions that were revolutionising everyday life to something that is associated with toxicity," says ICI.

The CIA says it is reluctant to push the positive benefits of the industry too hard. "Simply underlining the benefits that we offer is no answer to the problems that the public articulates," says Mr Boler. "If you simply convey that message alone it actually makes the public more resentful of the industry because they realise they cannot live without our products and demand even higher stringency in controlling our emissions and safety record."

Mr Boler says the industry must improve its performance before it trumpets the benefits it offers to the end-consumer. "When we get the performance right is the time to start speaking about it on a grand scale," says Mr Boler. However the "right" performance is elusive. "The goalposts are moving all the time. Ten years ago the public would have been highly satisfied with our performance. Now the public expects more."

EASTERN EUROPE: by Jenny Luesby

## A wave of closures, and not many replacements

A big market waits to be tapped, but western investment has so far been sparse and patchy

High hopes for eastern Europe's chemicals industry, based on the belief that privatisation would open the door to foreign investment, productive gains, and an under-exploited market, have borne little fruit to date.

At the top of the chemicals production chain, western oil companies have begun moving into the region, as have detergent manufacturers, Unilever and Procter & Gamble, and the Czech Republic's Kralkupy brnidi plant has also gone.

But these two countries have otherwise survived relatively well. With the Czech republic linked by pipeline to east Germany's petrochemical sites, it has not been starved of raw materials in the same way as Romania. Bulgaria's industry, which was always small, is concentrated around ingredients for the drugs industry and soda ash, rather than petrochemicals.

### Some western companies bought plants with serious pollution problems

The Slovak Republic, Hungary, Poland and Romania have all been much harder hit.

However, the outlook in both Hungary and Poland is now improving. Hungary's relative position of strength, as the producer of the best quality plastics and pharmaceuticals in eastern Europe, has been helped by rapid progress in privatisation. The changeover is now complete in the pharmaceuticals industry, and petrochemicals are following.

In Poland, privatisation is even further advanced, with most detergent, paint and plastics production now in private hands, and the industry is showing early signs of takeoff. Despite low productivity caused by 10 years without investment, Poland's chemical industry output rose by 13 per cent last year, driven by a recovery in sales of fertilisers and synthetic fibres.

In Romania, however, privatisations have stalled by the lack of investor interest.

The region's second largest petrochemicals producer, after Russia, Romania had five petrochemical complexes in 1990,

but with nine of its largest plants since closed it is now struggling to keep up with its neighbours.

Foreign investments have begun to trickle in, with Viroline of the UK investing in a resins venture, Colgate Palmolive establishing a cosmetics joint venture, and Unilever taking a 70 per cent stake in the detergent maker Derv.

But throughout the country, chemical producers are being constrained by raw material shortages, which begin with the oil and gas to run petrochemical plants and continue downstream from there.

Chemical producers' dependency on local markets, rather than exports, has only exacerbated this by limiting their access to hard currency with which to buy imported raw materials.

According to Mr Manuel Lingl, spokesman for Eastman chemicals, which specialises in PET, the raw material for pressurised plastic bottles, PET plants are standing idle because western producers are not willing to extend the credit required by eastern European importers.

"It takes about 90 days from delivery of raw PET for eastern European producers to process it, sell the final product, receive hard currency in payment, and then pay for their initial raw material supplies," he says.

But western shyness extends beyond supplying raw materials. The difficulty in identifying suitable joint venture partners is among the most cited reasons for staying out of the market.

One or two companies have also had their fingers badly burnt by buying plants which they then found had serious pollution problems.

But, says Tecnon, with a population almost as large as western Europe's currently consuming only one-fifth of the volume of plastics, the market offers huge potential.

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## 4 CHEMICALS INDUSTRY

THE TROUBLE WITH CHLOROFUOROCARBONS: by Motoko Rich

# Safeguarding Mother Earth

How substitutes were found for widely used CFC gases in fridges and airconditioning

The Louisiana Superdome, the world's largest indoor stadium, is a monument to the American passion for air conditioning. When outside temperatures in surrounding New Orleans ascend to humid heights, the fully enclosed structure, which seats 80,000 fans, is kept constantly cool.

Until earlier this decade, chemical manufacturers met the insatiable desire for air conditioning, as well as for refrigeration, with chlorofluorocarbons - or CFCs. Since the 1980s, these CFCs have been used as coolants in virtually all air conditioning and refrigeration applications. To a lesser degree, the gases were also used in aerosol sprays, foams and solvents.

However, under the internationally-agreed Montreal Protocol, originally signed in 1987, US manufacturers must phase out production of the CFCs, which have been shown to deplete the ozone layer and cause global warming, by the end of this year. In the European Union, production ceased at the end of 1994.

Chemical manufacturers have been bracing themselves for the halt in CFC production by developing and investing



Some like it cold: residents of the Antarctic where depleted ozone has raised the temperature

heavily in alternatives to the environmentally-damaging gas. To date, Imperial Chemical Industries has invested more than £30m in Klesa, its hydrofluorocarbon (HFC) alternative to CFCs.

DuPont, the US chemical company, has invested more than \$500m, both in HFCs and HCFCs, a halfway-house between CFCs and HFCs.

The main replacement developed by these companies for car air conditioning systems

say they have not yet received a return on their investments, due to a slower-than-expected penetration of the market formerly dominated by CFCs.

"We expect to wait a while to get a return on investment so there is some disappointment in this industry," said Mr Vivian Sheridan, DuPont's fluorocarbon spokesman in Geneva. "The opportunity is also narrower than we had anticipated because customers have moved to other types of products in aerosols and solvents."

ICI and DuPont, as well as Elf Atochem, the French chemicals company, have been selling the CFC alternatives since the turn of the decade. However, both DuPont and Elf Atochem say they have not yet received



Clean air zone: SO2 changes the coolant in the ice-cream fridge on the viewing gallery of Blackpool Tower in NW England

CHLORINE AND ITS CRITICS: by Clive Cookson

# Double edged, golden sword

Chlorine is among the most widely used chemicals. It is also the most controversial

The chlorine industry is under more pressure from environmental campaigners than any other sector of chemicals manufacturing.

Greenpeace's long-term aim is a "chlorine-free industrial society" with a global ban on organochlorine production. (Most applications of chlorine involve organochlorines - compounds that have at least one bond between a chlorine and a carbon atom.)

Others are focusing on particular chlorine chemicals. For instance, the London-based Women's Environmental Network wants to phase out Lindane, the most widely used organochlorine insecticide in the UK, which it suspects is partly responsible for the country's high incidence of breast cancer.

Some chlorine compounds have already been banned for environmental reasons, including various pesticides such as DDT, which harm human health and wildlife, and chlorofluorocarbons (CFCs) which destroy the protective ozone layer in the upper atmosphere.

Yet the commercial reality is that the chlorine industry continues to grow in spite of the campaign against it.

According to Euro Chlor, the manufacturers' federation, European production and demand for chlorine leaped by 8 per cent in 1994, reflecting the general economic upswing.

Ironing out the ups and downs of business cycles, most analysts are predicting long-term growth of about 2

per cent per year in the global demand for chlorine.

Fuelling the growth is the increasing use of polyvinyl chloride (PVC), the biggest single application of chlorine. For the automotive and construction industries, PVC offers a combination of durability and cost effectiveness that is not matched by any other plastic.

On the other hand, the use of chlorine for manufacturing wood pulp and paper is declining steeply as a result of environmental restrictions.

Not surprisingly, the industry and its opponents have completely different approaches to environmental

distinct properties that should be assessed separately rather than on "an overall basis which is based upon a purely nominal association with chlorine".

Greenpeace, in contrast, emphasises the similarity between organochlorines and the impracticality of testing 17,000 individual chemicals - in its argument that the present piecemeal regulations should be replaced by a global agreement to phase out organochlorines as a class.

A Greenpeace report on the health effects of chlorine, released this summer, said organochlorines shared certain

the reproductive, nervous and immune systems, liver and kidneys, and cancer.

Particular concern has been expressed recently about the way low levels of organochlorines in the environment may mimic the effects of human sex hormones. They have been blamed for the much-publicised decline in male fertility over the past 50 years and the simultaneous increase in cancers and other disorders of the reproductive organs.

However, epidemiologists are far from unanimous in their view that man-made "pseudo-hormones" are undermining male fertility amongst people or wildlife. Although three studies have found that an average man today produces only half as many sperm as his counterpart 50 years ago, other researchers have challenged their methodology and conclusions.

Even if the fall in sperm counts is confirmed, it will be extremely difficult to pin responsibility on specific chemicals. Organochlorines are not the only man-made compounds that could in principle mimic or interfere with hormones.

At the same time, the industry is anxious to point out that organochlorines occur naturally throughout the environment. Millions of tonnes a year of simple compounds, notably methyl chloride, are generated in the oceans. The biosynthetic pathways of micro-organisms, higher plants and animals produce more complex organochlorines. The Ecuadorian tree frog, for instance, makes a chlorine-containing painkiller called epibatidine that is 200 times more powerful than morphine.

Volcanoes and natural forest fires even make small quantities of polychlorinated biphenyls and dioxins - among the most notorious by-products of the chlorine industry.

Green campaigners respond that the existence of natural organochlorines does not justify overloading the environment with greater diversity of synthetic versions.

As the argument continues, however, it is clear that environmentalists are not having things all their own way. In Germany, for example, some public authorities are lifting restrictions on the use of PVC in building projects.

The industry is helping its case by continuing to reduce discharges and increase recycling. An analysis by Ecotec, an independent German research institute, found that 36 per cent of European chlorine production was recycled.

The outlook for chlorine, then, seems to show modest growth for the industry as a whole - held back by environmental worries but not actually thrown into reverse.

The picture could change for the worse, however. If scientists produce convincing new evidence to show that organochlorines in the environment are causing serious harm, people would be prepared to sacrifice the chlorine industry if they really believed that future human fertility was at stake.

events." He estimated that the market potential was about one-quarter that of the CFC market.

In the mid-1980s, 35 producers made 1m tonnes of CFCs a year for sales of about \$5bn. R12, the general-purpose coolant used in car air conditioning systems and domestic refrigerators, commanded 35 per cent of the market - or 350,000 tonnes.

Mr Geoffrey Tudhope, managing director of ICI Fluorocarbons, said the potential market for CFC alternatives was more likely to be halved by the beginning of the next century. "New technology means you need lower initial charges when you load a system with HFCs," he said. "Lower leakage and recycling and recovery of the gases means that you will have about half the size of the market that you had originally."

He estimated that, early next century, the market would settle at around 300,000 tonnes a year, adjusting for some

growth due to Asia Pacific, Eastern Europe and other developing countries, where increases in the standards of living will most likely lead to more refrigeration and air conditioning.

In the short term, Mr Tudhope says growth is being held back by black market imports of CFCs from Russia, which has appealed to the United Nations for an extension to the Montreal Protocol deadline. It is now pleading that it should be considered as a developing country, which would give it a five-year grace period until the year 2000 to stop producing CFCs.

Mr Tudhope estimated that about 30,000-40,000 tonnes of CFCs are being smuggled into the US, at a value of about \$300m, making the gases Miami's second most profitable contraband. A further 10,000 tonnes are believed to be entering the European Union illegally.

In the US, a tax on CFCs designed to deter users has had

the reverse effect. The tax multiplies the unit price of the gas by about seven times, a mark-up which is being undercut by importers.

However, Mr Jacques Savoie, director of the fine and specialty chemicals division at Elf Atochem, says Greenpeace's solutions are only being used in "minor" applications for domestic refrigeration.

Users have been slow to convert to HFC134a because of the cost in adapting existing equipment to accommodate the new gases.

Another restraint on the growth of the HFC market is that consumers are now faced with other coolant alternatives to CFCs, some of which are not manufactured by the chemicals industry.

Greenpeace warns that, although HFCs do not damage the ozone layer, they have a potential global warming effect, a claim which the chemicals industry says is overblown.

Mr Tudhope believes that spare capacity will be taken up early next century. In the first quarter of next year ICI plans to triple its original capacity of HFC134a in the US to 31,000 tonnes.

He said the slow penetration of HFC134a is an inevitable consequence of introducing a new and untested product to the market.



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## 6 CHEMICALS INDUSTRY

THE VOLATILITY OF CHINA: by Ian Young

# The shock went round the world

This year's imports clampdown by China taught world producers a lesson they cannot forget

When China stops buying chemicals, world markets stagger.

That is what happened this year. In May, a clampdown on corruption and tax evasion at China's southern ports, ordered by President Jiang Zemin and vice premier Zhu Rongji, reduced plastics imports to a trickle and sent international prices into a downwards spiral.

As the world's largest export market for plastics, China has become instrumental in setting

world prices. But the importance of its buying policies extends beyond plastics: in 1993, China sucked in \$11bn worth of chemicals imports.

With the outlook for the entire industry depending on this market, the Chinese government's aim of establishing the country as a leading producer of chemicals is coming under intense scrutiny.

Few doubt that overall demand will continue to flourish. China consumed some 7m tonnes of plastics in 1993 - for agricultural film and to supply the burgeoning plastics processing industry in its coastal Special Economic Zones. This figure is forecast to rise to 13m tonnes by the year 2000.

The big question is to what extent this demand will be sat-

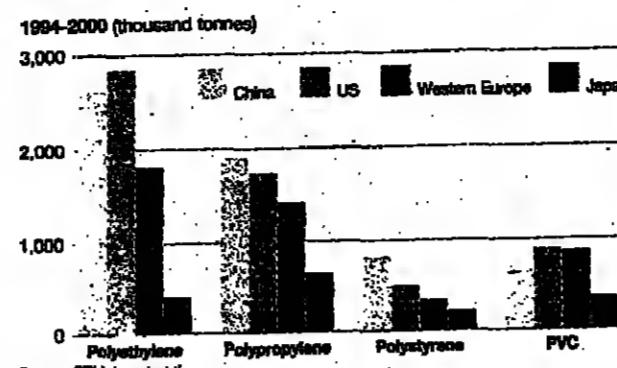
isified by imports.

In 1993, China bought more than half of its plastics overseas. And last year, Chinese imports of polyolefins, which are the petrochemicals derived from the heavier fractions of oil, accounted for 13 per cent of world trade, according to Mr Jin Yang Chang, executive managing director at Daelin Industrial, South Korea's biggest polyolefins producer.

Mr Jin predicts this share will rise to 19 per cent by 2000, a view supported by Mr Huw Williams, an analyst with Schroders in Hong Kong.

"In most sectors of the industry, especially plastics and fertilisers, demand growth of more than 10 per cent is likely to outpace both economic growth and domestic supply

### Projected increase in plastics consumption



growth," says Mr Williams.

The main reason for this is the relatively small scale of the country's current chemicals base.

As a whole, the Chinese chemicals industry recorded annual sales of more than \$50bn last year, ranking it sixth in the world behind the US, Japan, Germany, France and the UK. And in fertilisers, agrochemicals, soda ash and dyestuffs, it is the world's second-largest producer.

Chemicals is China's fourth largest industry, behind textiles, machinery and metals, accounting for around 8 per cent of GDP and more than 12 per cent of manufacturing employment.

But with 22 per cent of the world's population, China accounts for just 4 per cent of global chemical production.

On a per capita basis, its potential domestic supply of ethylene, which is the starting point for most petrochemicals, is just 3.7 per cent of that in Japan.

Yet plastics consumption is already running at 6kg per head compared with a world average of 20kg. As domestic demand for plastics rises, the country is stirring a long way behind in its capacity to produce the raw materials for plastics.

Beijing is keenly aware of this gap, and of the need to boost its chemicals industry generally.

With only 10 per cent of its land under cultivation and a population that grows by 15m a year, the government is desperate to maximise grain production. It can only do this by boosting supplies of chemical

fertilisers and pesticides.

The rapid development of other industries such as automobiles and electronics also depends on a constant supply of plastics, paints and other chemical products.

For these reasons, the Eighth National People's Congress in 1993 identified chemicals as a "pillar industry of the national economy", and entrusted China Petrochemical (Sinopec), the Ministry of Chemical Industry (MCI), and China National Chemical Import and Export (Sinchem) with developing the sector.

The three authorities have set ambitious targets in the country's forthcoming ninth Five-Year Plan (1996-2000), which include:

- attracting \$10bn in foreign investments;
- raising China's total chemical output value to Yn305 bn;
- increasing the proportion of production accounted for by sophisticated, higher added-value speciality chemicals from 35 per cent to 50 per cent; and,
- cutting energy consumption per unit of production by 12 per cent.

"The plan is to elevate China's chemical industry to international levels by 2000," says Ms Gu Xiulian, China's chemicals minister.

This will require massive investment and efficiency improvements at the country's many loss-making state-owned enterprises, which is only likely through joint ventures with foreign partners.

Yet Shell is still awaiting approval for a long-delayed \$600m refinery and petrochemicals complex in Guangdong province approved in the last five-year plan. And many of the 14 ethylene projects approved last time have been stalled by the tight squeeze on credit for capital projects caused by the government's anti-inflation policies.

As a result, annual production growth in the Chinese chemicals industry has averaged 8 to 9 per cent over the past five years, slower than in other key industries and the growth in consumption.

This may now change, with

An ICI street sign in China: a massive market that cannot be taken for granted

the need for growth becoming increasingly urgent. China has begun opening up to international competition by cutting tariffs, in the hope of being admitted into the World Trade Organisation, and removing subsidies from the domestic price of raw materials such as oil.

Indeed, oil is becoming a particular pressure point: the country last year became a net importer of crude oil and, according to Sinopec, its import requirement could grow to almost 40m tonnes a year by 2000.

With this in mind, provinces such as Shanxi and Jiangsu, with vast coal reserves, are now courting western chemical

companies that possess proven coal-to-chemicals technology, such as Eastman Chemical of the US. Such schemes are among dozens of projects vying for inclusion in the next five-year plan.

With the plan expected to raise ethylene capacity from 2.4m tonnes a year to 5m tonnes a year, several overseas companies, including BP Chemicals, are in negotiations with Sinopec.

"We are evaluating sites and contenders," says Mr Paul Pearson, BP Chemicals chief financial officer, in line with a "real interest and aspiration to have a major petrochemical complex in China".

Dow Chemical of the US is

also studying locations for a \$40m-\$50m ethylene and chloralkali complex. "We would like to get our project into the plan, but we will not be too concerned if we do not," says Mr Denis Wilcock, president of Dow Chemical Pacific. "Ours is such a large venture that we should get approval."

The final selection, currently being thrashed out by the MCI, Sinopec, the State Council and State Planning Commission, is not due to be announced until March.

But with western producers' dependency on the Chinese market now clearly established, the race is on to make the tie closer by setting up within China.

SYNTHETIC FIBRES: by Tim Burt

# Nylon faces the old enemies

The battle is on to meet resurgent competition from natural fibres and cheap suppliers

Manufacturers of synthetic fibres have taken a hattering in recent years.

Hit from all sides, they have suffered from rising raw material prices; a return to natural fibres; patchy consumer demand; rising production costs; and stiff competition from Asia.

Many of these problems have eased over the last year, as consumers have switched out of the prohibitively expensive cotton and wool markets, but the relief may be temporary.

Small wonder then that there has been a shake-out in the industry. In the past three years, some of the world's largest manufacturers have closed plants and abandoned some products altogether. Others have pooled resources in joint ventures or sold businesses where margins remain as thin as a nylon sheet.

Still, it would be premature to say the industry has some sort of terminal wasting disease.

In western Europe and North America, it is countering the tide of cheap imports from the Pacific Rim and Asia by investing heavily in new technology and innovative materials.

Courtaulds, the UK chemicals group, sets itself as a champion of this trend. It has endured some heavy restructuring and cut its workforce. At the same time, some £40m a year has been invested in research and development of new products, dominated by Tencel, the new viscose.

Donald Anderson, head of investor relations at the company, says Tencel has all the advantages of synthetics - strength, durability and economy - with some of the style and feel of natural competitors.

tics, but the improved market for fibres also helped.

On the same basis, Hoechst, Germany's largest chemical and pharmaceutical group, saw profits rise by 50 per cent in the first half, while turnover at its US fibres subsidiary rose 19 per cent to \$4.1bn. It also gained from restructuring, relocating production to lower cost economies such as Mexico and slimmed its workforce.

"It shows that companies can still make a very good living out of fibres," according to Colin Purvis, director general of the International Rayon and Synthetic Fibre Committee - the CIRFS.

He admits, however, that manufacturers such as Courtaulds, BASF and Hoechst have flourished mainly by shedding old methods and specialising on higher-added-value materials.

Most western European and North American fibre manufacturers have struggled to compete against cut price competition from the Far East. Instead, they have carved out new markets in high technology and recycled products. Courtaulds cites Tencel as its innovative fibre; Hoechst boasts Trevira, a "high tenacity" industrial material; and BASF its Basofil temperature resistant fibres.

They are not alone. Dupont

has developed lightweight polyesters for use in cold weather clothing, branded as ThermaStat and Thermax; while sportswear group Reebok is negotiating to make use of Akwatek, a chemically treated polyester for use in warm and cold weather.

Such innovation, says Mr Purvis, demonstrates how companies have added value so that they can pass on raw material price increases. Those increases have, in the past year, been sharper than almost ever before. The only consolidation, perhaps, is that price rises for natural fibres have been almost as steep.

Investment in technically superior synthetic fibres, meanwhile, has also attracted a revived following among fashion houses. Sporting nylons, Lycra and acrylics are doing quite well. But the rate of growth is slow. The demand for domestic textiles such as curtains, upholstery and carpets is also growing, but not fast.

Only in industrial textiles, used for filtration equipment, tyres and construction materials, are sales rising rapidly. "High technology products for industrial use are the fastest growing part of the sector," says Mr Purvis. "And we predict it will take a greater proportion of total fibre output."

The need to pool resources in industrial applications has persuaded manufacturers to embark on joint ventures, enabling them also to spread the cost of new product development.

Courtaulds, for example, has created Europe's largest polypropylene film producer by merging its film interests with Hoechst. BASF, meanwhile, has signed a joint venture to produce carbon fibres in China for industrial use.

"You could see further joint ventures among the big players, while smaller companies in areas such as Scandinavia could disappear," says Donald Anderson at Courtaulds.



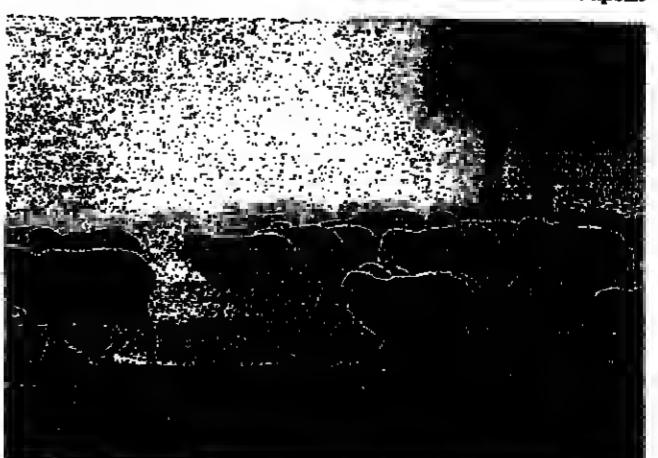
### ALL IS FLUX. BUT HOW?

When you're studying the flow dynamics of gases or liquids, there is not much mileage in Greek philosophy. Our divisions serving the chemical industry, for example, revert to corporate know-how in fluid dynamics or other sciences pursued by our central R&D facilities. Benefits generated by this approach include low-energy mixing columns for plastics, or turbocompressors that help replace lead in our fuels. The aim here is not only to optimize performance, but to develop plants and processes that save energy and spare the environment. Now, for a worldwide technology corporation like ours, that definitely is a matter of philosophy.

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Australian sheep: still alive and kicking



## INTERNATIONAL COMPANIES AND FINANCE

## EUROPEAN NEWS DIGEST

**Minister supports Eni privatisation**

Mr Rainer Maser, Italy's budget minister, yesterday sought to reinforce the Italian government's commitment to the partial privatisation of Eni, the state-owned energy and chemicals group, around the end of next month. Italian ministers met again yesterday with officials at the Italian treasury - which owns all Eni's shares - and advisers to the flotation to discuss the issue's pricing. An announcement could be made in the next few days, with analysts suggesting a range of between £4,000 and £6,000 a share, based on the flotation earlier this year of Repsol, the Spanish oil company, whose shares were up at 10 times its earnings.

There were concerns ahead of yesterday's debate on the motion of no confidence in the government, that political instability might upset the timetable for the share issue.

But in a declaration ahead of the vote, Mr Maser said the government had to "respect the commitments undertaken and bring Eni to the market in the first days of December". He said the flotation should take place "irrespective of the outcome of the parliamentary vote".

According to the draft prospectus for the issue, Eni intends to distribute 40 per cent of its 1995 net consolidated profit in dividends, Italian news agencies reported. Eni refused to confirm the figures. Earlier this year, Eni, which has undergone drastic restructuring in the last few years, paid its first dividend to the treasury for 23 years - £1.17 a share, or 29 per cent of net profit.

It is still unclear how much of Eni could be floated off. The most optimistic forecasts suggest a tranche of 20 per cent could be sold, but the continuing volatility of the political situation would give investors ample reason to press for a lower price, and that may encourage the treasury to place a smaller first tranche.

Andrew Hill

**Munich Re details issue plans**

Munich Re, the world's largest reinsurance company, yesterday announced plans to raise DM580m (\$416m) through a one-for-11 rights issue at a deep discount to the current share price. Munich Re said the issue would take place between November 22 and December 15 through a banking syndicate led by Dresdner Bank. The issue was being made to increase the company's financial strength and to enhance shareholders' return on investment. The new shares' subscription price of DM600 each represents a discount of 74 per cent on yesterday's share price of DM3,680.

The company said net profits for the year to June 30 1995 totalled DM1.02m, against DM91m, out of which it would pay a higher dividend - already announced - of DM13.50 a share against DM12 in 1993-94. It has transferred DM75m (compared with DM52m last year) to its provisions for claims equalisation and big risks, and DM260m (against DM350m) to provisions for outstanding claims.

The new shares to be issued would be entitled to dividends from July 1 retroactively. The rights issue would increase shareholders' funds to more than DM3,1bn.

Andrew Fisher, Frankfurt

**French bank sell-off begins**

The French government yesterday announced the opening of the privatisation process for Société Marseillaise de Crédit, the state-owned banking group. The ministry of economics said it had paid FFr1.06bn (\$215m) in cash, in line with its pledge in March to recapitalise the bank ahead of the sell-off. The money, which was approved by the French National Assembly earlier this month, comes on top of an earlier recapitalisation last year, bringing total state support to FFr1.386bn.

Marseillaise de Crédit recently announced a restructuring to clean its balance sheet and impose tighter management controls. The bank had total assets of FFr26.8bn at the end of 1994. In the first half this year, it reported banking revenues unchanged and profits of FFr3m against a loss of FFr264m a year earlier.

The government also announced yesterday that Mr Jean Matouk, the chairman, would be replaced "very soon" ahead of the privatisation. It praised him for his effectiveness while in charge. The state is expected to appoint an investment bank shortly to advise on the privatisation and said it would be launching an invitation for tenders.

Andrew Jack, Paris

**Autoliv shares tumble on results**

Shares in Autoliv, Europe's biggest supplier of car safety equipment, fell 5.3 per cent to SKr356 yesterday after the group reported slower third-quarter growth and a lower-than-expected nine-month profit of SKr758m (\$115m).

The nine-month figure was 64 per cent higher than 1994's SKr463m, but third-quarter profits rose only 20 per cent from SKr192m to SKr231m. Christopher Brown-Humes, Stockholm

By Andrew Fisher in Frankfurt

Commerzbank, which is about to raise DM1bn (\$718m) from an international share placing, continued its steep profits rise in the first nine months and said it expected a good result for the full year.

Operating profits more than doubled to DM1.22bn, reflecting the absence of last year's bond portfolio write-downs and higher trading profits.

Income from basic loan and commission business rose only slightly, showing bank mar-

gins were still under pressure.

Mr Martin Kohlhausen, the German bank's chairman, promised shareholders a higher dividend, saying: "We are very confident about 1995."

The dividend would be higher than last year's DM12, but he did not say whether it would exceed the total distribution of DM13.50, which included a DM1.50 bonus for the bank's 125th anniversary.

Profitable growth would be

"We would have liked a bit more of a pick-up," said Mr Chris Williams, banking analyst at Fox-Pitt Kelton, the UK stockbrokers. "It's a pity the high asset growth has not generated more growth in net interest income."

Total assets were 8.4 per cent higher at DM371bn, while interest income edged up 1.7 per cent to DM3.87bn.

Profits before tax were 5 per cent lower at DM1.12bn because the corresponding 1994 period included DM61m from the sale of shareholdings in Karstadt stores and DBV insur-

ance. The bank had also spent DM96m on its anniversary.

Mr Kohlhausen said the bank was still looking for further acquisitions to develop its activities in New York, London and Singapore.

The most likely candidate would be a medium-sized investment bank in specialised field. It was too early to say more - "a chicken does not crack until the egg is laid". In July, the bank lost out to Merrill Lynch of the US in the bidding for Smith New Court, the UK stockbroking firm.

He said the capital increase,

with terms to be fixed on November 16 after the book-building period, would take place at the stock market price, although the annual meeting had authorised a discount of up to 5 per cent. How-

ever, some analysts said the new shares - to be placed with German and foreign investors - would need a discount to make them attractive internation-

ally. The average interest rate was down to 1.47 per cent from 1.76 per cent, reflecting a shift to long-term loans and the consolidation of Hypothekenbank in Essen, a mortgage bank. Net commission income was 2.2 per cent higher at DM1.42bn because the improvement in bond mar-

kets had removed the need for securities write-downs. But provisions for bad company loans had not been reduced.

Financial trading profits, hit last year by the bond market collapse, rose 375 per cent to DM361m.

The average interest rate

**Deutsche Bank 16% rise disappoints**

By Andrew Fisher

Deutsche Bank, Germany's largest bank, managed only a small rise in operating profits in the first nine months, but showed a more marked improvement after tax with net income 16.4 per cent higher at DM1.35bn (\$968m).

Analysts were disappointed with the results, and the shares closed DM1.01 lower at DM3.57.

The bank is the first in Germany to give net income for results other than those for the full year, saying this is in line with international practice. On

the usual operating profits measure (after risk provisions but before tax and extraordinary items), it showed an increase of 2.6 per cent to DM1.33bn.

The bank said it expected the positive trend to continue in the fourth quarter. This would yield earnings per share of DM3.60 against DM3.20 in 1994. Pre-tax profits for January-September were 16.3 per cent lower at DM2.47bn, weighed down by DM75m of charges which were mostly due to write-downs on leasing business.

However, the tax bill was 37

per cent lower, partly reflecting the delayed use of tax loss allowances on loans to the failed Schneider property empire.

Deutsche Bank also gave a quarterly earnings comparison for the first time. Net income for the third quarter rose quarter on quarter by 10.2 per cent to DM96m and operating prof-

its by 6.6 per cent to DM80m.

Net interest income was 5 per cent lower at DM8.18bn, with net commission income down 6 per cent at DM4.2bn. This was against a 15 per cent rise in total assets to DM65.8bn.

"The margin squeeze has

continued unabated in German banking," said Mr Stephen Lewis, London-based analyst at Union Bank of Switzerland.

In spite of the rise in operating and net profit figures, he added, "the underlying operating picture has not improved since the six-month stage in absolute terms". The renewed profits growth over nine months - operating profits at the half-way stage were 9 per cent lower at DM2.42bn - reflects the fact that the first half comparison was with a better trading period before the bond market collapse hit performance.

Hilmar Kopper: heads Germany's largest bank



**Linde looking to spend DM2bn on new business**

By Wolfgang Münchau in Frankfurt

Linde, the German industrial group, is preparing to make an acquisition possibly worth more than DM2bn (\$1.4bn), according to senior management.

Following a period of consolidation after an aggressive acquisition spree in the 1980s, Linde is looking for a business that is "complementary and stabilising", although no decision has yet been made about a specific business area, or a target company.

A purchase in the large-scale plant construction business is a possibility, but the company may alternatively establish a fifth business division, alongside fork-lift trucks - an area in which it is the world market leader - industrial gases, refrigeration systems and plant construction.

The fork-lift truck business is not earmarked for expansion through acquisition at this stage. Linde established a sizeable European fork-lift network through acquisitions in France, Italy and the UK, although the company has a

relatively small exposure in the US. Several years ago, Linde considered further expansion in the US, but no large US-based fork-lift truck makers are believed to be for sale at present.

Linde yesterday detailed the financial results for the nine months to end-September, showing a steady upward path in sales and orders. Turnover rose 3.8 per cent to DM5.9bn, and incoming orders increased 8.1 per cent to DM5.22bn.

Mr Hans Meinhardt, chairman, predicted strong profit increases for 1995 and 1996.

Adding that this would be reflected by an increase in the 1996 dividend.

He said European growth outside Germany had been better than expected, while the domestic business had suffered a squeeze in demand conditions.

"Especially in Germany, we noted a significant decrease of economic growth. The most important pillars of the domestic economy continued to be the export and new equipment industries. The original growth experience suffered significantly because of the unexpected

**Olivetti confident of ending PC losses**

By Andrew Hill in Ivrea

Mr Carlo De Benedetti, chairman of Olivetti, admitted yesterday that if the Italian group's loss-making personal computers company had not met efficiency targets by the end of 1996, the group would have to consider abandoning the PC market.

But Mr De Benedetti told shareholders he was convinced the latest restructuring plan would succeed in ending losses at the PC operation.

"Either we reach [those targets] or we leave this sector, but that would have very serious consequences for the company," he said.

Shareholders, meeting at Olivetti's headquarters in Ivrea, north of Turin, backed the group's proposal for a record L2.557bn (\$1.39bn) rights issue aimed at reviving and relaunching the company, and accelerating its transformation into an information technology and communications group.

The rights issue, underwritten by a consortium of banks, will open between November 16 and the end of December.

Shareholders heard Mr De Benedetti admit to "dissatisfaction" that the company had failed so far to turn the PC division round.

He said he would be the guarantor of the success of the restructuring plan, which would also involve a further 5,000 job cuts across the group, 2,000 of them in Italy. He said he and the rest of Olivetti management would consider it a "defeat" if the latest plan failed, but he stopped short of any promise to step down if its objectives were not achieved.

The plan's aims are to relaunch the computer business, which will become part of a separate company; reduce operating costs; complete industrial rationalisation; and speed up telecommunications investments, through joint ventures and the Omnitel Pronto Italia mobile phone company, in which Olivetti is the largest shareholder.

No large shareholders voiced objections to the plan yesterday. Olivetti workers staged a peaceful demonstration against the proposals outside the meeting, and the Bishop of Ivrea warned during the assembly that the job cuts risked upsetting relations between Olivetti, its workers and the city.

Mr De Benedetti told shareholders that at September 30, group turnover was up 14.7 per cent on the first nine months of 1994. He forecast annual turnover of L10,000bn against L9,076bn in 1994, when Olivetti lost L679bn after extraordinary charges. The 1995 result would be better than 1994, but still negative, he confirmed.

Observer, Page 19

**RWE raises its dividend after climbing 18% for year**

By Judy Dempsey in Essen

RWE, Germany's largest utility group, will raise its dividend by DM1 to DM14 after posting a rise of 18 per cent in net profit and a 14.1 per cent increase in sales, Mr Dieter Kuhnt, chairman, said yesterday.

The rise in sales was boosted by the first-time consolidation of its three east German electricity companies and Laubag, the region's brown coal field.

Group profits rose by DM164m, from DM222m to DM1.08bn (\$775m), in the business year ending July 1, while sales rose DM7.9bn, from DM65.7bn to DM63.6bn.

"Actual results have even

surpassed our forecasts," said Mr Kuhnt. Earnings per share rose sharply from DM2.20 to DM2.80 and analysts said the increase reflected strong growth in all six divisions.

Sales in the energy division, which account for 30 per cent of total turnover, rose from DM16.8m to DM21.5bn. They are expected to rise even further next year when RWE reduces domestic and industrial prices following the lifting of the Kohlepfennig - the 5.5 per cent surcharge imposed on electricity consumers to subsidise domestic coal production.

In the mining division, sales increased from DM2.3bn to DM4.9bn, the first rise since 1993. RWE posted profits of

DM100m at Consul, its US hard-coal subsidiary in which it holds a 50 per cent stake.

Laubag made a small profit of DM30m, but said brown coal sales in east Germany would come under increasing pressure as more households and industry switched to gas.

Sales in the petrochemical and chemicals division also increased, from DM22.7bn to DM23.7bn.

The acquisition of a 70 per cent stake by RWE in Chemi Augusta, the Italian chemicals company, is expected to lift sales next year.

The company's weakest division - waste management - continued to make losses, largely because of American Nukem, RWE's US subsidiary.

Mr Kuhnt said more incineration facilities were being built in the US, even though the amount of waste being produced had remained constant.

Losses in the division amounted to DM3.6m, DM11.0m lower than in the previous year.

Profits in the mechanical and plant engineering division, which rose from DM86m to DM237m, were helped by a strong upturn in the printing press sector.

However, Mr Kuhnt said continuing high labour costs in Germany might force RWE to set up production in non-European countries.

He said SGB, its electrical plant engineering group, was

building a transformer factory in Malaysia to meet local demand.

Installed capacity was up 12 per cent on the same period last year.

Already the dominant generator in Spain, Endesa raised production by more than 14 per cent. Together with its associate companies, Sevillana de Electricidad in the south of Spain and the Catalonia-based Fecsa, in which it is the leading shareholder, it accounted for almost 54 per cent of total national production.

Endesa said its subsidiaries and affiliates provided the bulk of the profit increase, with parent company earnings rising a more modest 4.5 per cent.

Group operating costs were almost 10 per cent up at Pta451.5bn. Outstanding debts at the end of September were 1 per cent lower at Pta624.4bn.

Estimated Y60bn profit from the sale to offset some of the more than \$2bn loss from its decision last month to give up ownership of the New York Rockefeller Center.

The purchase price values the land at Y10.55m a square metre, down 67

## INTERNATIONAL COMPANIES AND FINANCE

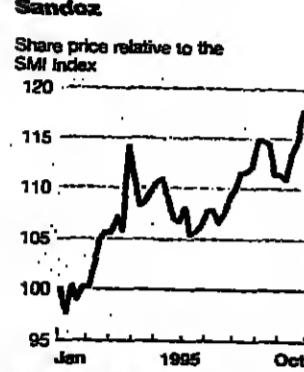
## Growth in core businesses lifts Sandoz sales 3.1%

By Ian Rodger in Zurich

Sandoz, the Swiss pharmaceuticals and chemicals group, achieved underlying sales growth of 3.1 per cent to SFr3.2bn (\$2.81bn) in the third quarter, because of continuing strong growth in its core pharmaceuticals and nutrition businesses.

The figures exclude the sales of the industrial chemical division, which became an independent company, Clariant, on July 1.

Sandoz said it expected a "marked increase" in net income in the full year, as sales growth would continue in the fourth quarter and margins improved as a result of cost

**Sandoz**

Source: FT Estel

cutting. In 1994, Sandoz had net income of SFr1.7bn.

The group's sales growth in the third quarter slowed from the 6 per cent rate achieved in the first half, mainly because the first-time effect of the acquisition of Gerber, the US baby foods group, dropped out from August 25. Sales trends in the seeds and agricultural chemical divisions also deteriorated in the third quarter.

Pharmaceuticals' division sales were down 1.1 per cent to SFr1.78bn, reflecting the impact of the strong Swiss franc on foreign sales. In the first half, they were down 2 per cent.

Sandoz said the lipid-lowering agent Lescal, introduced in

Sandoz nine-month sales by division				
Division	1995 SFr	1994 SFr	% change	% change in local currencies
Pharmaceuticals	5,284	5,379	-2	+8
Nutrition	2,766	1,888	+46	+57
Seeds	734	819	-10	+1
Agrichemicals	1,065	1,131	-6	+7
Construction	888	931	-5	+4
Total (excluding industrial chemicals)	10,755	10,128	+6	+16
Industrial chemicals	1,138	1,757		
<b>Total</b>	<b>11,893</b>	<b>11,885</b>		

Note - The Industrial chemicals division was demerged on June 20, 1995.

Source:Sandoz

Share price relative to the SMI Index

several markets last year, had already become one of its biggest selling drugs.

Nutrition sales were up 24.6 per cent to SFr895m in the quarter, a significantly lower growth rate than the 63 per cent achieved in the first half. Excluding Gerber, nutrition sales were up 7 per cent in local currencies in the first nine months.

The directors said the improved result reflected a strong contribution from Borealis, the group's petro-

chemicals joint venture with Neste of Finland.

Statoil, the Norwegian state oil company which is bidding for Aran Energy of Ireland, yesterday reported net profits of Nkr4.5bn (\$526.4m) for the first nine months, an 18 per cent jump from Nkr3.8bn a year earlier.

The directors said the group is heavily taxed. Gerber is selling Sandoz's ReSource oral food supplement for elderly and convalescent people in the US and Sandoz has helped boost Gerber baby food sales outside the US.

Mr Raymond Breu, finance director, said synergies between Sandoz and Gerber were beginning to be strongly felt. Gerber is selling Sandoz's ReSource oral food supplement for elderly and convalescent people in the US and Sandoz has helped boost Gerber baby food sales outside the US.

Richfield of the US, decided not to raise its £182m bid.

Aran's board has recommended the Statoil offer. It

would be the first time the Norwegian group has grown through acquisition.

Group operating profits rose from Nkr10.5bn to Nkr12.5bn after losses of Nkr2.7bn last year. The turnaround reflects much higher prices and margins for Borealis products.

However, operating profits

for refining and marketing fell from Nkr1.2bn to Nkr1.02bn.

The company blamed "persistently low refining margins and weak results from trading crude oil and products" for the setback.

Statoil said its crude oil supplies should increase in the fourth quarter due to the start of production in the Troll and Heidrun fields in the Norwegian North Sea. It also expects an improvement in its refining results following the start-up of a new Danish condensate refinery.

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Advance bolstered by Borealis petrochemicals joint venture with Neste of Finland

## Statoil ahead at Nkr4.5bn after nine months

By Christopher Brown-Humes in Stockholm

Stockholm

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## Argentaria's Pta82bn profit beats expectations

By Tom Burns in Madrid

Argentaria, the partially

privatised Spanish banking

group at the centre of recent

speculation over a possible

takeover, continued to inch its

way out of loss, posting pre-tax

profits of Pta82.4m (\$879m) for

the first nine months, 2.7 per

cent down on the same period

of last year.

The results were marginally

ahead of market expectations,

but the shares closed down

Pta40 at Pta44.40.

The banking group's slow

return to profitability began at

the beginning of the year after

a disappointing income

statement at the end of 1994.

Pre-tax profits during the first

quarter fell by 7.7 per cent, and

by 3.5 per cent over the six

months.

The net attributable group

profit for the nine months

stood at Pta55.8m, 3.2 per cent

down. At the six-month stage

Argentaria's attributable profit

fell 5.6 per cent.

Argentaria, which is the

third largest domestic banking

group in terms of assets and

market capitalisation, is 51 per

cent state-owned. Foreign

institutions own just over 20

per cent.

The results were marginally

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Pta40 at Pta44.40.

Earlier this week Banco

Bilbao Vizcaya, the

second-ranked Spanish bank,

denied that it had made an

approach to take control of

Argentaria through a further

sell-off of state-owned equity.

The bank's gradual recovery

was underlined by an

operating profit of Pta64.5m.

Year on year, this was 6.2 per

cent down, but it was 19 and 25

per cent higher than the

six-month and three-month

figures respectively.

The first nine months also

showed a continued improve-

ment in the bank's loan portfo-

lio. Bad and doubtful debts fell

22.2 per cent. The ratio of non-

performing loans fell 4.2 per

cent from 5.8 per cent a year

ago and to a level comfortably

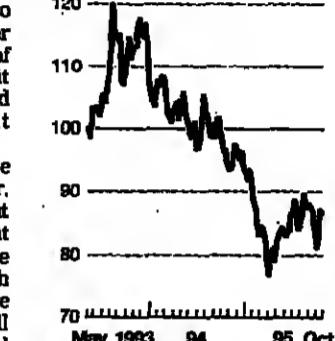
below the financial sector's

average of 7.7 per cent.

### Argentaria

Share price relative to the

Madrid SE Index



## INTERNATIONAL COMPANIES AND FINANCE

## ASIA-PACIFIC NEWS DIGEST

## Honda sees lift from recreational vehicles

Honda, the Japanese car manufacturer, expects its new range of recreational vehicles to boost domestic sales, in spite of a near-stagnant overall market forecast for next year. Honda's Japanese sales are expected to rise 10 per cent to about 620,000 units this year on the back of the runaway success of its Odyssey multipurpose vehicle, known as the Shuttle in Europe.

The Odyssey has capitalised on the strong growth in recreational vehicles (RVs), which account for about 30 per cent of new car sales in Japan. Honda is confident growth next year will be reinforced by the introduction of up to three new RVs exhibited at this week's Tokyo Motor Show. The range includes the S-MX and the F-MX, two small multipurpose vehicles. Although shown only as concept cars, both are expected to go into production.

Honda also reported buoyant orders for its CR-V four-wheel drive vehicle, launched in mid-October. Sales should reach 18,000 units by the end of the month, compared with a target of 3,000. However, the startling debut for the CR-V, eclipsing even the Odyssey's early success, has posed a dilemma. Honda must decide to what extent it should increase CR-V production at its Suzuki plant.

The company appears undecided, partly because of uncertainty about whether the surge in the popularity of RVs is just a passing fashion or here to stay. The decision, which is not likely until early next month, will be an important indicator of Honda's belief in the future of the RV market. Although there are no plans to export the CR-V, executives say the encouraging domestic reception means foreign sales may be considered soon. The CR-V has plugged an important gap in Honda's range, which had become increasingly apparent after the success of competing lightweight four-wheel drive vehicles such as Toyota's Rav-4.

*Haig Simonian, Tokyo*

### Fanuc surges but issues warning

Fanuc, the world's leading maker of numerical controls for machine tools, yesterday reported an 86.4 per cent rise in first-half profits, but warned of a slowdown in the current six months.

Strong growth in export markets were the main feature in the rise in recurring profits - before tax and extraordinary items - to Y24.6bn (\$242.6m) in the six months to September, from Y13.2bn a year earlier. Sales rose 42.5 per cent to Y65.9bn, the first rise in five years.

Fanuc admitted that export profit margins abroad had suffered from the yen's strength, but said this was more than compensated for by strong demand in the US, Europe and Taiwan. Overall, recurring profit margins widened from 24 per cent to 32 per cent. Business, however, was harder in the current half, because of weaker demand in the US and the continued sluggishness of Japanese purchases of industrial machinery. Just under 60 per cent of Fanuc's sales are in Japan.

On that basis, Fanuc expects recurring profits in the full year to next March to rise 26 per cent to Y44bn, on sales up 20 per cent to Y150bn. The annual dividend will be unchanged at a Y20 per share.

*William Dawkins, Tokyo*

### Pacific Dunlop sells three units

Pacific Dunlop, the Australian industrial group, has continued its divestment programme, yesterday announcing the sale of three plastics divisions for a total of A\$107m (US\$80m). The company sold its Plastics Group to Marley New Zealand, a division of Marley of the UK. RMAX, which produces polystyrene products, has been sold to the US-controlled Huntsman Chemical group. Earlier this year, Dunlop Flow Technology, which distributes rubber and plastic hose was sold to Skelleton of New Zealand.

*Bruce Jacques, Sydney*

### Setback for Placer Pacific

Placer Pacific, the Australian gold mining company that is 76 per cent owned by Placer Dome of Canada, yesterday reported a 28 per cent decline in after-tax profit to A\$46.0m (US\$30.4m) for the nine months to September 30. Sales slipped 4.6 per cent to A\$366.2m from a year ago.

Placer Pacific said its share of gold production from mines in Australia and Papua New Guinea fell 2.1 per cent to 563,617 oz in the period. In the third quarter, net profit declined 26 per cent from A\$22.4m a year ago to A\$16.7m. "The lower profit and sales revenue resulted from lower gold production, higher costs and increased exploration expense, partially offset by lower depreciation," Placer Pacific said.

*AP-DJ, Sydney*

### High prices hurt San Miguel

San Miguel, the Philippine food, beer and packaging conglomerate, yesterday posted a sluggish 13 per cent increase in recurring net profit for the nine months to end-September. The figure of 3.69bn pesos (142m) compared with 3.26bn pesos at the same stage last year.

The company said its financial performance was weighed down by high prices of main raw materials.

*AP-DJ, Manila*

## Japanese electronics makers rise sharply at midterm

By Michiyo Nakamoto in Tokyo

Five of Japan's leading electronics manufacturers reported strong rises in parent profits in the first half, and predicted that full-year sales would reach record levels on buoyant demand for components and information and communications equipment.

The groups were helped by a surge in demand for semiconductors and other electronic devices, PCs, cellular phones and telecommunications equipment, both at home and abroad.

Growth in sales of these products, amid a generally sluggish economic environment in Japan, led the five companies to report double-digit growth in non-consolidated recurring profits in the six months to September 30.

Toshiba forecast record sales in the full year of Y3.570bn (\$35.2bn) for the parent company, compared with Y3.225bn a year earlier. Hitachi expects sales this year at Y4,000bn to exceed its previous record of Y2.925bn.

NEC also expects record sales and has revised upwards its forecast for consolidated results. The company expects full-year consolidated sales to reach Y4,300bn, compared with a previous forecast Y4,250bn, and pre-tax profits to total Y135bn against a previous forecast of Y100bn.

Mitsubishi Electric forecast that revenue in its semiconductor division would reach Y540bn in the year rather than its earlier estimate of Y500bn.

NEC, Japan's largest semiconductor manufacturer, reported the strongest growth in first-half profits, with a 51

Japan's leading electrical companies: interim results (Y bn)

Company	Sales	Recurring profit	Net profit
Hitachi	1995-96 1994-95 Change (%)	1,998.3 1,872.8 +8.7	54.9 43.0 +44.5
Mitsubishi	1995-96 1994-95 Change (%)	1,263.4 1,165.4 +7.6	37.4 27.0 +43.7
NEC	1995-96 1994-95 Change (%)	1,517.9 1,389.6 +9.2	15.5 10.3 +51.9
Toshiba	1995-96 1994-95 Change (%)	1,876.5 1,521.4 +10.2	22.3 17.2 +43.7
Sharp	1995-96 1994-95 Change (%)	838.8 615.3 +3.0	19.8 15.6 +27.1

\* Before extraordinary items and tax

Source: Companies

per cent climb from Y20.3bn to Y30.5bn

The electronics division reported the largest sales increase at NEC, with a 51

per cent rise in the first half.

The Japanese electrical companies are leading manufacturers of memory chips, which are enjoying wide demand, while

logic chips have seen strong sales on the back of buoyant growth in Japan of cellular phones.

Toshiba, for example, said it expected record semiconductor sales this year of Y970bn, up 14 per cent from the previous year.

Among electronic devices, liquid crystal displays, used for notebook PCs and portable TV screens, suffered from price falls as competition intensified. As a result, Sharp, which is the leading LCD maker, saw a slight decline in sales for its electronic components division.

Sales of PCs were strong, although fierce price competition meant that an increase in unit sales was not fully reflected in value terms.

"I think we can expect a surprise on the upside," Mr Makio Inui, industry analyst at Kleinwort Benson in Tokyo, said.

Continuing strong demand for electronic products and a favourable exchange rate are expected to support further gains by Japan's electronics makers for the rest of the year.

The group this week disclosed a 2 per cent fall in sales, from Y2.204bn to Y2.162bn (\$21.7m), in the first half of this year, although it managed to increase net profits through cost-cutting.

The Saturn and PlayStation have out-sold the Panasonic Real 3DO Interactive Multiplayer.

To date, the PlayStation has achieved the highest sales, with Sony selling more than 1m machines in Japan since its introduction there last Christmas. The PlayStation also sold out within days of its UK launch last month.

Matsushita is anxious to improve its performance in the games market. Matsushita also plans to apply the technology to digital video disc players.

### Air NZ in talks with TNT on Ansett stake

By Bruce Jacques in Sydney and Reuter

Air New Zealand moved closer yesterday to forging a long-awaited trans-Tasman air alliance after TNT, the big Australian transport group, confirmed it was talking to sell its 50 per cent stake in Ansett, Australia's second-largest airline, to the NZ carrier.

Air New Zealand, which has long sought a slice of Ansett as a way into Australia's domestic aviation market, failed to strike a deal earlier this year with Ansett's other main shareholder, Mr Rupert Murdoch's media conglomerate News Corp.

However, TNT, responding to growing market speculation, issued a brief statement to the Australian and New Zealand stock exchanges confirming the deal.

### Comalco likely to go ahead with smelter

By Nikki Tait in Gladstone, Queensland

Mr Terry Palmer, chief executive of Comalco, the aluminium group controlled by Australia's CRA, said yesterday it was "better than even money" that the group would go ahead with the development of a "greenfield" alumina refinery next year, costing more than A\$1bn (US\$750m).

Air New Zealand is 41.9 per cent owned by Brierley Investments, the New Zealand conglomerate, and 19.4 per cent by Qantas. It was to have gained full access to the domestic Australian aviation market a year ago under the final stage of the 1992 trans-Tasman Open Skies accord, but Canberra vetoed the deal.

The development of new smelter, which has been discussed for years, would capitalise on the large bauxite resources which Comalco owns around Weipa in the far north of Queensland.

Although there has been much speculation about the likelihood of such a project going ahead and the possible sites for a new smelter both within and outside Australia, Mr Palmer indicated that he currently lent towards a site in Queensland.

The merger would give CRA subsidiaries access to the greater financial resources of the combined group.

year, the smelter could come on stream by 2000.

Its initial capacity would probably be around 1m tonnes, although there would be scope for expanding that substantially over the subsequent decade.

However, Mr Palmer conceded that estimates that the capacity and investment could be quadrupled over a 10-year period "contained a lot of blue sky."

He said Comalco would prefer to work independently if such a project were approved. It did not rule out bringing in a partner, but was not in active discussions.

The company's ability to handle a refinery project alone may be increased if the proposed operational merger of CRA and RTZ, the large UK-based mining company which owns 49 per cent of CRA, goes ahead.

The merger would give CRA subsidiaries access to the greater financial resources of the combined group.

### Matsushita in \$100m games deal

By Alice Rawsthorn

Matsushita, the world's largest consumer electronics company, plans to expand its video games interests after clinching a \$100m deal with 3DO, the graphics technology specialist. The Japanese group bought a 13.2 per cent stake in 3DO, based at Redwood City in California, in 1988. The two companies launched their jointly developed 32-bit games system, the Panasonic Real 3DO Interactive Multiplayer, in the same year.

Matsushita, which plans to launch the first 64-bit M2 games systems under its Panasonic brand next year, is also

acquiring the sub-licensing rights.

This will allow it to sell the right to use the technology to other hardware manufacturers. 3DO has been working closely with Matsushita. The Japanese group bought a 13.2 per cent stake in 3DO, based at Redwood City in California, in 1988.

The contract, provisionally agreed by the two companies, involves Matsushita paying a \$100m fee and royalties for the right to license the 64-bit M2 graphics technology invented by 3DO.

Matsushita, which plans to

notably the Saturn, developed by Sega, one of the leading Japanese games companies, and the PlayStation from Sony, one of Matsushita's main rivals in consumer electronics.

The Saturn and PlayStation have out-sold the Panasonic Real 3DO Interactive Multiplayer.

To date, the PlayStation has achieved the highest sales, with Sony selling more than 1m machines in Japan since its introduction there last Christmas.

Matsushita is anxious to improve its performance in the games market. Matsushita also plans to apply the technology to digital video disc players.

### Brewing side helps Lion Nathan

By Terry Hall in Wellington

Higher profits from its Australian and New Zealand brewing operations helped Lion Nathan to a 10.2 per cent rise in operating profits before abnormal tax and tax to NZ\$231.5m (US\$151.5m) in the year to August 31.

Brew volumes in South Australia fell, although the company's main brand in that state, West End, increased market share. Lion Nathan earned 76 per cent of its revenues from its Australian subsidiaries.

Lion Nathan Australia increased earnings by 8.9 per cent to A\$250.4m (US\$187.5m) on a 3.8 per cent rise in revenues to A\$1.38bn. Earnings from the New Zealand liquor division were up 10.2 per cent to NZ\$11.5m on a 1.8 per cent increase in revenues to NZ\$57.3m.

Mr Douglas Myers, chief executive, said Lion Nathan's share of the Australian market had remained steady at 43.4 per cent over the past 18 months. In New Zealand, market share rose from 55.3 to 55.9 per cent.

Increased volumes and improved trading margins led to the soft drinks partnership with Pepsi Cola International almost halving its loss from NZ\$11.6m in 1994 to NZ\$5.4m this time. Revenues were up 7.8 per cent to NZ\$23.0m.

Mr Myers said the company would also be seeking to develop its position in the Chinese beer market, where it has acquired a 60 per cent interest in a joint venture brewery at Wuxi in the Yangtze River Delta.

### Iron Dowager campaigns for the small broker vote

T he race for seats on the council of Hong Kong's stock exchange reaches its climax today when the exchange's 500 members vote to fill five vacancies on the 31-member council.

A seat on the council is seen as one of the plum jobs in Hong Kong's financial community. Council members have to vet new issues and rule on compliance and ethics issues.

"I think it is perceived to be a position of influence and power," said Mr Richard Whits, managing director of United Mok Ying Kee, a local brokerage, and retiring council member.

"In reality it is a lot of hard work, if you take the job seriously, for which you receive one gold pin to stick in your lapel and couple of baubles a year."

Todays poll is really two elections in one. Voting procedures imposed on the exchange five years ago by the Securities and Futures Commission, Hong Kong's corporate watchdog, ensure that large, mainly western, investment houses are adequately represented on the council.

Three of the five seats up for grabs will go to these houses, while two will be filled by stockbrokers representing small broker interests. All members, however, can vote for both groups if they wish.

However, the election is unlikely to produce any answers to the structural problems facing Hong Kong's small stockbrokers, who are being squeezed by their larger competitors.

Figures released this week

Daggers are drawn in the race for a seat on the council of the HKSE, writes Simon Holberton

Salomon Brothers' chairman, Mr William Phillips. He once quipped that Chinese brokers could not tell the difference between New Year and New York - a slight which still rankles and which is expected to cost him votes.

The power in the exchange, in terms of votes, resides with the Chinese brokers who dominate the 450-plus membership of Category C. This year their loyalties are being tugged in opposite directions by two of Hong Kong's most colourful individuals: Mr Chin Pui Chung and Mrs Choi, who is running under her maiden name of Chen Po-sum.

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## INTERNATIONAL COMPANIES AND FINANCE

## Manville agrees \$2.7bn LBO for Riverwood unit

By Maggie Urry in New York

Riverwood International, the paper packaging group 81.3 per cent owned by Manville of the US, is to be taken private through a \$2.7bn leveraged buy-out. Shareholders are being offered \$20¢ a share and Manville has indicated it will accept.

The buy-out, led by Clayton, Dubilier & Rice, involves paying \$1.5bn for the fully diluted share capital of Riverwood, taking on \$1.1bn of debt (which will be refinanced) and \$100m in expenses. On completion the group will be relatively conservatively financed for an LBO, with around 30 per cent of its capital from equity and the remainder from debt.

Manville is a holding company which was reorganised while in Chapter 11 bankruptcy during the mid-1980s, when it quit its asbestos business. The stake in Riverwood is its main investment.

Clayton is putting \$200m of its investment funds into the deal and has brought in other investors, including Brown Brothers Harriman, the private bank. Clayton has been involved in 22 deals with this by far the largest.

## Boeing warns strike will hurt deliveries

By Michael Skapinker, Aerospace Correspondent

Boeing of the US confirmed yesterday that the strike by 30,000 workers would result in delays in aircraft deliveries in the fourth quarter, with a corresponding drop in earnings.

Boeing has continued to manufacture aircraft with the aid of supervisors and non-striking employees since the strike began three weeks ago. Mr Frank Shrontz, chairman, said, however, that a "substantial number" of deliveries would be delayed.

The strike was called by the International Association of Machinists and Aerospace Workers, representing a third of Boeing's workforce. Mr Shrontz said agreements with the group's 21,000 engineering employees expire in early December.

Boeing, the world's largest aircraft manufacturer, announced third-quarter net earnings of \$235m, compared with \$185m last time. The increased earnings were achieved on sales down to

\$4.4bn from \$5.1bn. Earnings per share were 66 cents, compared with 54 cents a year earlier.

The increased earnings were largely due to a fall in research and development costs and a lower effective tax rate. The increase was offset by fewer commercial aircraft deliveries, which fell to 51 in the quarter from 65 last time.

Net earnings for the nine months were \$1.75m after the \$600m provision that Boeing announced in the second quarter to finance the group's early retirement programme.

Excluding the provision, net earnings for the nine months amounted to \$624m, down from \$699m last time. Sales for the period were \$15bn, against \$16.5bn.

Boeing said it delivered 170 aircraft in the first nine months, compared with 214 in the same period last year.

The group added that problems with the General Electric engine built to power the Boeing 777, meant delivery of the aircraft to British Airways, due to take place in September, would now occur in November.

## Shake-up at Tandem as income declines

By Louise Kehoe in San Francisco

Tandem Computers, leading manufacturer of fault-tolerant computer systems, yesterday announced a shake-up of top management and revealed plans to spin off its networking equipment subsidiary.

It also reported a sharp drop in fourth-quarter income.

Mr James Treybig, Tandem's founder and chief executive, will resign his position and a new top executive is being sought. Two other senior executives will retire at the end of the year.

When a new chief executive is found, Mr Treybig will become chairman of the board, replacing Mr Thomas Perkins, a founding partner of Kleiner Perkins, one of the largest West Coast venture capital firms. Mr Perkins will remain on Tandem's board.

Tandem also plans to spin off its networking equipment subsidiary.

The networking unit operated at a loss during the fourth quarter, but is expected to return to profitability in the current quarter, Tandem said.

The changes were prompted

by lower-than-expected group earnings for the fourth quarter, ended September 30, and uneven performance over the past year.

Fourth-quarter net income fell to \$19.8m, or 17 cents a share, from \$71m, or 62 cents. Revenues were \$640m against \$604.4m.

Tandem blamed the earnings decline in part on a delay in launching ServerNet, a technology for linking Unix computers to create high performance networks. The delay hit sales to the telecommunications industry, one of Tandem's biggest markets.

"Tandem 1995 was... a year of moderate growth interrupted by manufacturing difficulties and delayed product introductions," Mr Treybig said. "We are optimistic going into 1996 because we've fixed the problems and have tremendous opportunity in new markets."

For the full year, Tandem revenues were \$2.3bn, against \$2.1bn, while net income was \$107.5m, or 81 cents, compared with \$170.2m, or \$1.50. Net income for fiscal years 1995 and 1994 included pre-tax gains from sales of subsidiaries of \$9.3m and \$23m, respectively.

## AMERICAS NEWS DIGEST

## White knight hopes lift First Interstate

Shares in First Interstate jumped yesterday on the prospect of another US bank bidding for the embattled Californian institution. The Los Angeles-based bank has yet to respond to last week's hostile offer from West coast neighbour Wells Fargo, but is believed to have approached other institutions in its pursuit of a white knight.

The most likely rival bidders for the bank are BancOne, Northwest Bancorp and First Bank System, according to Mr Frank Suzzo, a banking analyst at S.G. Warburg in New York.

All are banks with broad networks which extend across several of the Western states where First Interstate is represented. Each would be able to squeeze cost savings out of a combination with First Interstate - though not as much as Wells Fargo - and each has a stated aim of growing through acquisition.

None of the banks would comment yesterday. First Interstate's shares rose 44¢ to \$125.50 yesterday morning, continuing their bumpy ride since Wells Fargo's bid was submitted nine days ago.

Richard Waters, New York

## Xerox short of expectations

Xerox disappointed the stock market yesterday with third-quarter earnings that fell short of most analysts' expectations. The US office equipment company's after-tax profits, though 27 per cent higher at \$236m, or \$1.53 a share, were some 15 cents a share short of the consensus forecast.

Earnings in the document processing business rose 38 per cent to \$256m on revenues of \$4bn, 11 per cent higher than a year before.

Mr Paul Allaire, chairman and chief executive, attributed the improvement to productivity improvements and "substantial" growth in the Latin American operations.

Xerox's insurance business lost \$22m against a profit of \$1m a year ago, and its shares fell \$30 to \$130 in morning trading in New York.

Richard Waters

## AIG registers all-round gains

Improved underwriting results and a steady rise in premiums enabled American International Group, the US insurer, to lift net income to \$631m in the third quarter, a rise of 16 per cent from a year before. Earnings per share were \$1.33, up from \$1.14.

Operating income in general insurance operations climbed 22 per cent to \$153m on premiums that were up 8 per cent at just over \$3bn. The results were boosted by a sharp improvement in underwriting profit, which rose from \$59m to \$115m, while investment income was 8 per cent higher at \$385m.

Life insurance income rose 14 per cent to \$280m as premiums jumped 21 per cent to \$2bn. The financial services business suffered a 5 per cent decline in earnings, to \$35m.

Richard Waters

## Canadian Air sees full-year loss

Canadian Airlines recorded a healthy third-quarter profit but warned that it would still report a loss for the full year.

Earnings for the three months ended September 30 were C\$96.3m (US\$70.5m) or C\$2.29 a share, up from C\$85.4m or C\$2.19 a year earlier, on operating revenues of C\$845m, against C\$857m. Operating income was a peak C\$130m.

Operating costs increased, mainly because of higher capacity. In addition the rapid appreciation of the Japanese yen brought a foreign exchange loss, and the low Canadian dollar raised fuel costs.

Mr Rhys Eaton, who led Canadian Airlines out of near-bankruptcy, is retiring and will be replaced by Mr Harry Steele, a Newfoundland businessman.

Robert Gibbons, Montreal

## US offshoot hits Vitro results

Vitro, Mexico's dominant glass company, reported lower third-quarter profits profits after higher financial costs and poor results from its chief subsidiary in the US hit into earnings.

Net income fell 1.6 per cent to 183m pesos (\$27m), on sales down 2.8 per cent to 4.8bn pesos. However, operating profits increased by more than 6 per cent on the same period last year to 99m pesos.

"The company's operating performance is positive, but high peso interest rates have increased the cost of its financing," said Mr Luis Villalobos, an analyst at Citibank in Mexico City.

High domestic interest rates delayed interest payments to 92m pesos, compared with the same period last year. Vitro has one of the largest peso debts of any company in Mexico.

Continued poor results from Anchor Glass, Vitro's US glass container subsidiary which will report results next week, also depressed the figures.

"Anchor Glass has been a headache since the company bought it [for \$900m] in 1989," said Mr Jorge Octavio Garza, an analyst at Vector, a Mexican stockbroker. "The company has to make some kind of decision about what it is going to do with Anchor."

Daniel Domínguez, Mexico City

## Dow Chemical profit soars in third quarter

By Tony Jackson in New York

Dow Chemical continued its strong cyclical upturn in the third quarter, with earnings up 141 per cent at \$771m. However like other US chemical companies reporting this week, Dow cautioned that prices for some basic chemicals and plastics had weakened since the mid-year.

Group sales were up 16 per cent at \$4.9bn, with higher prices contributing 15 per cent and volume only 1 per cent. This represents a slow-down from the second quarter, when volume was up 9 per cent and prices 23 per cent.

In chemicals and performance products, operating profits were up 132 per cent at \$242m on sales up 21 per cent. The profits increase was due to

higher prices for bulk products, including latex and caustic soda.

In plastics, operating profits were up 120 per cent at \$671m, on sales up 19 per cent. However the energy and hydrocarbon business made a loss of \$160m, compared with a \$20m profit, on sales up 1 per cent.

Dow said despite the softening in prices of some basic chemicals, it still expected overall prices in the fourth quarter to be higher than a year ago.

Earnings per share of \$2.15 were up 107 per cent, or 150 per cent on the basis of continuing operations. The figures do not include any contribution from Dow Corning, the joint venture put into Chapter 11 bankruptcy in May. Dow's shares were up 5% at \$70 in early trading.

The changes were prompted

## Kerkorian steps up pressure on Chrysler

By Richard Waters in New York

Mr Kirk Kerkorian, Chrysler's biggest shareholder, has stepped up pressure on the US carmaker, setting the stage for what could become an all-out battle for control of the company's board later this year.

Mr Kerkorian's private investment company, Tracinda, formally asked for three seats on Chrysler's board.

It also asked the car group's directors to set up a committee to study whether the company really needs its \$6.4bn cash reserve.

Allies of the billionaire Las Vegas investor have hinted recently that he might launch a proxy fight to win the support of other shareholders if Chrysler's board does not agree to his requests.

Mr Kerkorian failed to raise the money for a proposed buy-out of Chrysler earlier this year.

In recent weeks he has returned to the attack with a more gradual offensive designed to press the carmaker's board into agreeing to pay out more of its cash to shareholders. Tracinda hired Mr Jerome York, a former

chief financial officer of Chrysler and International Business Machines, to head its assault.

Chrysler said it would consider Tracinda's proposals, which it called "predictable". It added, though, that several of them raised questions of management control, and may not be in the interests of all its shareholders.

Also, Chrysler should raise the threshold of its "poison pill" takeover defences to allow shareholders to buy as much as 20 per cent of the company, rather than the current ceiling of 15 per cent. Lex, Page 20

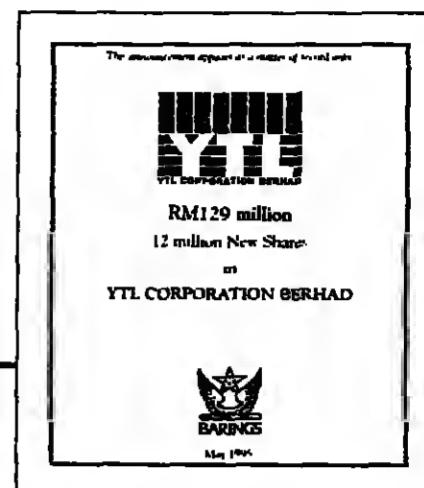
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## DANONE

THE FIRST NINE MONTHS OF 1995  
CONSOLIDATED SALES: FF60 BILLION

Danone Group reported consolidated sales of FF60.2 billion in the first nine months of the year, up 7.1% on FF56.2 billion in the same period of 1994.

Revised for identical activities, structures and exchange rates, sales by division show the following changes:

Europe	Dairy products	+ 6.3%
Dairy products	Grocery products & Pasta	+ 3.1%
Biscuits	Biscuits	+ 2.1%
Biscuits	Biscuits	- 2.6%
Beer	Beer	+ 1.0%
Mineral water	Mineral water	+ 0.2%
Confectionery	Confectionery	+ 0.9%
International	International	+ 14.7%
	GROUP TOTAL	+ 4.9%

Growth is lower than in first half of the year, reflecting a slowdown in consumer demand in Europe during the third quarter, notably in France. Yet most divisions have continued to expand at a satisfactory pace and the International division's revenues are up nearly 15%.

Sales per division total:

	1994	1995
Europe	17,043	16,519
Dairy products	9,556	11,806
Grocery products & Pasta	9,531	8,690
Biscuits	5,256	5,741
Beer	5,565	5,941
Mineral water	4,932	4,931
Confectionery	5,701	8,588
International	[1,434]	[1,950]
Info-group sales	56,	

## COMPANY NEWS: UK

Russian monopoly could purchase surplus from British Gas for sale to Germany

## Gazprom may export gas from UK

By Robert Corzine

Gazprom, the giant Russian gas monopoly, may help British Gas out of its current financial bind by buying some of its surplus gas for export to Germany via a pipeline due to be opened by 1998.

But local opposition in Norfolk to the UK Interconnector, a proposed undersea link between Bacton and the Belgian port of Zeebrugge, threatens to scupper the deal and other potential export contracts which together could be worth hundreds of millions of

pounds to British Gas.

Gazprom and British Gas officials met in London yesterday to discuss details of a sale that could involve the export of several billion cubic metres of gas a year to Wings, a joint venture between Gazprom and Wintershall, the German national gas subsidiary of the BASF chemical group.

But North Norfolk district council yesterday deferred consideration of the planning application made by the interconnector consortium, in which British Gas has a 40 per cent stake and Gazprom a 10

per cent share.

Local officials said councillors were aware of the "national interest" in the project. But residents are concerned about potential noise pollution from a large compressor station the companies want to build in open countryside next to the Bacton gas terminal.

This week Ms Clare Spottiswoode, the gas industry regulator, warned that failure to address the underlying causes of the surplus could call into question the long-term survival of British Gas.

The company believes financial pressures on it will ease

once it is able to export to Germany and other big markets in continental Europe.

Construction of the pipeline is essential if British Gas is to reduce its gas surplus, which is equivalent to about a quarter of national annual consumption.

This week Ms Clare Spottiswoode, the gas industry regulator, warned that failure to address the underlying causes of the surplus could call into question the long-term survival of British Gas.

The company believes financial pressures on it will ease

## ICI's margins decline in third quarter

By Jenny Lissby

Imperial Chemical Industries yesterday unveiled its weakest results of the year, with falling margins and static sales leading to a 14 per cent decline in underlying profits between the second and third quarter.

Excluding exceptional charges, pretax profits in the three months to September 30 were £248m, up from £131m a year ago, but down from £286m in the second quarter.

Turnover of £2.6bn was the same as in the second quarter, but was helped by £130m of sales from mid-June following the acquisition of US paint manu-

facturers Caw and Fuller O'Brien.

Sir Ronald Hampel, chairman, said the underlying contraction in sales was caused by a 4 per cent decline in volume, which was only partially offset by a 1 per cent increase in prices.

The weak demand had been caused by customers running down stocks accumulated earlier this year when chemical prices were rising.

This had been most noticeable in the US, but volume also fell by between 3 and 4 per cent in Europe, more than offsetting a 3 per cent increase in the volume of Asian sales.

Stronger prices for fertilisers, white pigments and the raw materials for

polyester offset sharp declines in petrochemical prices.

But the industrial chemicals division, which traditionally accounts for some 40 per cent of turnover, saw margins slip from 13.9 per cent to 12.8 per cent as operating profits fell 20 per cent from the previous quarter, to £124m, on sales down 10 per cent at £1.1bn.

The paints business also suffered in market conditions described by Sir Ronald as "harsh". Despite a 27m gain to paint operating profits from the US buys, total operating profits eased from £33m to £32m between the second and third quarters, on sales up 13.5 per cent at £569m.

Explosives also recorded a sharp contraction in operating profit, on static sales. However, having cut 1,200 staff from the division over the past nine months, the group was "confident it would see its way through the current difficulties," said Mr Alan Spell, finance director.

Meanwhile, sales and operating profits held up in the materials division, thanks to "buoyant" sales of polyurethane.

Exceptional charges of £32m were for integrating the newly acquired US paint companies, and litigation costs in the US explosives business, and compared with exceptional gains of £12m.

## Barclay brothers sell stake

By Schahrezaade Daneshkhah Leisure Industries Correspondent

London Clubs International, the casino operator, lost its largest shareholder yesterday when Mr David and Mr Frederick Barclay, the UK property tycoons, sold their entire 24.08 per cent stake for £68m (£107.4m).

The Barclay brothers, who own The European newspaper and hotels in London, Monaco and New York, recently acquired London's Ritz hotel for £75m from Trafalgar House, the conglomerate.

London Clubs said that because of this and other investments the brothers had decided to sell their shareholding through Ellerman Corporation, their holding company. The shares were picked up by about 30 institutional shareholders.

London Clubs fell 10p to close at 412p.

The Barlays have been involved with the company, which floated last year, since at least 1989 when they backed the management buy-out from GrandMet.

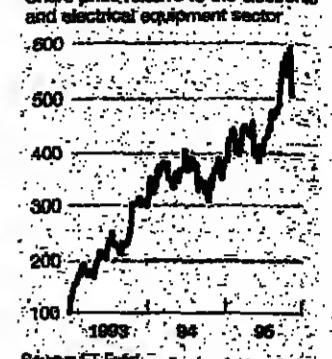
London Clubs operates the Ritz Casino, for which it pays the Ritz hotel an annual rent.

## Worries over Infotec buy hit Danka shares

By Patrick Harverson

Danka Business Systems

Share price relative to the electronics and electrical equipment sector



Source: Financial Times

Kodak to market its high-volume copiers in North America.

Mr Vaughan-Lee said the discussions would be temporary and the benefits from the Kodak deal were already apparent, with sales of high-volume copiers in the current quarter running ahead of budget.

Turnover in the first half was £330m (£236m), of which £41.6m came from acquisitions. Operating profits rose to £32.1m (£22.9m).

The interim dividend was 1.08p (1.09p).

The purchase of Infotec gives Danka a firm foothold in Europe. Infotec's 1994 operating profits were £13.8m on sales of £180m, and the acquisition will put Danka's annual European sales at about £240m.

Danka said the cash deal, which took the money spent on acquisitions in the past year to £190m, would be financed from existing and new bank borrowings.

## Hasbro has 7% stake in Bluebird

By David Slackwell

battle over the group between the two US market leaders.

Bluebird shares yesterday closed at 360p, up 5p.

Hasbro's disclosure that it has a stake of almost 7 per cent in Bluebird Toys.

The disclosure comes just eight days after Bluebird shares leapt by more than a third when it announced a three-way agreement with Disney and Mattel, which rivals Hasbro for the number one position in the US toy market.

Hasbro said it had no intention of making an offer for Bluebird. Mr Torquil Norman, who founded Bluebird in 1980 and is still chairman, said he did not think there would be a

## Fisons to sell J&W Scientific

larger aircraft for corporate use was ahead by more than 50 per cent.

### Bula reduces loss

Bula Resources, the Dublin-based oil exploration and production company, cut first-half pre-tax losses from £12.18m to £11.55m (£267,000).

Turnover was reduced to £155.00m (£267,000) because of decreased gas production and lower gas prices. A fall in depreciation charges, however, cut operating losses.

The company said that the principal outstanding matter regarding its agreement with the Russian Corporation over the title to certain shares in Aki-Otyr, the oil joint stock company, had not been completed.

Since the period-end the company had acquired a 25 per cent interest in Mir Space International, which was involved in developing an oil field in western Siberia.

### Heritage in red

Heritage, the housewares distributor, lurched into the red in the year to April 30 as "sluggish" consumer spending continued to squeeze margins.

The company sources its products from volume manufacturers, mainly in Europe, and distributes them to the leading multiple retailers and wholesalers.

Losses before tax were £919,000 (profit £105,000) after an exceptional £70,000.

## Notice to the holders of Republic of Austria NLC 250,000,000 6.25% Bonds 1988 due 1998

Pursuant to article 14 of the Fiscal Agency Agreement, notice is hereby given to the Holders of the outstanding Bonds that, on and with effect from December 1, 1995 (the "Effective Date") CS First Boston (Nederland) N.V., Amsterdam will resign as Paying Agent under the Bonds and will be replaced by KAS-ASSOCIATIE N.V. as successor Paying Agent.

The address of the new Paying Agent will be:

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Fiscal Agent

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## COMPANY NEWS: UK

### Harnischfeger Industries forms giant mining equipment maker

# Dobson Park agrees US deal

By Tim Burt

Harnischfeger Industries of the US yesterday secured an agreed takeover of Dobson Park Industries, its UK rival, and pledged to create one of the world's largest mining equipment manufacturers.

The Milwaukee-based maker of coal-cutting equipment won a recommendation from the Dobson Park board after increasing its offer from 110p a share to 120p, valuing the UK company at £23.6m. Harnischfeger decided to lift its initial £17.2m bid after Dobson Park published figures showing improved profits from Long-

wall International, its roof supports and conveyors subsidiary.

Mr Jeffery T. Grade, chairman and chief executive of Harnischfeger, said Longwall would be integrated with Joy Mining Machinery, its mine equipment business.

"The resulting combination will provide our global customers with the world's most advanced longwall mining system," he added.

The group's enlarged mining division is expected to have a turnover of about £1.5bn (£1.45bn) a year.

Dobson Park, which had rejected Harnischfeger's earlier

bids, agreed to recommend the revised offer after the US group promised to pay shareholders an additional dividend of 3.5p.

The pay-out matched the final dividend offered by Dobson Park last week, when it announced a 41 per cent increase in pre-tax profits to £14.8m. Dobson Park investors will therefore receive 133.3p a share. The shares stood at 83p before Harnischfeger announced its interest last month.

"They've offered a fair price that recognises the proper value of the company," said Mr Adrian Buckmaster, chief exec-

## SB buys S African healthcare manager

By Daniel Green

SmithKline Beecham, the drugs company, has extended its healthcare management operations from the US to South Africa with the acquisition of Total Support Management, a unit of undisclosed sum.

The deal is a sign that SB wants to export the managed care idea - in which companies offer to negotiate deals with healthcare suppliers on behalf of payers such as insurance companies - beyond its US origins.

The TSM group consists principally of two businesses: Home Medication Services, South Africa's largest mail order pharmacy company and Interpharm, the country's third largest Pharmacy Benefit Manager (PBM).

Last year, SB paid \$2.3bn (£1.45bn) for Diversified Phar-

maceutical Services, a US PBM.

The latest deal follows the acquisition in May by Glaxo Wellcome of the UK and Eli Lilly of the US of Medikredit, the dominant drugs prescriptions management business in South Africa.

Medikredit provides a range of services, including prescription collection, checking and auditing.

It has contracts with almost all of South Africa's 3,000 retail pharmacies and more than half of its 190 registered private health schemes.

"Significant changes are taking place in the privately funded South African healthcare industry which roughly mirror changes that have occurred in the US," said SB.

It has established a new company, to be called Diversified Health Systems, in South Africa which will assume ownership and operational control of the acquired TSM busi-

nesses.

The company said the acqui-

sition was "consistent with SB's long-term strategic vision of moving from selling pills to providing total healthcare solutions."

## CONTRACTS & TENDERS

### Arab company for Projects & Urban Development

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at no later than Thursday November, 9 th, 1995

### Awards:

**1- First Award** L.E. 250,000 (Egyptian pounds) (\$ 75,000)  
(150,000 for Urban planning - 100,000 L.E. for Urban design and architecture)

**2- Second award:** L.E. 160,000 (\$ 45,000)  
(100,000 for Urban planning - 60,000 for urban design and architecture)

**3- Third award:** L.E. 100,000 (\$ 30,000)  
(60,000 for Urban planning - 40,000 for Urban design and architecture)

### LEGAL NOTICES

#### HARPOON & CO LIMITED IN RECEIVERSHIP

Joint Administrators Receivers appointed 14 August 1995

Notice is hereby given pursuant to section 48(2) of the Companies Act 1985 that a meeting of the joint administrators of the above company will be held at Salisbury Chambers, 2 Albert Street, Harrogate HG1 on 10 November 1995 at 12.00 noon. Creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting. Creditors whose claims are not wholly secured are entitled to vote if they have delivered to us at the address shown below, by no later than noon on 9 November 1995, written details of the debts they claim to be due to them from the company and the amount of each debt under the provisions of Rule 3(1) of the Insolvency Rules 1986 and if they have been judged by us as may parity which the creditor intends to be used in his or her behalf.

Dated 10 October 1995

Sig. G.O.Smith Q.J.Watkinson

Joint Administrators Receivers

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Sheffield S1 2ET

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Notice is hereby given that for the Interest Period 26th October, 1995 to 26th April 1996 the Notes will carry a Rate of Interest of 6.53125 per cent. per annum with an Amount of Interest of U.S. \$3,320.05 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 26th April, 1996.

Bankers Trust

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## Scholl dissidents withdraw from talks

By David Blackwell

Rebel shareholders in Scholl yesterday surprised the healthcare products group by withdrawing from talks on the appointment of a non-executive director.

J.O. Hamble & Partners, which has a 10 per cent stake and has been acting in concert with Active Value Advisors, said that all discussions "have now been terminated".

On Tuesday Scholl defeated an attempt by the rebels to replace three non-executive

directors at an extraordinary meeting. However, the board said it was prepared to continue talks with the rebels on appointing a further non-executive director acceptable to all parties.

Yesterday Mr Gordon Stevens, chairman of Scholl, said he was "surprised and exceedingly disappointed" that the talks had been ended.

Mr Julian Treger of Active Value Advisors, which has been leading the rebels, said the business was "clearly up for sale".

**RESULTS**

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Air London Int'l S	29	(18.1)	1.07	(0.64)	7.6	(4.7)	2.4	1.9
British & American	5 mths to June 30	0.9084 (0.8344)	0.775	(0.675)	22.17	(10.48)	5.5	4.8
Beta Resources	6 mths to June 30	0.155 (0.367)	0.125	(0.218)	0.0121 (0.028)	-	-	15.3
Bentley Business	6 mths to Sept 30	325.9 (236)	27	(21.1)	9.81	(7.5)	1.08	1.08
Big Hatchings	Yr to July 31	32.8 (35.7)	1.184	(1.07)	9.21	(14.5)	-	-
Heritage	Yr to Apr 30	3.01 (3.01)	0.3464 (0.3078)	4.51	(0.85)	-	-	-
ICL	9 mths to Sept 30	12.1 (12.7)	0.0444 (0.0378)	1.03	12.21 (11.9)	0.27	0.27	21.61
Plumbad & Gas	6 mths to June 30	22.4 (21.8)	7.494 (6.855)	2.8	(2.65)	-	-	-
Prestige	Yr to July 31	57.3 (57.8)	4.61	(2.21)	8.01	(5.2)	1.2	1.2
Westbury	6 mths to Aug 31	88.8 (80)	6.51	(5.76)	6.5	(5.8)	2	1.8
<b>Investment Trusts</b>								
Fleming Euro Fledge	6 mths to Sept 30	119.7 (102.2)	0.331 (0.373)	0.62	(0.93)	-	-	-
Investors Capital	Yr to Sept 30	152.85 (134.2)	14	(13.5)	5.65	(5.43)	1.325	1.3
Kwint Emerging	6 mths to Sept 30	120.4 (141.7)	0.032 (0.088)	0.11	(0.31)	-	-	-
Majestic	Yr to Sept 30	249 (227)	6.5	(5.84)	3.75	-	Jan 4	3.25
ME Equity Income	Yr to Sept 30 >	162.7 (141.1)	2.04	(1.83)	5.91	(5.32)	3.57	2.8
Oversights	Yr to Sept 30 >	422.0 (417.7)	1.58 (1.38)	4.18	(3.61)	2.6	Dec 19	2.45
Schroders Income	8 mths to Aug 31	106.55 (107.2)	2.00	(1)	2.64	(1)	-	2.25
Schroders Managed	6 mths to Sept 30	275.3 (241.6*)	12.7	(10.8)	3.52	(3)	1.5	1.4
Scott Diamond Smaller	28 wks to Aug 31	107.2 (99)	0.748	(F)	0.62	(F)	0.43	0.43

Dividends shown net. Earnings shown basic. Figures in brackets are for corresponding period. SUM stock. +Total income, Welsh currency. \*After exceptional losses. \*\*After write-downs. \*\*\*After write-downs and capital. \*\*\*\*After exceptional losses.

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## RECRUITMENT

**Jobs: UK employers are following their US counterparts in refining university recruitment methods**

**W**hich universities do employers favour when looking for graduate recruits? As recruitment becomes increasingly focused on selected universities, this question is beginning to take on greater importance.

The question has been posed for the past five years by the independently financed Performance Indicator Project run from Harlaxton College, Grantham and Nottingham Trent University.

Cambridge has retained its most favoured status this year among 155 UK recruiters which responded to the PIP survey.

The University of Manchester Institute of Science and Technology (UMIST) took second place, followed by Manchester, Oxford, and Bristol in the next three places ahead of Edinburgh, London's Imperial College, Loughborough, Leeds and Nottingham.

The survey also looks at those universities most favoured by subject. The three most favoured universities by subject are listed below in order of preference:

Engineering and Technology: UMIST, Loughborough, Cambridge; Construction and Civil Engineering: Cambridge, Leeds and Loughborough (Joint first); Languages: Oxford, Cambridge, Edinburgh;

Law: Oxford, Cambridge, Durham (in joint second position); Electrical Engineering: UMIST, Imperial College (London), Cambridge; Science: Cambridge, UMIST, Bristol, Imperial (Joint third); Computing: Cambridge, Imperial, Manchester (Joint third); Business Studies: London School of Economics, Warwick, Edinburgh; Accountancy, Banking and Finance: Kent, LSE, Manchester, Warwick (Joint third); Social Sciences and Economics: LSE, Oxford (Joint first), Cambridge.

The most favoured university career services were Loughborough, Manchester and UMIST.

What is clear is that the perception of the quality of universities differs depending on the courses. Some 33 universities entered the top 10 in at least one of the categories.

The subjects covered in the survey reflect those areas which have the most recruitment activity. This year there was a more even spread of recruitment for different areas.

Engineering and Technology produced the greatest number of recruits (268), but this compares to

353 the previous year. The most frequently cited criterion for positive selection was degree classification followed by good A-levels grades and work experience.

**S**uch studies are likely to grow in importance if UK recruiters follow the US approach, where graduate recruitment is being refined to an art form.

Yellowbrick Training and Development, a Glasgow consultancy specialising in graduate development, has just completed a study of graduate recruitment practices among North American companies. Colin Graham, a Yellowbrick partner,

said the study revealed a high degree of targeting by US recruiters, not just of universities but of specific courses and lecturers, particular student societies and student leaders. Companies also used guest lecturing and summer jobs to get to know potential recruits.

Graham says that some US companies have developed their recruitment teams while others have chosen to contract out certain functions.

A typical cost per hire, says Wal-

ters, would be £7,000 to £10,000 per graduate employed. A consultancy, he claims, can reduce that figure to between £3,000 and £5,000 per graduate.

Graham has found some companies unwilling to undertake such an option. "Some say that outsourcing recruitment is like outsourcing your soul because it's a fundamental business function," he said.

Another option is to opt for a half-way house, allowing a recruitment department to act as a semi-independent business. This is what International Business Machines, the computer company, has done in the US with its National Recruiting Company. The recruitment team sells its services on a commercial basis to other parts of IBM and can take on contracts from outside the company.

Robert Walters, who runs the City recruitment firm of the same name, says that graduate recruitment is becoming an important part of the agency business.

"One of the most obvious advantages is that we get the candidates to come to us rather than we go to them." He reckons that interviewing 50 graduates can cost £50,000 in managerial time.

A typical cost per hire, says Wal-

ters, would be £7,000 to £10,000 per

responses, this year the number is 96. Moreover, many companies wrote to Korn/Ferry explaining that they now had so many survey requests that they had decided not to take part in any because of the time and effort involved.

Michael Brandon, the Korn/Ferry partner who carried out the survey, detected an increasing sensitivity in boardrooms, perhaps because of the Cadbury and Greenbury reports.

"I don't think it's any coincidence that corporate image has become a top priority," he said, as companies became conscious of "fat cat" taunts.

The survey focused on boardroom pay structures. Some 53 per cent of directors in the survey had pay increases while 75 per cent of the companies increased their profits in real terms. Nearly half of the companies reported reductions in their workforce.

The survey gauges the success, so far, of issues related to the Greenbury report on executive pay. Some 46 per cent of the larger companies (by turnover) included bonuses or other cash payments in their pension calculations. Greenbury recom-

mended that bonuses should not be pensionable. Two-thirds of the executives in the sample had contracts of two years or more. Greenbury says that a one-year contract is enough. Just over half the companies (55 per cent) included performance conditions in their share option schemes, as recommended by Greenbury.

One other finding of the survey was that out of 402 executive directors only two were women. Last year there were two women among 477 directors. Of 324 non-executive directors, seven were women compared to 18 out of 354 last year. Brandon says: "Those companies that are concerned about equal opportunities have got to start thinking about an encore beyond one executive woman on the board."

\* The report of the Graduate Recruiters' Survey 1995 costs £26 and can be obtained by writing (no telephone calls) to Dr Cliff Penfold, Performance Indicator Project c/o Harlaxton College, Grantham, Lincolnshire, NG32 1AG.

\*\* The 1995 UK Board of Directors Study costs £39 and can be obtained by contacting Deborah Kirby tel 0171 322 3170.

Richard Donkin

## Targeting the top graduate talent

**Jobs: UK employers are following their US counterparts in refining university recruitment methods**

### The International Banker

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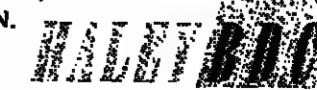
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### For further information, please contact:

Gabriel Anderbjörk, phone +46 8 757 00 59,  
E-mail: gabriel.anderbjörk@era.ericsson.se  
Martin Englund, phone +46 8 404 41 04,  
E-mail: martin.englund@era.ericsson.se

We kindly request to receive your application before November 15th. First interviews will take place in London December 4-6 and in Stockholm December 7-8.

Please send your application including a CV, to:

Ericsson Radio Systems AB  
Human Resource Department  
Eva Fransson, ERA/LH  
S-164 80 Stockholm  
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- Provide full treasury service for 30 European operating units with combined turnover of c.\$1 bn.
- As a member of Corporate Treasury team, participate in development of the Corporation's European and world-wide treasury strategies.
- Manage banking relationships throughout Europe and establish appropriate credit lines.
- Focus primarily on fx management and currency exposure plus close liaison with subsidiaries on working capital control.

If you are interested in this position, please send your CV with current salary details to:

**K/F ASSOCIATES**

FORMERLY CARFERRIS INTERNATIONAL

THE REQUIREMENTS

- Extensive international treasury experience gained preferably within a US multinational.
- Experience of managing a high volume, transactional operation in a manufacturing or service business.
- Strategic thinker, able to demonstrate how treasury can add value to the business.
- Confident, results-driven, commercial, energetic and adaptable.
- Graduate, plus ACA, ACT or equivalent.

Ken Brotherton, K/F Associates, 252 Regent Street, London W1R 6HL. (facsimile: 0171-512 3130) quoting ref: 5207/D.

## EUROPEAN Financial Controller

This is a newly created appointment, presenting a new part greenfields career challenge to establish a new part European Central Operations Unit in South East England to service and grow our client's existing businesses throughout Europe. Our client, a core business of an FT100 company with a group turnover of £5 billion, is the world's largest shipping agency with over 250 offices in 43 countries. Europe is a significant part of this global business. As a key member of the senior management team you will be accountable for providing financial services that equate with the ethos of the unit to its customers. A qualified CA/ACA, you will ideally have worked in a customer focused service organization that is both multi-site and multi-lingual. Previous experience of establishing a department/function and language ability would be an advantage. Above all you will need to demonstrate your ability

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Roger Lilley Associates,  
International Management Recruitment,  
Redvers House, 13, Fairmile,  
Henley on Thames, OX9 2JR

Profitability Customer Organisation Product Opportunity Rate Risk

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**The Product.** "ProfitVision/EIS" will allow Banks to determine the profitability of their customer relationships, organisation units, and financial products. It will provide the information needed to motivate pricing actions, compare the performance of funds users and providers, integrate profitability analysis with asset/liability management and enable opportunities to be targeted.

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**The Opportunity.** These positions are a ground floor opportunity to join a rapidly growing software company, specialising in the implementation of a modern Client/Server based MIS system to financial institutions throughout Europe. Extensive travel will be involved. Full product training will be provided in USA and London.

If you think you can make the difference our customers want, send your C.V with a covering letter that highlights your suitability to the address below. If, however, you are not interested in the position, but would like more information on our products, please do not hesitate to contact us.

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**Amelia Financial Systems**

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London

Our client is a world leader in major growth areas of information technology with a global turnover in excess of \$20Bn. Owing to expansion, an outstanding opportunity has arisen in the European Holding Company which controls all the European subsidiaries.

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ACA qualified within the last three years, you will currently hold a financial accounting position in the private sector and seek broader horizons.

Recently qualified ACAs with exceptional ability, presence and maturity who can develop rapidly to meet the demands of a challenging European role.

£27,000 to £32,000 + Executive Car

As head of a small professional accounting team, reporting to Board level, your prospects will be excellent. This varied role offers the opportunity to be involved with treasury in addition to responsibilities for legal entity accounting, budgetary control, consolidation of group accounts and corporation tax.

Please apply in writing with full CV including salary details in strict confidence, quoting reference F211 to Brian Withers, Withers Diamond & Wood Bridgwater Limited, Kent House, Market Place, London W1N 7AJ.

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Recognised amongst the market leaders in the provision of a distinct range of business services, this organisation has consistently demonstrated a healthy appetite for growth and expansion, both organically and via acquisition.

Future growth and profitability of the company allied to further opportunities to increase market share has led to the need to appoint a Finance Director to play a key role in the future development of the group.

Specifically you will:

- Provide a professional and effective finance and administration function designed to clearly monitor, control and add value to all aspects of the business.
- Create and innovate ways in which finance can analyse all business driven issues, with particular emphasis on improving performance across a range of profit centres.
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As a qualified accountant, aged 35-50, you will have worked at a senior level in a commercially focused role in both a private and public company environment and feel comfortable in a multi-site business characterised by a competitive and clearly focused sales and marketing strategy.

Interested candidates should write to Michael Herst or Charles Austin at Herst Austin Rowley, 30 St George Street, London W1R 9FA, enclosing a full Curriculum Vitae and quoting ref HAR416.

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### London

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The position requires a qualified accountant with an analytical approach and sound management/accountancy skills. You must

have gained solid experience in an engineering or manufacturing environment, either hands-on in a substantial company or with a leading audit or consultancy practice. Knowledge of foreign languages would be an advantage. Whilst you must have familiarity with IT based accounting systems this is not a post for a pure IT specialist. As important as your experience will be your personal style - only an individual who is able to gain rapid credibility at the most senior level will be successful. The position will require a significant amount of international travel as you will spend much of your time operating companies. There can be some residency as to your base. A highly visible appointment at the centre of a major plc, the career opportunities are excellent.

Please send full personal and career details, including current remuneration and daytime telephone number, in confidence to Tim Lathom, Coopers & Lybrand Executive Resourcing Ltd, 1 Embankment Place, London WC2N 6NN, quoting reference TL1140 on both envelope and letter.

# Financial Controller

Blue Chip Financial Services

c.£35,000

New, high profile position for a first-rate finance professional wishing to lead change.

**THE COMPANY**

- ◆ Established national player with diverse business.
- ◆ One of the largest independent financial services groups outside London with a wide range of established UK and international clients.
- ◆ Committed to quality, customer service and growth.
- ◆ Report to the Group Finance Director. Manage and motivate a small but experienced team. Play a key part in raising the profile of the finance function.
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Please send full cv, stating salary, ref MP4238, to NBS, Courtill House, Water Lane, Wilmslow, Cheshire SK9 5AP



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North West

# Financial Controller

FMCG Manufacturing & Sales

South East

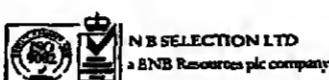
To £45,000 + Bonus & Benefits

Autonomous UK division of international US corporation seeks commercially astute, hands-on Financial Controller.

**THE COMPANY**

- ◆ Independent operating company within US\$700m international corporation.
- ◆ c.£25m turnover, 250 employees, highly profitable.
- ◆ Manufactures and sells a range of market-leading FMCG products in the UK, Europe and Middle East.
- ◆ THE POSITION
- ◆ Preparation and presentation of monthly management reports, budgets, plans and forecasts to UK management team and US parent.
- ◆ Develop effective financial controls, systems, reports and policies. Management team appointment. Report to Managing Director.

Please send full cv, stating current salary, ref P4346, to NBS, 54 Jermyn Street, London SW1Y 6LX



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# CHIEF FINANCIAL OFFICER

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CANADA

Minorco, (turnover US\$3 billion) is a major international natural resources Group with extensive interests in base & precious metals, industrial minerals, paper & packaging, and agribusiness. The Hudson Bay Mining & Smelting Company Limited is a wholly owned subsidiary of Minorco and an integrated copper, zinc, silver and gold producer with multiple mine/mill operations, a copper smelter and a zinc refinery. The business has sales of C\$400m and employs over 2,000 in Manitoba and Saskatchewan.

Based in Winnipeg, Manitoba and reporting to the President and CEO, you will play a full role in the management of the business. Your comprehensive accountabilities will include the maintenance and further development of effective financial and management accounting systems; IT; asset management (warehousing, purchasing, and inventory control) and, as a member of the senior management Group, leadership of the strategic and financial planning process.

A qualified accountant, probably in your late 30s or 40s, you will be a seasoned financial and business manager from manufacturing industry. Although there may be some preference for those with extractive or heavy process industry experience, this is less important than professional/managerial stature and track record.

Salary is negotiable as indicated. Usual executive benefits include attractive bonus. Since this is a Minorco Group appointment, success in this entry role will open up significant career opportunities worldwide.

Please write in confidence with full career and salary details to John Hodgson at Heddick & Struggles International Inc., 100 Piccadilly, London W1V 9FN, United Kingdom.

MINORCO

# FINANCE DIRECTOR

HAREFIELD

c.£55,000 + Bonus

**The Company**

European Head Office of major US animal health Company. Globally, the Company manufactures over 1,000 products (pharmaceuticals, biologicals, feed ingredients and veterinary specialties) and is represented in 100 countries. It has an exciting European expansion programme.

**The Role**

Financial responsibility for the European operations, offering advice, guidance and functional direction to all operating units in Europe.

As a member of a small head office team the role requires a high level of strategic involvement.

Directly appropriate candidates should forward their cv with a reasoned explanation of their suitability for this role, in writing or by fax (0171 823 1536), to Mark Scott at Jamieson Scott, 118 Eaton Square, London SW1W 9AF to arrive no later than 7th November, quoting reference MS43FT.

Jamieson | Scott

The role calls for someone able to operate without the support of a large department.

**The Person**

Familiar with US style organisation and US reporting, the appointee will also need to demonstrate sound knowledge of European reporting.

The appointee must be able to demonstrate the ability to prepare financial information in a clear, concise and meaningful way. He/She will be a graduate, qualified accountant, probably in late thirties/early forties, who has excellent communication skills. Language ability would be a significant advantage.

Familiarity with the sector would be advantageous.

# Could you manage the marketing finance behind the world's number-one brand?

Commercial Finance Manager / to £60,000 + bonus + stock options + car

Coca-Cola's ongoing success

stems from some of the most enterprising marketing activity in the world. We're now looking for a marketing-oriented financial professional who can provide strong commercial direction and support for this key activity in the UK. This is anything but a traditional finance role, so you'll need to back first-class technical expertise with business acumen and negotiating skills of the highest order.



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Secondly, you'll manage some of the company's most important external commercial relationships.

And thirdly, you'll work on a range of special projects, all of major commercial significance to the business.

A qualified accountant (possibly a financially-oriented MBA), you will have gained an impressive record of some 7-10 years' commercially-focused achievement in a blue-chip, probably multinational, FMCG environment. A genuinely innovative thinker, you'll be capable of developing new ways to evaluate product concepts, analyse the total value-chain, and generally add value to the management of our marketing resources.

We're looking for a high performer with the potential to progress into a bigger financial or general management role in the future. This means you must be able to converse in a second language, and willing to move internationally. Any previous international exposure would clearly be advantageous.

The location will be our UK headquarters at Hammersmith, West London. Comprehensive executive benefits complete the attractive package. Please apply, enclosing your full cv and remuneration details, to our consultant Jonathan Jones of Jones Christopher, 39 Ravensbourne Road, Bromley, Kent BR1 1HW. Tel: 0181 464 0927. Fax: 0181 466 0994.

# FINANCIAL ANALYST

£35,000 - LUXEMBOURG

Our client is a European based major international mining and minerals group.

As part of a continuous expansion programme the Luxembourg head office require a young Financial Analyst reporting to the Manager, Financial Planning. He or she will be responsible for the preparation of monthly management reports and briefing documents for directors, further development of the Group's

financial planning model and generally be involved in the analysis of key factors affecting the business.

Candidates should be business graduates or be qualified accountants, preferably in their mid twenties with 1-2 years' relevant work experience. Strong computer modelling skills are required. This is a highly visible appointment with excellent promotion prospects.

Please reply with full CV and details of current package to:

Fiona Lawson, KW Selection, 140 Park Lane, London W1Y 3AA.

Fax number 0171 355 1521 Quoting ref: JEG/FD/01

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Nous vous remercions d'adresser votre dossier de candidature (CV, lettre de motivation manuscrite et photo), sous la référence FT/1195,

à Deloitte Touche Tohmatsu, DRH,  
185 avenue Charles-de-Gaulle, 92200 Neuilly-sur-Seine, France.

**Deloitte Touche  
Tohmatsu**

# EQUIFAX EUROPE DIVISIONAL FINANCIAL CONTROLLERS

£45,000, Car, Benefits

London

Equifax Europe (UK) Limited is a rapidly expanding subsidiary of Equifax Inc., a US corporation with a turnover in excess of \$1.5 billion and employing 14,000 people worldwide. UK turnover has risen from £13 million to £100 million in two years through both acquisitive and organic growth. The Company supplies consumer, business and asset information to a wide variety of blue chip companies, retailers, financial institutions and individuals. The exceptional rate of growth and profits is continuing and provides an excellent platform for career development.

**THE ROLES**

\* Two individuals are sought to work closely with the Managing Directors of the Consumer and Commercial Divisions \* Key role in influencing commercial strategy and offering business guidance \* Strategic planning, budgets and forecasting \* Analysis and 'what if' scenarios \* Interpretation and development of management information \* Capital acquisition and project appraisal \* Customer contract pricing \* Active member of the management team.

**THE QUALIFICATIONS**

\* Qualified Accountant, late 20's to early 40's \* Energetic, positive, proactive and persuasive approach \* Prepared to work hard to achieve \* Team player with strong influencing skills \* Commercially astute, good communicator \* Rewards will include bonus and usual benefits. This appointment is being handled exclusively by Hitchenor Maher, please reply in writing quoting reference FT958010 to 27 York Place, Leeds LS1 2EY. Tel: (0113) 247 0170. Fax: (0113) 247 0191.

**HITCHENOR MAHER**

LEEDS AND MANCHESTER

## COMMODITIES AND AGRICULTURE

## Market Report

**'Squeeze' fears widen nearby coffee premium**

**COFFEE** futures fell at the London Commodity Exchange yesterday after a bout of mixed selling, including some by producers, but traders said nearby supply tightness and what looked as if it might be a "squeeze" sent the prompt November delivery position to hefty \$13-a-tonne premium at the close.

"Someone is squeezing November," said one trader. Another attributed the widening premium to tight availability of physical coffee, which he said was being taken up as fast as it was offered. "(Physical) coffee availability is very finely tuned," he said. "There is some origin selling above the market on the one hand but it is taken out straight by the roasters."

Traders thought physical coffee supply would remain tight until January, when new coffee crops began to come into the market.

At the close the second-month January contract was down \$19 at \$3,215 after trading as low as \$3,200 a tonne. But the November contract ended only \$5 down at \$2,445.

LCE white SUGAR futures turned lower after the New York raws market plummeted

on heavy commission house selling and London trade houses tried to hedge long physical positions, traders said.

"All these trade houses are long on physicals and I think that is the big problem," one suggested. "If it goes up too high they're being called on margins, if it comes down too far and they cover their shorts, they have to rethink where they can resell it to try to lock in the hedge."

COCOA futures prices were slightly firmer at the close on Thursday after a test of the top end of the range failed to attract support. "It was contrived," a broker said, after a small group of market players was reported to have attempted to push the March delivery position through resistance at \$655 a tonne.

World OIL prices moved higher as traders reacted bullish to a wave of North Sea crude purchases that drained supplies well into November. Traders said the refiner buying spree quickly spilled over into the futures pit, where prices shot past long-established technical barriers.

Compiled from Reuters

**Grain crop estimates reduced**

By Richard Moomey

The International Grains Council's latest market report, released yesterday, confirmed that the world supply situation was continuing to tighten.

Sharp cuts in its estimates of production in Mexico and the US were largely responsible for a 14m-tonne reduction in projected coarse grains production for 1995-96, the IGC said. It put the total at 801m tonne, compared with 815m in its report dated September 20.

In 1994-95 world production was 869m tonnes. With the 1995-96 consumption estimate coming down to 866 tonnes from 82m last month the IGC's estimate of world coarse grain stocks at the end of the current season was reduced by 7m tonnes to 86m.

At the same time the council revised its world wheat harvest estimate for 1995-96 to 526m tonnes from September's 529m. That would be slightly up from 1994-95's 527m tonnes but well below the 558m tonnes of the previous year.

The IGC blamed the latest cut chiefly on deteriorating crop prospects in Argentina and Kazakhstan.

The council cut its wheat consumption estimate by 1m tonnes to 538m and its end-season stocks figure by 1m tonnes to 92m.

**Greek olive oil emerges from the shadows**

Ann Elder on efforts to promote international awareness of the country's product

In Greece no commodity is more honoured than *therma elaiothalo* - virgin olive oil. Greek faith in the health-giving virtues of olive oil is shown by national intake, stable for nearly 20 years, of 20 litres a head a year, about twice the amount consumed by Italians or Spaniards, according to the International Olive Oil Council.

On world markets, however, the Greek olive oil industry is facing an identity crisis. Near 90 per cent of the country's virgin oil exports are shipped in anonymous bulk and about 80 per cent is swallowed up by market leaders in the Italian olive oil industry.

Premium quality Greek oil is mixed with lower grade Italian, Tunisian or Turkish to make an optimally marketable product.

Spanish producers take much of the rest of bulk exports, also for use as ameliorative. Only 10 to 15 per cent of virgin olive oil exports leaves the country packaged and labelled as Greek.

"When bulk exporting began to Italy 15 to 20 years ago, Greece did not foresee the present market situation," admits Mr Gregory Antoniadis, general secretary of the Greek Association of Olive Oil Packers and group product manager at Unilever-controlled Elialis, the biggest Greek olive oil packer.

Efforts are now beginning to create an image abroad for the Greek-branded product. "To safeguard the future of Greek olive oil, Greek-named presence is needed in the major

world markets," says Mrs Anastasia Gavrylou, director of the Hellenic Export Promotion Organisation.

Greek producers are not too unhappy at the moment, however, as money is almost literally growing on Greece's 130m olive trees.

The 1994-95 winter output was some 320,000 tonnes, much of it classifiable as extra virgin. Growers kept the best third or so for their own consumption, but the starting price for premium oil, reflecting the market, was around Drs 300 (\$4.50) a kilogram, up from Dr700 in the previous years, say local producers. And the price has since risen to Dr1,500 (\$4.50) kilo, nearly matching the 1991-92 level of Dr1,500, to which it was driven by catastrophic falls in output in Italy and Greece.

On top of the market rate, from October 16 to December 31 growers will pocket European Union subsidies - Dr30 a kilogram for the 58 per cent classified as small producers and Dr35 for the rest.

Unfavourable weather led to poor olive crops last year in Italy and Spain and the same seems likely to happen this year, says Mr John Kelidis, deputy acting director at Elektroglut, the central growers' body, which acts for 88 cooperative unions whose members cover 90 per cent of the 400,000 families cultivating olives in Greece.

Satisfaction with present prosperity is tempered, however, by concern about the Greek product's lack of recognition in Greece.

To raise awareness of the Greek product, a Hellenic Olive Oil Promotion Committee has been active since 1992. Members include representatives of

packers' organisations, the Ministry of Agriculture and HEPO.

Between 70 and 75 per cent of Greek olive oil output is likely to be extra virgin mainly from the Koroniaki, Kotsourelaki and Manaki olive varieties. Only 40 to 50 per cent of the oil from Puglia, Calabria and Sicily, Italy's main producing regions, is extra virgin. In Spain the proportion is about 50 per cent.

Italy produces at most just under 700,000 tonnes of olive oil a season, falling possibly, as in the 1990-91 season, to some 175,000 tonnes, according to IOC figures. Average output of about 400,000 tonnes meets only domestic consumption. Spain produces about 600,000 tonnes, while consuming some 420,000 tonnes.

The Greeks rue the fact that they began bottling only in the 1980s, while the Italians began marketing bottled oil nearly 100 years ago.

Greeks acknowledge Italian marketing expertise with rueful respect.

"Italian traders certainly know their business," says Sophokles Orphanos, director of the Ministry of Agriculture office in Herakleion, Crete. "They recognise Cretan olive oil is the best in the world, because of our production methods and climate." As much as 95 per cent of Cretan oil may be extra virgin.

To raise awareness of the Greek product, a Hellenic Olive Oil Promotion Committee has been active since 1992. Members include representatives of

gin olive oil. Among them is Kolyvvari in western Crete, where 4,000 growers cultivate mainly Koroniaki olives to produce some 6,000 tonnes of oil.

The union product has penetrated the US and UK markets, thanks to inside help from expatriates in both cases, says general manager Mr George Arhondakis.

"We began last year in the US. The aim is to establish Greek labelled olive oil in the real American market, in general supermarkets, not only in the Greek-American market, which till now has been the main consumer of Greek olive oil in America." Promotion has extended this year to Canada and may begin next year in the UK.

The US imports some 120,000 tons of olive oil a year, about 75 per cent from Italy, 12 to 15 per cent from Tunisia, Turkey and France, and a mere 2 to 4 per cent from Greece.

To enhance the quality image, the committee backs development of controlled appellation of origin - *Prostafemous Onomastis Prolepsis* (POP) - virgin and extra virgin oil in Greece.

The first POP olive oil, *Lycoperos Asklepiou* from Manaki olives, was produced this year by a small grower, Vangelis Melas, in the Argolid, near the ancient theatre of Epidavros. Most went to the US, says the Ministry of Agriculture in Athens, where a bottle is proudly exhibited, its authenticity guaranteed by seal over the cap.

Ministry approval has been given to 22 regions in Greece, 16 in Crete, for POP extra virgin oil.

**'Crop delays keep sugar firm'**

By Deborah Hargreaves

Delays in the new crop of sugar hitting the world markets have kept prices firm in spite of a sugar surplus according to the latest report by London-based commodity broker E.O. & F. Man. The broker says that the reluctance of European Union producers to export and the expectation of delays in shipments from northern Brazil have supported prices.

"The overall seasonal sur-

plus in raws therefore contrasts with the present lack of availability which is delaying the much anticipated fall in prices," the report states.

At the same time, Man expects Indian shipments of white sugar to fall below EU standards. "As a result, the overall whites surplus is camouflaging the tightness of sugar supplies," the report says.

Overall exports from the EU are expected to be below last year's levels because of the

need to rebuild stocks and fulfill demand from domestic processing industries. Man estimates EU exports at 4.3m tonnes - 500,000 tonnes lower than in 1994-95.

The broker expects prices for raw sugar to come under pressure towards the end of the year. But in looking at prices, the report points to the need to consider large quality differences in sugar and the increasing isolation of the futures contracts from the developments in the physical trade.

The London Clearing House would be strengthened by wider ownership among its international membership, said Mr Michael Jenkins, chairman of a widely-based derivative industry UK working party, yesterday, reports Reuters.

"The committee is looking at

various way in which it (the LCH) might be strengthened," said Mr Jenkins - chairman of the Futures and Options Association and of the London Commodity Exchange.

"It is looking at the long-term structure of the clearing house and carries no

time restraint," he added.

But all is not yet agreed and some brokers said the London Metal Exchange, which is not a cash cleared market, was cautious at taking on ownership of a clearing house described by one as "a risk business". "As a trade market we want an

assurance that we would not be pressured into changing our way of trading by other London exchanges which are traditional futures markets," said another.

Much LME business is done on credit and bank guarantees with final payments not hav-

## COMMODITIES PRICES

**BASE METALS****LONDON METAL EXCHANGE**

(Prices from Amalgamated Metal Trading)

**ALUMINUM, 99.7 PURITY (\$ per tonne)**

Close 1040-10 1440-45

Previous 1395-405 1435-40

High/Low 1400-14 1670-90

AM Official 1554.5/1655 1695/1687

Kerb close 1556.5-6.5 1686-9

Open Int. 221,867

Total daily turnover 45,833

Cash 3 net

Previous 1654.5-6.5 1670-90

High/Low 1654.5-6.5 1670-90

AM Official 1655-6.5 1686-9

Kerb close 1656.5-7 1687-90

Open Int. 30,111

Total daily turnover 1,000

Cash 1000-11 1440-45

Previous 1000-11 1440-45

High/Low 1000-11 1440-45

AM Official 1000-11 1440-45

Kerb close 1000-11 1440-45

Open Int. 10,221

Total daily turnover 5,970

Cash 700-5 690-5

Previous 867.5-6.5 690-5

High/Low 707 688/690

AM Official 706-7 688-7

Kerb close 681-2

Open Int. 33,581

Total daily turnover 5,970

Cash 8820-30 8895-900

Previous 8820-30 8895-900

High/Low 8820-30 8895-900

AM Official 8890-600 8940-600

Kerb close 8880-55 8940-55

Open Int. 45,805

Total daily turnover 17,587

Cash 8820-30 8895-900

Previous 8820-30 8895-900

High/Low 8820-30 8895-900

AM Official 8890-600 8940-600

Kerb close 8880-55 8940-55

Open Int. 45,805

Total daily turnover 17,587

Cash 1008-4 1028-7

Previous 996-5 1028-7

High/Low 1008-4 1028-7

AM Official 1003-4 1028-7

Kerb close 1002-1 1028-7

Open Int. 18,538

Total daily turnover 2,022

Cash 1855-63 2748-7

Previous 2706-91 2698-7

High/Low 2706-91 2698-7

AM Official 2695-6 2747-5

Kerb close 2695-6 2747-5

Open Int. 1855-63 2748-7

Total daily turnover 2,022

Cash 1008-4 1028-7

Previous 996-5 1028-7

High/Low 1008-4 1028-7

AM Official 1003-4 1028-7

Kerb close 1002-1 1028-7



n prices  
ahead  
ec vote

## MARKETS REPORT

**Yeltsin scare prompts knee-jerk market response**

By Philip Gashith

Foreign exchanges yesterday had a busy day with volatile trade seen in the dollar, Italian lira and Mexican peso.

The lira dominated during early European business as the market took heart from political developments which appeared to ensure the passage of the 1996 budget. It was later superseded by news of the hospitalisation of the Russian president Mr Boris Yeltsin.

This provided traders with the excuse to indulge in a favourite ritual on such occasions, namely selling the D-Mark heavily for an hour, allowing it to recover its losses, then proceeding with business as usual.

The dollar spiked up as high as DM1.4115 in the aftermath of the Yeltsin news, but later gave back all these gains to trade around DM1.3930 in early afternoon. New York, little changed from Wednesday. Against the yen it was trading

around Y101.40.

Ahead of the no-confidence vote in Italy, which prime minister Lamberto Dini was expected to win the lira closed in London at £1.143 from £1.159. It had earlier reached an intra-day high of £1.155.

The market's optimism reflected the view that the twin dangers of early elections and failure of the 1996 budget had probably been avoided. The lira was unmoved around £1.145 when news later emerged that the no-confidence vote had failed.

Elsewhere, the focus reverted to Mexico, where the peso suffered its largest single day fall since March. At one stage the 48-hour peso was down by 59 centavos, at 7.35 pesos to the dollar.

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Sterling had an uneventful day, with the trade weighted index finishing unchanged at 83.7. It closed at DM2.203, from DM2.201, and £1.5741 from \$1.5735.

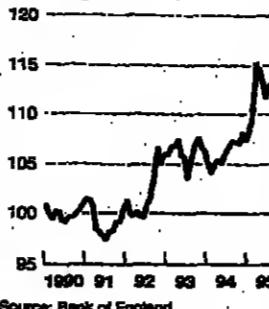
The dollar's response to the Yeltsin news was described by Mr David Buchen, managing director of foreign exchange at Citibank in New York, as a "mini-Gorbachev spike. What went up came right back down."

It was a familiar scene, though tenuous logic resides in the view that it cannot be good for Germany to have such uncertainties in its back yard. Mr Malcolm Barr, economist at Chemical Bank in London, explained, euphemistically, that "the market does not necessarily have a sophisticated view of what it means."

He said the Yeltsin episode "had been seized upon by a market that was inclined to be getting long of the dollar anyway."

## D-Mark

Trade-weighted index, 1990=100



Source: Bank of England

Mr Jonathan Wilmet, economist at CS First Boston in London, made a similar point, saying it was the "remarkable situation in which the leading hard currency nations are all trying to stabilise or weaken their exchange rates at the same time... rather than any immediate prospect of a lower US trade deficit or tighter Fed policy which justifies bullish forecasts for the dollar."

It was ironic that Mexico should re-enter the spotlight at a time of great nervousness in Canada. Mr Dave Abramson, analyst at the Bank Credit Analyst Research Group in Montreal, said there were parallels between the situations. When the peso first came under pressure last December, foreigners were actually buying while locals were selling.

Similarly, recent volatility in the Canadian dollar, which was quite stable yesterday, was a function of domestic investor selling. Foreigners, he said, were mostly sitting tight, expecting the separatists to be defeated. If they were wrong, said Mr Abramson, then a tidal wave of pent-up selling could ensue.

Mr Buchen said his theory of the sell-off in the peso was that investors, who had had a good year, and did not want a fourth quarter surprise of the sort Mexico provided last year, were cutting their positions. "Most funds have had a good year. Why bang around Mexico?" he said.

The Bank of England provided £1.123bn towards clearing a £1.15bn money market shortage. Three month LIBOR traded unchanged at 8.2% per cent.

## OTHER CURRENCIES

Oct 25 Short term 7 days notice One month Three months So. months One year

	Oct 25	Short term	7 days notice	One month	Three months	So. months	One year
Czech Franc	41.0228	41.0705	41.0705	41.0228	41.0228	41.0228	41.0228
Hong Kong	55.2551	55.2748	55.2748	55.2551	55.2551	55.2551	55.2551
Iceland	47.0000	47.0000	47.0000	47.0000	47.0000	47.0000	47.0000
Irish	5.0000	5.0000	5.0000	5.0000	5.0000	5.0000	5.0000
Poland	3.8388	3.8434	3.8434	3.8388	3.8388	3.8388	3.8388
Russia	71.0572	71.0572	71.0572	71.0572	71.0572	71.0572	71.0572
UAE	5.7795	5.7831	5.7831	5.7795	5.7795	5.7795	5.7795

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WORLD INTEREST RATES									
MONEY RATES October 26									
	Over night	One month	Three months	Six months	One year	Longer	One	One	Rate
Belgium	3%	4%	4%	4%	4%	4%	4%	4%	3.50
week ago	4%	4%	4%	4%	4%	4%	4%	4%	3.50
France	7%	7%	7%	7%	7%	7%	7%	7%	7.00
week ago	8%	7%	7%	7%	7%	7%	7%	7%	7.00
Germany	3%	4%	4%	4%	4%	4%	4%	4%	3.50
week ago	4%	4%	4%	4%	4%	4%	4%	4%	3.50
Ireland	5%	5%	5%	5%	5%	5%	5%	5%	5.25
week ago	5%	5%	5%	5%	5%	5%	5%	5%	5.25
Italy	10%	10%	10%	10%	10%	10%	10%	10%	10.77
week ago	10%	10%	10%	10%	10%	10%	10%	10%	10.77
Monetary	3%	3%	3%	3%	3%	3%	3%	3%	3.70
week ago	3%	3%	3%	3%	3%	3%	3%	3%	3.70
Switzerland	1%	1%	1%	1%	1%	1%	1%	1%	1.00
week ago	1%	1%	1%	1%	1%	1%	1%	1%	1.00
US	5%	5%	5%	5%	5%	5%	5%	5%	5.00
week ago	5%	5%	5%	5%	5%	5%	5%	5%	5.00

EURO CURRENCY INTEREST RATES Oct 26									
	Short term	7 days	notice	One month	Three months	So. months	One year	One	rate
Belgian Franc	4%	4%	4%	4%	4%	4%	4%	4%	4%
Danish Krone	5%	5%	5%	5%	5%	5%	5%	5%	5%
French Franc	5.50	5.50	5.50	5.50	5.50	5.50	5.50	5.50	5.50
German	5%	5%	5%	5%	5%	5%	5%	5%	5%
Irish	5%	5%	5%	5%	5%	5%	5%	5%	5%
Italian Lira	10.5%	10.5%	10.5%	10.5%	10.5%	10.5%	10.5%	10.5%	10.5%
Swiss Franc	3%	3%	3%	3%	3%	3%	3%	3%	3%
UK	5.75%	5.75%	5.75%	5.75%	5.75%	5.75%	5.75%	5.75%	5.75%

Short term rates are for the US Dollar and Yen; others: two day notes.

■ THREE MONTH SPOT FUTURES (MMT) Paris Interbank offered rate (FF/50m)

	Open	Sett price	Change	High	Low	Est. vol	Open Int.
Dec	92.91	93.09	+0.14	93.10	92.82	92.82	41,255
Mar	93.15	93.38	+0.22	93.38	93.15	93.15	32,185
Jun	94.23	94.29	+0.02	94.30	94.23	94.23	31,944

■ THREE MONTH EUROFRANK FUTURES (LFF) DM100m points of 100%

	Open	Sett price	Change	High	Low	Est. vol	Open Int.
Dec	96.01	95.97	-0.04	96.01	95.95	95.95	33,940
Mar	96.15	96.12	-0.04	96.16	96.10	96.10	31,168
Jun	96.07	96.05	-0.03	96.10	96.01	96.01	23,389
Sep	96.59	96.88	-0.01	96.92	96.85	96.85	17,030

■ THREE MONTH EUROFRANK FUTURES (LFF) DM100m points of 100%

	Open	Sett price	Change	High	Low	Est.





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## **OFFSHORE AND OVERSEAS**

**BERMUDA (SIB RECOGNISED)**



## MARKET REPORT

**Shares fall despite the return of bid rumours**By Philip Coggan,  
Market Editor

A revival of takeover speculation and a shortlived rally in the dollar, on the back of President Yeltsin's health worries, failed to lift shares in London yesterday, as further weakness on Wall Street depressed sentiment.

The FT-SE 100 index closed 18.2 points lower at 3,519.6 and has now dropped more than 2 per cent from the all-time high reached last week. The junior FT-SE Mid 250 index fell 21.1 points to 3,885.3.

Wall Street's drop overnight, with the Dow Jones Industrial Average shedding 30 points, did not get Lon-

don trading off to a strong start. The market was also hit in the morning by a sell programme and by heavy selling in the futures market, said to have been conducted by a US brokerage.

Results from ICI, although not too far out of line with expectations, appeared to confirm comments from US group Du Pont about gloomy conditions in the chemicals industry. ICI's stock was the Footsie's worst performer.

At lunchtime the Footsie registered its lowest level of the day, down 24.4 points at 3,513.4. Wall Street weakness in the afternoon, with the Dow around 17 points lower at the close of London trad-

ing, scarcely provided the conditions for a rebound.

The Dow fell even further in the early evening, with the result that the FT-SE 100 December futures contract, which closes an hour after the cash market, retreated to 3,518.

There was also a general feeling that the UK rally is looking rather tired. "Everyone believes the market is pretty well up with events and they are not that keen to see the Footsie move far from 3,500," said Mr George Hodgson, UK equity strategist at SCB Warburg.

However, support for the market came from the revival of takeover speculation. Once more it was the financial sector which provided

the potential candidate.

Legal & General was the best performing Footsie constituent on the back of speculation that a predator, possibly National Westminster Bank, could be in the wings. The insurance sector has been subject to bid rumours for some weeks but as yet no deal has emerged.

A further boost to sentiment came from gains, which held on to the gains made after Wednesday's successful auction. The benchmark 10-year issue rose a further three ticks.

News that Russian President Boris Yeltsin had been hospitalised with a heart condition briefly helped the dollar. The rally in

the US currency initially helped European stock markets, including the UK.

But the news had mixed implications, with some traders worrying about the political instability that would result from Mr Yeltsin's departure. In any case, the dollar eventually slipped back on more reassuring reports about Mr Yeltsin's health.

Volume was steady rather than spectacular, with turnover boosted by two Mid 250 index stocks, DFS Furniture and London Clubs. They made up \$1m of the \$4.8m shares traded by the 6pm count. Retail business on Wednesday was worth almost £1.6bn.

**Takeover talk lifts L&G**

Bid fever, which has been ebbing away from financial stocks, was suddenly revived yesterday with a late story revolving around Legal & General.

Having been only marginally higher all day, L&G's shares put on a spurt in the final half-hour of trading and topped the Footsie performance chart with a rise of 4.5 per cent.

The life insurance group has been seen as a takeover target for some time, and is often linked with Allianz, of Germany. Yesterday, marketmakers decided its future lay with National Westminster. The rationale was that NatWest would use the cash from its long-awaited sale of Bancorp, its US subsidiary, to buy L&G.

L&G would be an expensive acquisition - on estimates of a bid at no less than 800p a share, there would be very little change out of £4bn. Nevertheless, analysts said three-quarters of the cost would represent embedded value, which would go straight to the balance sheet.

More cautious analysts wondered why NatWest would necessarily want to buy L&G. They pointed out that NatWest already has a life business and the potential cost savings would not match those of a bank merger, which offers the possibility of sweeping branch closures.

However, the market liked the story and L&G was up 36 at best before ending 29 ahead at 670p. Conversely, NatWest fell 19 to 637p.

The insurance sectors, weak all day, revived towards the close. Commercial Union gained 4 at 604p, Royal Insurance 11 down to finish unchanged at 333p, while Prudential added 6 at 362p and Lloyds Abbey Life 5 at 458p.

**ICI declines**

Shares in ICI, the chemicals giant traditionally considered a litmus test for the performance of British industry, fell sharply on third-quarter figures.

Profits of £216m over the three months to the end of September were broadly in line with analysts' forecasts and up on the same period a year ago.

However, they followed gloomy predictions about global prospects from US rival Du Pont. And comments by ICI underlined the view that the good times are coming to an end.

Mr David Ingle, chemicals analyst with James Capel, said ICI's headline figure disguised a 4 per cent drop in volumes - only partly reflecting destocking. This was offset by a 14 per cent rise in prices. However, prices of bulk chemicals have been slowing for the past few months and, because of the delaying element of forward buying, are expected to impact on subsequent profits.

Most of this was not dramatically new information and analysts were tending to leave their forecasts for this year and 1996 unchanged. But it gave little incentive to buy.

Street was said to have caused most of yesterday's downturn. Down 72 at one stage, the shares ended 67 off at 429p.

Pamire Gordon analyst Mr Nigel Davies upgraded his profit estimate for next year by £4m to £755m and felt the shakeout created a clear buying opportunity.

Up 21 in three days, Smiths Industries met with profit-taking yesterday, in spite of a clutch of bullish brokers' notes - "the best quality stock in the engineering sector" - and a general tendency among analysts to tweak profits estimates higher. The shares came off 5 to 575p.

The City consensus appears to be "buy on weakness", with NatWest Securities summing up the broad view by rating the shares a hold, but declaring: "We are sorely tempted to take a more positive stance. It is perhaps only short-term penny pinching that persuades

us to look for a better opportunity after the run that the shares have had ahead of, and as a consequence of, the results."

Both Merrill Lynch and NetWest have raised profits estimates for this year. The latter is going up by £1.5m to £755m and predicting the pace of growth to gain momentum, as aircraft deliveries rise.

Bank of Scotland fell 5 to 254p. Standard & Poor's said it planned to lower its debt ratings, and those of Bank of Western Australia (BankWest), upon completion of the acquisition of BankWest by BoS.

British Gas recovered 5 to 241p following Wednesday's mauling. SGST upgraded its recommendation on the shares to "short term trading buy" from "weak hold", in the wake of recent share weakness, which was caused by comments from Ms Clare Spottiswoode, the industry regulator.

Pharmaceuticals' leader Glaxo Wellcome shed 8 to 562p

as the market took on board a competitive threat from Novopharm, of Canada, to Zantac, the company's top-selling ulcer drug.

Pharmaceuticals group SmithKline Beecham dipped 11/4 to 661/4 on profit-taking following earlier gains ahead of Wednesday's third-quarter earnings.

Off 42 at one stage, leisure leader Thorntons closed 25 lower at 1463p as NatWest Securities was said to have completed the placing of a large line of stock. The flat mood yesterday was not helped by the mildly bearish tone to Phillips' comments about its Polysym unit.

Holiday groups also had a bad day, with Airtours coming off 9 230p and First Choice sliding 6 to 65p, following downbeat trade press stories about 1996 bookings. However, analysts pointed out that less than 20 per cent of the two groups' total business is tra-

ditionally undertaken prior to Christmas.

Bluebird Toys, which stood at 222p in September, added 3 at 360p on continued takeover hopes. Loan stock conversion has given US toys giant Hasbro 6.7 per cent of the company.

London Clubs retreated 10 to 412p, with 36m traded, following news that some 24 per cent of the group had changed hands. Merrill Lynch placed the shares at 400p.

Foods and detergents' giant Unilever put on 7 to 1235p in the wake of strong first-quarter sales trends from Procter & Gamble. Rumours of an impending takeover in the Far East unsettled household goods leader Reckitt & Colman, 13 off at 678p.

Furniture group DFS jumped 11 to 349p in turnover of 44m as the founding family ran down their shareholdings to 30 per cent. The group came to the market two years ago at 260p. The family shares, equal to 22 per cent of the group, were placed at 326p.

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**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**NYSE COMPOSITE PRICES**

4 pm close October 23

		Vid.	7	5	3	High	Low	Close	Chg.	Prc.
	High-Low Stock	Dv.	%	%	%	100s			Chg.	Prev.
<b>Continued from previous page</b>										
22-1/2 2022 Scares Corp	1.44	5.6	16	3623	1254	2512	2512	2512	-1	1
10 14-1/2 Seacor	1.00	5.8	10	5073	172	172	172	172	-1	1
11-1/2 7 Schenck	0.30	3.8	11	105	75	95	95	95	-1	1
50-2 374 Scherzer RP	21	23	988	403	45	45	45	45	-1	1
35-2 252 SciArt	1.16	51	55	5837	34	534	534	534	-1	1
65-2 56 SciTech	1.50	25	21	2665	63	59	59	59	-1	1
22 11-1/2 Schmidt	0.10	0.7	25	2250	23	23	23	23	-1	1
24-1/2 11-1/2 Scott	0.05	0.5	14	5788	117	67	67	67	-1	1
20 15-1/2 Scott	0.10	0.6	10	73	16	16	16	16	-1	1
54-2 33-2 Scott	0.40	8.8	14	7288	525	512	512	512	-1	1
36-2 20-2 Scopus	8.52	15	23	257	345	321	321	321	-1	1
21-1/2 14-1/2 Soudan/MC	0.02	0.1	21	256	145	145	145	145	-1	1
20 13-1/2 Soudan/F	0.70	38	1	1	10	10	10	10	-1	1
16-1/2 14-1/2 SoutCo	1.40	9.2	1	4	155	155	155	155	-1	1
49-2 25-2 Sputz	510988	464	464	464	464	464	464	464	-1	1
30-2 25-2 Squeaks	0.60	1.7	23	7788	383	342	342	342	-1	1
22-1/2 15-1/2 Squeak En	10	456	172	172	172	172	172	172	-1	1
20-2 10-2 Squeak Air	22	1302	246	246	246	246	246	246	-1	1
37-2 30-2 Squeak	0.92	2.7	0	7244	344	321	321	321	-1	1
18-1/2 14-1/2 Squeak/C	1.15	6.4	22	775	185	185	185	185	-1	1
12-1/2 10-1/2 Squeak Sel	0.04	0.9	1	51	124	124	124	124	-1	1
39-2 21-2 Squeak/C	0.22	1.1	20	12785	214	82	82	82	-1	1
31-1/2 21-2 Squeak	0.60	2.4	7	15	25	25	25	25	-1	1
55-1/2 21-2 Squeak	0.50	1.8	18	15	315	315	315	315	-1	1
10-2 20-2 Squeak/C	0.44	1.1	23	7788	383	342	342	342	-1	1
28-2 21-2 Squeak X	0.96	3.4	14	336	281	274	274	274	-1	1
7-1/2 4-1/2 ServiceMaster	0.80	2.8	1	82	283	255	255	255	-1	1
57-2 22-1 SGMH	52	1703	443	443	443	443	443	443	-1	1
17-1/2 12 Show Me	0.30	2.3	14	2582	121	13	13	13	-1	1
38-2 16-1/2 ShowMe M	0.26	2.6	13	3628	347	347	347	347	-1	1
25-2 7-1/2 Shiley/WI	0.28	2.2	44	21	125	124	124	124	-1	1
75-2 34-1/2 Sheet/Tr	2.88	41	18	30	705	705	705	705	-1	1
38 32 Sheet/Tr	8.84	18	15	364	364	357	357	357	-1	1
34-2 87 Shoney's	11	267	18	95	95	95	95	95	-1	1
43-2 13-1/2 Shoreboat	0.18	0.5	24	216	214	214	214	214	-1	1
10-1/2 10-1/2 Shoreline	1.12	4.8	12	183	23	23	23	23	-1	1
51-2 51-2 Shoreline	1.12	9.0	11	1336	24	232	232	232	-1	1
55-2 25-2 SiliconGr	0.60	2.9	11	1336	24	232	232	232	-1	1
1-1/2 9-1/2 Sizzler	1.12	11.5	20	132	97	87	87	87	-1	1
7-1/2 3-1/2 Sizzler	0.15	4.3	23	1560	35	32	32	32	-1	1
16-1/2 5-1/2 Skyline	0.45	27	15	49	175	175	175	175	-1	1
4-1/2 4-1/2 SIndy	0.08	0.12	18	81	74	74	74	74	-1	1
37-2 002 SouthCorp	0.18	9.14	8	548	21	21	21	21	-1	1
55-1 11 Smithe	14	4264	157	157	157	157	157	157	-1	1
33-2 354 SKB/G	1.13	2.1	22	163	52	52	52	52	-1	1
34-2 33-2 SKB/Equ	1.33	2.6	23	848	52	52	52	52	-1	1
18-1/2 18-1/2 Skoda/Fd	0.50	2.1	11	424	204	204	204	204	-1	1
22-2 20 Smucker J	0.32	2.5	16	38	304	295	295	295	-1	1
21-1/2 31 Smoplnt	1.08	20	15	568	423	423	423	423	-1	1
34-2 19-2 Snyder Oil	0.26	2.4	50	335	183	183	183	183	-1	1
42-2 4-1/2 Solonics	21	4037	383	383	383	383	383	383	-1	1
32-2 26 Sonet	1.05	3.7	22	351	293	293	293	293	-1	1
34-2 21-1/2 Sonoco	0.80	2.5	14	1256	252	245	245	245	-1	1
42-2 4-2 Sonny	0.42	8.8	6	751	50	462	462	462	-1	1
19-2 19-2 Sobey's	0.24	1.0	32	179	134	124	124	124	-1	1
37-2 37 Source Cap	3.80	8.8407	14	41	404	404	404	404	-1	1
68 30 SouthCare/CP	2.50	7.1	21	250	254	254	254	254	-1	1
11-1/2 17-2 Stihlers	0.44	8.8	10	271	214	204	204	204	-1	1
11-1/2 12-2 Sikkens	0.50	3.3	9	756	153	144	144	144	-1	1
15-2 15-2 Skaaln	1.20	8.3	13	21	194	19	19	19	-1	1
18-1/2 18-1/2 SkilletCo	8.87	18	15	1154	255	255	255	255	-1	1
19-2 19-2 Skimco	1.22	50	15	358	249	242	242	242	-1	1
28-2 28-2 Skinnature	1.69	5.0	15	26	337	334	334	334	-1	1
21-1/2 21-1/2 SKTEL	1.76	4.8	13	1084	354	354	354	354	-1	1
18-1/2 18-1/2 SWAR	0.04	0.2	19	5428	214	202	202	202	-1	1
13-2 13-2 SouthwestGas	0.82	5.5	17	690	154	142	142	142	-1	1
11-1/2 11-1/2 SouthwestEng	0.24	1.8	22	93	132	132	132	132	-1	1
26-2 26-2 SouthwestF	2.20	6.8	11	902	332	325	325	325	-1	1
7-1/2 7-1/2 SOUTHERN	0.24	2.7	24	265	15	147	147	147	-1	1
1-1/2 1-1/2 SOUTHLAND	8	28	14	14	14	14	14	14	-1	1
19-1/2 19-1/2 SOUTHLAND	0.40	5.8	8	104	104	104	104	104	-1	1
18-1/2 18-1/2 SOUTHLAND	0.72	2.9	9	833	37	353	353	353	-1	1
5-1/2 5-1/2 SOUTHLAND	0.12	1.8	51	359	84	85	85	85	-1	1
15-2 15-2 SOUTHLAND	0.65	4.5	33	128	154	115	115	115	-1	1
20 20 Standard	0.68	20	13	41	334	315	315	315	-1	1
28-2 28-2 Standard	1.06	3.4	14	134	314	307	307	307	-1	1
34-2 34-2 Standard	1.44	3.1	22	188	454	454	454	454	-1	1
34-2 34-2 Standard	1.80	20	13	363	575	562	562	562	-1	1
21-1/2 21-1/2 Standard	0.72	3.1	12	5	21	21	21	21	-1	1
45-2 24-2 Statewide	0.68	1.7	14	2462	415	404	404	404	-1	1
5-1/2 5-1/2 Statewide	0.24	2.6	12	88	55	54	54	54	-1	1
7-1/2 7-1/2 Sterigard	7.08	1.1	2	6160	77	75	75	75	-1	1
11-1/2 11-1/2 Steril	13	51	14	14	174	175	175	175	-1	1
32-2 32-2 Steril/Swabs	7.65	75	68	48	452	452	452	452	-1	1
5-1/2 5-1/2 Steril/Fin	8.12	2.4	4	45	45	45	45	45	-1	1
20-2 27-2 Stone/Cast	0.60	3.6	8	8094	161	164	164	164	-1	1
19-2 19-2 Stop Shop	11	33	19	19	19	19	19	19	-1	1
12-1/2 12-1/2 Striplug	0.68	4.9	17	595	187	176	176	176	-1	1
17-1/2 17-1/2 STT/Chem	20	4515	24	24	23	23	23	23	-1	1
23 23 Stratus	16	2266	293	293	293	293	293	293	-1	1
6-1/2 6-1/2 Strideline	0.38	3.4	43	542	113	114	114	114	-1	1
26-1 26-1 Sunbeam Pipe	1.40	5.1	11	11	27	27	27	27	-1	1
2-10-2 18-10-1 Sun-Dia	1.18	10.1	11	156	117	107	107	107	-1	1
3-2 3-2 Sun-Dia	0.24	5.2	4	133	43	43	43	43	-1	1
3-2 3-2 Sun-Energy	0.54	15.1	16	29	414	414	414	414	-1	1
30 30 Sunstate	0.50	1.0	15	2430	632	62	62	62	-1	1
44-2 44-2 Sunway	1.20	2.0	24	435	591	594	594	594	-1	1
6-1/2 6-1/2 SunshinePl	1.10	11.9	5	579	610	10	10	10	-1	1
1-1/2 1-1/2 Sunrich	1.27	121	14	14	14	14	14	14	-1	1
47-1/2 47-1/2 Sunrist	1.44	2.3	13	1103	654	632	632	632	-1	1
10-1/2 10-1/2 Super Food	0.38	2.9	16	135	134	134	134	134	-1	1
23-1/2 23-1/2 Superval	0.20	0.7	14	782	282	265	265	265	-1	1
17-1/2 17-1/2 Sun Care	0.20	0.7	32	1754	204	204	204	204	-1	1
17-1/2 17-1/2 Sun Health	0.02	0.1	8	83	284	262	262	262	-1	1
24-1/2 24-1/2 Symbol Tec	20	1000	33	373	373	373	373	373	-1	1
8-1/2 8-1/2 Sysmex Corp	0.20	2.7	15	21	712	73	73	73	-1	1
17-1/2 17-1/2 Sysmex Fd	0.54	2.1	77	160	257	257	257	257	-1	1
24-1/2 24-1/2 Syeca s	0.44	1.5	20	3629	594	294	294	294	-1	1

0.12	0.8	2	5817	14	151	15%	
0.20	1.2	5	2295	17	15	17%	
		30	1073	23	234	23%	
		6	515	26	254	25%	
0.85	3.3	9	704	26	26	26	
0.08	0.1	42	3376	25	24	25	
2.14	4.8	15	6723	47	45	46%	
2.00	2.3	18	4312	80	87	88%	
0.92	7.4	14	145	12	612	12%	
		23	84	28	272	27%	
0.98	2.7	15	151	35	35	35%	
1.68	10.1	11	73	165	165	165%	
0.30	2.3	21	27	13	13	13%	
1.01	4.8	26	847	21	21	21%	
0.80	3.1	47	848	26	25	25%	
1.06	2.1	51	113	53	50	51%	

8 USE DATES 0.29 2.2 .27 450 8% 0% 10%  
25% 100% corp 1.72 5.8 15 201 26.1% 26.2% 23

#### **AMEX COMPOSITE PRICES**

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1 mm class October 25

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NASDAQ NATIONAL MARKET

4 pm close October 25

Stock	Div	6	100s	High	Low	Last	Clos
ABX Inte	0.20	12	55	15 <sup>1</sup> /2	11 <sup>1</sup> /2	12 <sup>1</sup> /2	-1
ACC Corp	0.12	8	1821	16 <sup>1</sup> /2	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1
Acciona E	21	5033	32	32	22 <sup>1</sup> /2	32	-1
Acme Mts	6	23	15 <sup>1</sup> /2	16 <sup>1</sup> /2	15	-1	
Acmeen Cp	41	757	27 <sup>1</sup> /2	25 <sup>1</sup> /2	26 <sup>1</sup> /2	-1	
Adaptec	2416100	414	33	41	-		
ADG Tel	45	5775	36 <sup>1</sup> /2	34 <sup>1</sup> /2	35 <sup>1</sup> /2	-1	
Addington	45	711	14 <sup>1</sup> /2	13 <sup>1</sup> /2	13 <sup>1</sup> /2	-1	
AddiADR x	0.16	18	10	22	32	22	
Adobe Sys	0.20	7813888	56 <sup>1</sup> /2	51 <sup>1</sup> /2	53 <sup>1</sup> /2	-2	
Aer Logic	22	725	7 <sup>1</sup> /2	6 <sup>1</sup> /2	8 <sup>1</sup> /2	-1	
Aek Polym	12	540	6 <sup>1</sup> /2	6 <sup>1</sup> /2	6 <sup>1</sup> /2	-1	
AekTablab	24	279	19	18 <sup>1</sup> /2	18 <sup>1</sup> /2	-1	
Aktau	0.27	15	3822	40 <sup>1</sup> /2	38	38 <sup>1</sup> /2	-1
AgnicoEa	0.19	34	17 <sup>1</sup> /2	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1	
AirExpz	0.20	14	822	21 <sup>1</sup> /2	20 <sup>1</sup> /2	-1	
Alico ADR	1.53	0	110	58 <sup>1</sup> /2	58 <sup>1</sup> /2	-1	
AlineA	0.89	23	877	23 <sup>1</sup> /2	23 <sup>1</sup> /2	-1	
Alion Org	0.52	15	2100	40 <sup>1</sup> /2	42 <sup>1</sup> /2	43 <sup>1</sup> /2	-1
Alon Ph	7	1865	11 <sup>1</sup> /2	10 <sup>1</sup> /2	10 <sup>1</sup> /2	-1	
AltCappl	1.10	15	57	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1	
Alt Cap	0.88	11	53	13	12 <sup>1</sup> /2	13	-1
Altoite C	0.32	0	101	24 <sup>1</sup> /2	25 <sup>1</sup> /2	26 <sup>1</sup> /2	-1
Alt Gold	0.05	8	1234	1 <sup>1</sup> /2	1 <sup>1</sup> /2	1 <sup>1</sup> /2	-1
Altera Co	5224355	58 <sup>1</sup> /2	34 <sup>1</sup> /2	58 <sup>1</sup> /2	-1		
Am Banker	0.75	11	561	35 <sup>1</sup> /2	35 <sup>1</sup> /2	35 <sup>1</sup> /2	-1
AmChry	0.10	11	486	10	9 <sup>1</sup> /2	10	-1
Am City Bu	22	2	27 <sup>1</sup> /2	27 <sup>1</sup> /2	27 <sup>1</sup> /2	-1	
Am Manag	26	749	25 <sup>1</sup> /2	27 <sup>1</sup> /2	27 <sup>1</sup> /2	-1	
Am Solut	0.52	53	848	6 <sup>1</sup> /2	7 <sup>1</sup> /2	7 <sup>1</sup> /2	-1
Am Fribay	18	2485	12 <sup>1</sup> /2	11 <sup>1</sup> /2	11 <sup>1</sup> /2	-1	
AmGridA	0.54	15	4061	31 <sup>1</sup> /2	31 <sup>1</sup> /2	31 <sup>1</sup> /2	-1
AmIntP	1.1047	7 <sup>1</sup> /2	3 <sup>1</sup> /2	3 <sup>1</sup> /2	3 <sup>1</sup> /2	-1	
AmRith	2.35	25	572	55 <sup>1</sup> /2	57 <sup>1</sup> /2	-1	
AmPerCure	1414251	12 <sup>1</sup> /2	11 <sup>1</sup> /2	12 <sup>1</sup> /2	-1		
Am Tras	11	5366	22 <sup>1</sup> /2	21 <sup>1</sup> /2	21 <sup>1</sup> /2	-1	
AmTec	0.28	1049	30 <sup>1</sup> /2	28 <sup>1</sup> /2	29 <sup>1</sup> /2	-1	
Amgen Inc	2120393	45 <sup>1</sup> /2	44 <sup>1</sup> /2	45	-1		
Amtech Cp	0.08	78	632	5 <sup>1</sup> /2	5 <sup>1</sup> /2	5 <sup>1</sup> /2	-1
Analogic	0.16	18	55	19 <sup>1</sup> /2	18	19	-1
Anahema	0.80	18	31	20	20 <sup>1</sup> /2	20 <sup>1</sup> /2	-1
AnalogIns	1.00	15	57	12 <sup>1</sup> /2	12 <sup>1</sup> /2	12 <sup>1</sup> /2	-1
Andrew Cp	28	3858	41 <sup>1</sup> /2	41 <sup>1</sup> /2	42	-1	
Andres An	30	41	17 <sup>1</sup> /2	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1	
Apogee En	0.32	13	305	15 <sup>1</sup> /2	14 <sup>1</sup> /2	15 <sup>1</sup> /2	-1
APP Bdg	70	485	7 <sup>1</sup> /2	6 <sup>1</sup> /2	6 <sup>1</sup> /2	-1	
Appd Met	2241271	47 <sup>1</sup> /2	45 <sup>1</sup> /2	46 <sup>1</sup> /2	-1		
AppleC	0.48	1011229	35 <sup>1</sup> /2	34 <sup>1</sup> /2	34 <sup>1</sup> /2	-1	
Applebee	0.65	37	2660	28	27 <sup>1</sup> /2	27 <sup>1</sup> /2	-1
Arbor Dr	0.20	18	169	17 <sup>1</sup> /2	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1
Arctech	0.24	13	193	11 <sup>1</sup> /2	11 <sup>1</sup> /2	11 <sup>1</sup> /2	-1
Argentor	132	11	210	30	29 <sup>1</sup> /2	30	+1
ArtBabDif	0.04	9	503	5 <sup>1</sup> /2	6 <sup>1</sup> /2	6 <sup>1</sup> /2	-1
Armor Al	0.84	18	12	17	16 <sup>1</sup> /2	17	-1
Arnold In	0.44	15	165	16 <sup>1</sup> /2	17 <sup>1</sup> /2	16	-1
Artsoft	16	1226	9 <sup>1</sup> /2	9 <sup>1</sup> /2	9 <sup>1</sup> /2	-1	
AspectTel	21	2123	32 <sup>1</sup> /2	32	-1		
AST Resch	3	1085	9 <sup>1</sup> /2	9 <sup>1</sup> /2	5 <sup>1</sup> /2	-1	
Atmosfer	1	145	9 <sup>1</sup> /2	9 <sup>1</sup> /2	5 <sup>1</sup> /2	-1	
AT&SAt	0.34	18	845	24 <sup>1</sup> /2	25 <sup>1</sup> /2	25 <sup>1</sup> /2	-1
Atmel	3113200	31 <sup>1</sup> /2	29 <sup>1</sup> /2	30 <sup>1</sup> /2	-1		
AuraSys	610465	5 <sup>1</sup> /2	4 <sup>1</sup> /2	4 <sup>1</sup> /2	-1		
Autodesk	0.24	24	8187	37	35 <sup>1</sup> /2	33 <sup>1</sup> /2	+1
Autoliv	10	182	3 <sup>1</sup> /2	3 <sup>1</sup> /2	3 <sup>1</sup> /2	-1	
AutoteA	1.1382	3 <sup>1</sup> /2	3	3 <sup>1</sup> /2	-1		
Axonable	0.92	18	115	14 <sup>1</sup> /2	14	14	-1
- B -							
B E E Bi	8.02137	110	7 <sup>1</sup> /2	6 <sup>1</sup> /2	6 <sup>1</sup> /2	-1	
Baker J	0.06	5	3372	6 <sup>1</sup> /2	6 <sup>1</sup> /2	6 <sup>1</sup> /2	-1
Baldwin B	0.32	3	28	15 <sup>1</sup> /2	15	15	-1
Bancor	17	2406	20 <sup>1</sup>	18 <sup>1</sup>	18 <sup>1</sup>	-1	
BankSouth	0.58	23	305	26 <sup>1</sup> /2	27 <sup>1</sup> /2	27 <sup>1</sup> /2	-1
BankersCo	0.58	18	804	17 <sup>1</sup> /2	16 <sup>1</sup> /2	17 <sup>1</sup> /2	-1
Banknorth	0.92	9	17	53	32	32	-1
Banko So	0.58	17	300	41 <sup>1</sup> /2	40 <sup>1</sup> /2	41 <sup>1</sup> /2	-1
Barrett F	0.01	13	914	24 <sup>1</sup> /2	22 <sup>1</sup> /2	22 <sup>1</sup> /2	-1
Bayllyck	4922941	93 <sup>1</sup> /2	83 <sup>1</sup> /2	83 <sup>1</sup> /2	-1		
Bay View	0.00	20	13	27 <sup>1</sup> /2	27 <sup>1</sup> /2	27 <sup>1</sup> /2	-1
Baytanks	2.40	121054	82 <sup>1</sup> /2	80 <sup>1</sup> /2	01 <sup>1</sup> /2	-1	
BB Aero	8	110	0	7 <sup>1</sup> /2	0		
BearcatC	0.42	13	69	11	18 <sup>1</sup> /2	18 <sup>1</sup> /2	-1
BfmidRt	24	879	3 <sup>1</sup> /2	3 <sup>1</sup> /2	3 <sup>1</sup> /2	-1	
BellJury	135	45	182	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1	
BerkleyAR	0.48	20	524	43 <sup>1</sup> /2	43	43	-1
BHA Grp	0.12	13	50	13 <sup>1</sup> /2	13 <sup>1</sup> /2	13 <sup>1</sup> /2	-1
B Inc	22	467	8 <sup>1</sup> /2	8 <sup>1</sup> /2	8 <sup>1</sup> /2	-1	
Bradley W	0.08	11	33	18 <sup>1</sup> /2	15 <sup>1</sup> /2	15 <sup>1</sup> /2	-1
Braxton	2414670	56 <sup>1</sup> /2	57 <sup>1</sup> /2	58 <sup>1</sup> /2	-1		
Brennan	0.42	13	55	18 <sup>1</sup> /2	18 <sup>1</sup> /2	18 <sup>1</sup> /2	-1
Brown	0.06	5	3372	6 <sup>1</sup> /2	6 <sup>1</sup> /2	6 <sup>1</sup> /2	-1
Brown	0.32	3	28	15 <sup>1</sup> /2	15	15	-1
Budweiser	17	2406	20 <sup>1</sup>	18 <sup>1</sup>	18 <sup>1</sup>	-1	
BunkSouth	0.58	23	305	26 <sup>1</sup> /2	27 <sup>1</sup> /2	27 <sup>1</sup> /2	-1
BunkersCo	0.58	18	804	17 <sup>1</sup> /2	16 <sup>1</sup> /2	17 <sup>1</sup> /2	-1
Bunknorth	0.92	9	17	53	32	32	-1
BunkSo	0.58	17	300	41 <sup>1</sup> /2	40 <sup>1</sup> /2	41 <sup>1</sup> /2	-1
Burwell F	0.01	13	914	24 <sup>1</sup> /2	22 <sup>1</sup> /2	22 <sup>1</sup> /2	-1
Buller HB	0.04	13	215	22	21 <sup>1</sup> /2	21 <sup>1</sup> /2	-1
Bullfinn	0.08	14	88	22 <sup>1</sup> /2	21 <sup>1</sup> /2	22 <sup>1</sup> /2	-1
Buron	0.24	13	2100	17 <sup>1</sup> /2	17 <sup>1</sup> /2	17 <sup>1</sup> /2	-1
ButtmannADR	4	269	1 <sup>1</sup>	6 <sup>1</sup> /2	1 <sup>1</sup>	-1	
C -							
G B App	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
GM Serv	0.07	25	80	23 <sup>1</sup> /2	22 <sup>1</sup> /2	23	+1
Genit	2	234	24	61 <sup>1</sup> /2	2	-1	
Genit Ps	3	58	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy2000	10	16654	32 <sup>1</sup> /2	30 <sup>1</sup> /2	32 <sup>1</sup> /2	-1	
Stevy3000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy4000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy5000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy6000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy7000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy8000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy9000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy10000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy11000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy12000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy13000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy14000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy15000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy16000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy17000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy18000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy19000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy20000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy21000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy22000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy23000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy24000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy25000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy26000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy27000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy28000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy29000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy30000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy31000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy32000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy33000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy34000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy35000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1	
Stevy36000	1	21	2 <sup>1</sup> /2	2 <sup>1</sup> /2	2 <sup>1</sup> /2	-1</td	

Book  
Book D

BAC Softer	20	7911	34-2	33-1	34	+2	Bacyle	11	217	5-4	5-2	5-2	-2	Baker Inc	0.05	24	1084	33-1	31-4	32	+1-2	Background	43	182	10-8	17-1	18	+1-2							
Bartram D	1.18	114365	38-6	37-8	37-5	-5	Bandit	3	1532	4-1	4-1	4-1	-1	Bartram P	0.36	12	25	24-1	24-1	24-1	Systemed	51	3777	8-3	61-1	61-1	+1-2								
Barus Evans	0.32	141578	18-2	18	18-1	-1	Barxix Cp	4.00	21	207	22-2	21-4	22-5	-5	MTS Corp	0.56	20	0	28-3	28-3	28-3														
Barwise	19	47	34	32-3	32-4	-1	Basco Inc	14	8227	8-1	7-8	7-5	-3	MTS Med	21	1634	44-1	44-1	44-1	44-1															
Bartlett	5	7148	15	14-1	14-5	-1	Baycyme	4322361	80-4	56-1	57-1	57-1	-2	Mycogen	41	482	13-1	12-3	13-1	+1-2															
Boston Blk	0.76	10	362	37-1	35-1	35-1	-1	Bectec Cm	7	3263	8-1	8-1	8-1	+1-2																					
Boston 7c	25	1941	12-1	15-1	15-1	-1	Belson S	0.40	48	1221	14-1	13	13-1	-1	T-Cell Sc	4	814	3-1	3-1	3-1	-1														
BridgW A	1.20	19	7573	72-2	72-2	72-2	-1	Bellingd.	0.12	11	1855	17	19-2	16-2	-1	Ti-Jewels Pr	0.84	22	1728	48-3	47	48-1	+1-2												
Brunco	0.25	102250	11-3	10-1	11-2	+1-2	Bilbert A	0.80	12	281	14-2	12-4	13-4	-2	TBC Cp	8	1244	7-3	68-1	67-1	-1														
BSE Deep	0.85	11	2	2327	33-1	33-1	-1	Bilch Bern	14	165	8-1	7-1	7-1	-1	TCA Cable	0.48	25	578	36	29-5	30	+1-2													
BT Shring	0.48	5	57	24	24	-1	Bindi Gays	8	852	10-1	10-1	10-1	-1	TCI BPA	8022736	12-1	16	16-5	16-2	16-2	-1														
Burke	17	2131	13-2	12-7	13-2	-1	BindiPmp	0.80	25	399	24-1	22-5	24	-1	TechData	22	2001	12-1	12-1	12-1	-1														
BurdensT	9	30	8	85-1	82-1	-1	BindoSys	8	95	24	24	24	-1	Telemarket	1.00	6	26	48-1	46-1	46-1	-1														
Burr Brwn	22	82	33-4	31-4	31-2	-1	Brasile	0.30	12	341	29-1	29	29	-1	Teknolab	25	7876	17-1	16-3	16-3	-1														
BusinessW	19	74	37-1	37-2	37-4	-1	Breath	0.20	8	44	19-2	19-1	19-1	-1	Telco Sys	187	172	11-5	11	11-4	-1														
ButtingM	0.40	6	84	20	25-2	25-3	+1-2	Breconw	3	1332	1-1	01-1	1-1	-1	Telebit	3	2558	3	62-3	2-3	-1														
														Nelcor	20	3718	57-1	55-1	57-1	+1-2	Teltron	2721365	53	29-1	31-1	-1									
														Netgear	24	1861	1-1	14-1	14-1	-1	Teltron Cp	0.01	22	1884	23-1	22-2	22-2	-1							

Cart 3  
Chandler  
Chapter 1

Chaplin	0.76	552	327	282	254	-	Hologic Sys	0.15	14	803	8	542	382	-	US Filter	1.00	16205	404	384	392	-					
CheckOrn	8.1875	182	195	119	79	-	Genesys A	0.05	63	264	251	257	25	-	Unibet	22	1134	349	342	345	-					
Chemtrel	18.464	192	151	182	182	-	Home Best	0.84	12	2100	125	25	25	-	UCloudGe	1.02	10	51	1174	155	-					
Chemspower	25	10	4	4	4	-	Hon Lab	0.48	18	130	285	27	271	-14	United Sta	0.40	40	8	342	342	-					
Corp&Te	15.3370	18	93	62	34	-	Hornbeck	27	932	145	13	137	14	-	Uniting	0.18	20	252	244	225	-					
Chirico Co	8.7886	57	854	535	34	-	Hosetech x044	0.18	15	51	61	51	51	-	Univis	2.00	12	1193	463	46	-					
Chirico Fin	1.35	14	745	802	583	-502	-	Hunt AB	0.20	33	1546	135	131	121	-	US Banc	1.12	12	5290	214	305	-				
Cotes Co	0.20	30	177	424	42	424	-	Huntington	0.04	14	1254	23	23	23	-	US Energy	18	29	5	45	45	-				
Circut	35.5188	224	202	214	1	+12	-	Hurco Co	0.05	30	33	61	52	51	-	US Tnt	2.00	45	288	473	483	-				
CircutLoc	3127689	442	405	424	38	-	HutchTech	19	2042	62	57	60	-2	Oracle	4222691	43	414	423	-	UST Corp a	1.12	27	309	144	151	-
CIS Tech	33.2451	37	3	31	34	-	Hycor Bio	15	37	45	41	41	-	Orbitel	68	1531	15	142	15	-						
CiscoSys	4050779	76	5	724	742	+2	-	Orbotech	0.88	11	121	126	125	123	-	Orbitel	14	398	154	142	15	-				
Cz Barop	1.12	14	358	332	37	32	-	OrechSupp	0.31158	888	94	92	92	-	Oregomed	0.31158	888	94	92	92	-					
Clean Hor	8	88	34	53	34	-	-	Oribit	9	1575	91	89	87	-	Oregomed	0.31158	888	94	92	92	-					
CBits Dr	71.1257	14	131	132	12	-	Osemap	8	723	215	29	23	-	Osemap	8	723	215	29	23	-						
Cherkash	2	352	53	62	24	-	Ostekta	0.28	23	404	134	134	134	-	Ostekta	0.50	12	50	14	14	-					
Coca-Cola	1.00	18	22	342	332	332	-	Ostekta T	0.50	12	50	14	14	14	-	Ostekta	0.50	14	78	253	242	-				
Code Factor	14.4482	14	14	14	14	-	Ostekta	0.50	12	50	14	14	14	-	Ostekta	0.50	14	78	253	242	-					
- II -														- V -												
FBI Sys	21	103	93	94	63	-	Ostekta	0.28	23	404	134	134	134	-	Ostekta	0.50	14	78	253	242	-					
IS best	2	96	212	212	212	+2	Ostekta	0.50	12	50	14	14	14	-	Ostekta	0.50	14	78	253	242	-					
Intertech	77	14	14	13	11	-	Ostekta	0.50	12	50	14	14	14	-	Ostekta	0.50	14	78	253	242	-					

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## AMERICA

# Profit-taking, weakness in bonds hit Dow

## Wall Street

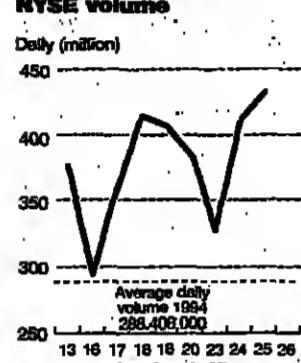
A second day of profit-taking combined with weakness in the bond market to send US share prices sharply lower at mid-session yesterday, writes Lisa Branson in New York.

Just after 2pm the Dow Jones Industrial Average was down 39.31 to 4,714.30. At 1pm the Standard & Poor's 500 was off 3.28 at 579.19 and the American Stock Exchange composite had shed 2.89 to 519.57.

The technology-rich Nasdaq composite gave up 8.84 at 1,017.63. Volume on the NYSE came to 235m shares.

Bond prices slipped in early trading after the Commerce Department released a set of much stronger than expected

NYSE volume.



figures on durable goods orders. Those figures dampened recent speculation that the Federal Reserve might lower interest rates at the November 15 meeting of its open market committee.

J.P. Morgan, the US commercial bank, posted the biggest percentage loss of the Dow 30 index as investors continued to batter financial shares. Until this week financial companies had been among the market's strongest performers. J.P. Morgan shares lost another 2% on top of the 6% they had lost since October 18, bringing the shares to \$75.

Chemical Banking fell 2% to \$54. Chase Manhattan Bank lost 2% at \$54.45 and NationsBank retreated \$1 to \$64.

## Latin America slides

Latin America's financial markets were in freefall at mid-session as the Mexican peso saw its largest decline since March.

MEXICO CITY was battered by currency weakness, higher domestic interest rates and a generally negative outlook regarding the economy. At midday the IPC index was down 68.21 or 3 per cent at 2,137.83. Traders said that a higher than expected October inflation figure also contributed to the retreat.

SAO PAULO followed suit and at 1pm the Bovespa index was down 2,063 or 6 per cent at 40,835. Turnover was moderate at R\$245m (\$24.8m).

## S African industrials retreat

Share prices in Johannesburg finished lower, with golds softer on a lack of news and industrials well down as profits were taken after Wednesday's strong run.

Dealers said that the weakness was largely due to consolidation after futures-driven

Technology shares, which had also been among the market leaders, were mixed yesterday. Netscape fell 5% to \$824 after climbing to its highest level on Tuesday since the initial public offering in August.

Spyglass, a rival provider of internet software, lost \$1 at \$40.45 and UUNET, a provider of internet services, relinquished \$2 at \$48.

Among other technology shares, Intel shed \$1 to \$65.45, Adobe Systems was \$24 lower at \$34.45 and Cyrix won up \$14 at \$32.50 while Microsoft added \$4 at \$96 and Sun Microsystems climbed \$1 to \$72.25.

Several shares moved after reporting quarterly results. Delta Air Lines, for instance, gave up 4% or 2 per cent at \$64.45 after revealing first-quarter net income of \$32.57 per share, 4 cents a share behind the mean analyst estimate. Xerox tumbled 3% or 2.7 per cent, bringing the shares to \$18.45 after reporting earnings of \$1.93 per share, 14 cents lower than expectations.

Anheuser Busch moved forward nearly 5% or 3 per cent to \$65.50 on news that it would sell its Eagle Snacks division and the St Louis Cardinals baseball team.

## Canada

Toronto was virtually holding its own at 1pm, with a 4.66 point dip in the TSE 300 composite index in trading volume up from 35.1m to 36m shares. But less than an hour later the key index was 18.37 down at 17,310.10, reflecting the deterioration in the Dow.

The fertiliser industry suffered, a dip in earnings at Potash Corp of Saskatchewan leaving the shares C\$1.41 lower at C\$92.45, dropping Agrimex C\$2 to C\$53.65 in sympathy and leaving Sherritt C\$7.50 lower at C\$18.45, although the latter announced a restructuring considered positive for the company.

On the upside, the information systems consulting group CGI was ahead 60 cents at C\$3.50 in very light trading after peaking at C\$4.50 on the news of a C\$1.8m injection from Bell Canada.

## ASIA PACIFIC

## EUROPE

# Philips plunges 12% after third-quarter results

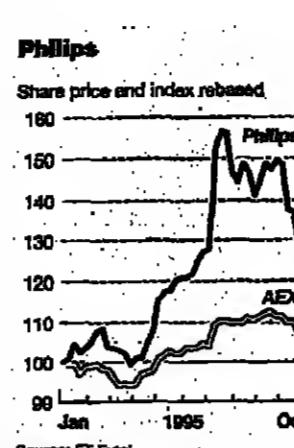
Philips was sold heavily in AMSTERDAM after the electronics group came in with third-quarter results well outside consensus estimates. The shares plunged by FI 8.20 or 12 per cent to FI 60.10 in volume of more than 23m shares. Polygram, a Philips subsidiary, retreated FI 4.40 or 4.3 per cent to FI 86.10.

Although Philips reported an 18.5 per cent rise in third-quarter profits to FI 82m, this was below consensus forecasts of some FI 85m.

Analysts pointed in particular to the disappointing performance from the consumer products division, and especially the weak demand seen for video recorders. The company, in part, blamed the hot summer for low sales of consumer products, suggesting that this may have kept people out of the shops. However, sales of semi-conductor components remained strong.

The AEX index lost 6.84 or 1.6 per cent to 442.39. Chemicals also met selling pressure following disappointing ICI results in London: DSM fell FI 1.15 or 3.6 per cent to FI 31.50 and Akzo Nobel FI 2.80 to FI 121.20.

FRANKFURT, weak earlier in the day, edged up after the dollar rose on the hospitaliza-



tion of Mr Boris Yeltsin, the Russian president. The Dax index ended 2.00 higher at an

index of 3,000. Sony reported a 10.5% rise in third-quarter profits to 100 billion yen, up 11.4% on consensus forecasts of 90.5 billion yen.

The stocks closed 91 pips lower at DM68.32 and 30 pips off at DM32.10 respectively.

PARIS contended with the flight about President Yeltsin's health and domestic worries concerning further speculative pressure on the French franc.

He believed that Mr Silvio Berlusconi's credibility had been damaged by bringing the

looked impressive, its profits before provisions had risen only 0.7 per cent in the third quarter after a 6.1 per cent gain in the first six months. Deutsche, meanwhile, had produced a 4.9 per cent gain after a 2.2 per cent first-half decline.

Merck and Volkswagen rose DM1.15 to DM59.25 and DM8.40 to DM47.40 and extended Wednesday's strength, VW helped by strong German car registration figures for September. Metro's rethink of its merger scheme involving Kaufhof and Asko left the latter DM4 higher at DM90.

MILAN, confident that the government led by Mr Lamberto Dini, the prime minister, would survive a motion of no confidence, moved briskly forward. As the market closed, voting in parliament under way, the Mibtel index showed a session's rise of 1/2 to 9.285, down from an intra-day peak of 9.345.

Mr John Stewart at InterEuropa in Milan commented that after the Reformed Communists had said that they would not vote against the government, it became clear that the motion inspired by the centre-right coalition would fail.

The market also had its first chance to react to Wednesday's post-borsa deal between Alcatel and Havas. Both shares lost ground on the news, with the former down FF11 at FF40.90 and the latter losing

FT-SE Actuaries Share Indices									
THE EUROPEAN SERIES									
Oct 28	Daily changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Clos
FT-SE Eurotrack 100	1373.35	1371.47	1370.92	1371.61	1371.28	1370.20	1375.83	1374.41	-
FT-SE Eurotrack 200	1408.02	1407.91	1408.03	1407.93	1408.01	1408.01	1408.01	1408.01	1408.01
Index 1000 points, Midpoint 100 - 1373.34 200 - 1326.55 Lastday 100 - 1382.50 200 - 1404.90 + Parity									
Oct 29		1372.67	1372.11	1362.04	1362.47	1362.54			
FT-SE Eurotrack 100	1408.02	1407.91	1408.03	1407.93	1408.01	1408.01	1408.01	1408.01	1408.01
Index 1000 points, Midpoint 100 - 1373.34 200 - 1326.55 Lastday 100 - 1382.50 200 - 1404.90 + Parity									
Oct 24		1372.67	1372.11	1362.04	1362.47	1362.54			
FT-SE Eurotrack 200	1408.02	1407.91	1408.03	1407.93	1408.01	1408.01	1408.01	1408.01	1408.01
Index 1000 points, Midpoint 100 - 1373.34 200 - 1326.55 Lastday 100 - 1382.50 200 - 1404.90 + Parity									
Oct 23		1372.67	1372.11	1362.04	1362.47	1362.54			
FT-SE Eurotrack 100	1408.02	1407.91	1408.03	1407.93	1408.01	1408.01	1408.01	1408.01	1408.01
Index 1000 points, Midpoint 100 - 1373.34 200 - 1326.55 Lastday 100 - 1382.50 200 - 1404.90 + Parity									
Oct 20		1372.67	1372.11	1362.04	1362.47	1362.54			
FT-SE Eurotrack 200	1408.02	1407.91	1408.03	1407.93	1408.01	1408.01	1408.01	1408.01	1408.01
Index 1000 points, Midpoint 100 - 1373.34 200 - 1326.55 Lastday 100 - 1382.50 200 - 1404.90 + Parity									
Oct 19		1372.67	1372.11	1362.04	1362.47	1362.54			

vote, and the failure to push ahead with a snap election would weaken their position.

Ferruzzi Finanziaria was

again suspended during the session due to excessive rises, before closing L241 higher at L1,441. Dealers believed that two groups of banks, one led by San Paolo di Torino and the other by Mediobanca, were now fighting for control of the group.

Montedison, a unit of Ferfin, rose L27 to L1,103. San Paolo gained L38 to L8,435 and Mediobanca L363 to L1,030.

ZURICH was a mixed bag. Brown Boveri and Sandoz fell on profit-taking after their third-quarter reports, while Swissair, FMG and Kymco FM111 as the former confirmed a decision to go ahead with a new paper mill. The Herl index shed 1,918 to 1,918.45. OSLO saw devastation in Norsk Skog, another forestry company, down NK11 to NK17.3, and in PCS, the telecom services company, which plunged NK24.50 or 10.2 per cent to NK15.50 on doubts over the strength of its third-quarter results. The all-share index fell 11.49 to 703.32.

MADRID was disturbed by the Yeltsin scare, ignored the general index 124 lower at 222.92.

BRUSSELS worried about the dollar's future course and ended flat with the BEL20 index up 0.16 at 1,223.40. The announcement of a Union Ministerial Conference today to produce a profit enhancement plan, which was expected to include major job cuts, left the non-ferrous metals group FF47.85 higher at FF47.86.

STOCKHOLM hit technicals again, worried about the krona, and the Aktievarlden General index fell 1.28 or 1.3 per cent to 1,761.41.

SUNMIK was more worried about foresters, Repola losing FM2.50 at FM80 and Kymco FM5 as the former closed 1,241 higher at 1,241.40. The Helsing FM111 as the latter confirmed a decision to go ahead with a new paper mill. The Herl index shed 1,918 to 1,918.45. OSLO saw devastation in Norsk Skog, another forestry company, down NK11 to NK17.3, and in PCS, the telecom services company, which plunged NK24.50 or 10.2 per cent to NK15.50 on doubts over the strength of its third-quarter results. The all-share index fell 11.49 to 703.32.

Written and edited by William Cochrane and John Pitt

## ASIA PACIFIC

# Nikkei weaker, Bombay falls 2% on currency worries

other high-technology stocks, with Mitsubishi Electric down Y27 to Y765 and NEC Y20 to Y1,360. Sony receded Y150 to Y4,940, falling below Y500 for the first time since August 2.

In Osaka, the OSE average slipped 17.51 to 19,249.22 in volume of 44m shares.

## Roundup

Brokers blamed a panic reaction



## PERSPECTIVES

**E**very time they receive a statement from the bank enclosing details of their overdraft, Jeremy and Diana West cast their minds back six years to an episode in the history of their small business they would rather forget.

They are hardly likely to do so because the physical evidence of their adventure into the toy trade is piled high alongside the barometers, thermometers, rain gauges, charts, and other instruments that line the walls of the Met-Check warehouse in Milton Keynes.

"We haven't yet decided how to dispose of the remaining 3,000 weather kits," said Jeremy West. "We sold 100 through the Science Museum catalogue two years ago but basically we have written off the whole affair as the biggest mistake we have made in the 14 years since we started Met-Check."

The Wests started their business in 1981 and the episode occurred after eight years of steady sales of weather instruments.

They decided to name the toy product "The BBC Weather Kit" because Jeremy had known a BBC weather expert for several years and the BBC owned the rights to all the symbols that were to be an integral part of the product. The Wests negotiated a royalty agreement with BBC Enterprises, designed and produced the kit and took it to the 1990 Earls Court Toy Fair.

Sales were minimal. Although the John Lewis group bought 200, not a single large toyshop ordered any. It has taken all this time to sell 2,000 of the original 5,000 they had manufactured at a cost of £50,000.

"Our accountant tells us our losses account for just about all of our present overdraft," said West, 47. "We have analysed our mistakes - basically the product was over-engineered and too expensive for the toy market - many times over. It has made us very cautious about starting any large new venture in a field with which we are not fully conversant."

The Wests started Met-Check with £10,000 of their own capital after Diana left the instrument makers Negretti and Zambra after seven years, in order to have her first baby. The company had just moved out of retailing meteorological instruments and she realised



Playing their instruments: Jeremy and Diana West of Met-Check

Ashley Armstrong

### Minding Your Own Business

## Toying with the weather

Clive Fewins reports on a business that learnt to stick at what it does best

there was a gap in the market. Diana persuaded her husband, an agricultural engineer, to give up his job selling spare parts for compressors in the construction industry.

Since then, the outbuildings of the West's former farmhouse in a village near Bletchley have become increasingly filled with the 100 or so lines they sell to the domestic market.

Sales of traditional meteorological instruments, home weather stations and small electronic weather measuring devices account for about half

of their £220,000 turnover. At this time of year barometers and rain gauges priced £30 to £300 are selling fast.

"Ninety per cent of our retail business is by mail order. We trade via a PO Box in Bletchley, which is the simplest way of operating as there are only the two of us plus a secretary and a part-time packer, and we do not encounter retail sales from the house," said West.

The West's policy has been to keep the business home-based, apart from the unmanned warehouse, in

which they store many of the larger instruments and the electronic components for the more advanced instrumentation systems.

In this way they feel they can keep the sort of control that has shown good returns - last year's gross profit was £80,000 - in the past few years.

Apart from a visit this year to the large US-based manufacturers of wind and weather instruments for which they are the main agents in this country, and Jeremy West's trips to his industrial customers, the

pair are usually at home. It is a far cry from the formative years of Met-Check, when they ran a stand, two small children in tow, at 20 shows a year.

"The shows played a vital role in building up the business and we only ceased two years ago when our caravan containing all our display materials was stolen from a barn near here and we decided to call a halt," Jeremy West said.

"The shows gave us a lot of contact with the public that we rather miss," Diana West said. "They used to pull in customers - such as the lady who bought an old-fashioned barograph for her husband, who was an engineer on the Channel tunnel project.

"The shows are minimised. "Very often companies install wind speed monitors as a protective measure they can call on to produce evidence in the event of complaints," said West.

"Other plants use them as a means of knowing when to use odour suppressants which are sprayed into the air according to which way the wind is blowing. We also supply systems to control these suppressants, which are very expensive, and to ensure they are only sprayed into the air when the weather conditions make it necessary."

Many of these systems are complex and require bespoke software programs. When this happens, the Wests enlist the help of a Midlands-based collaborator who takes care of the highly technical end of the business. A local computer specialist also acts as a consultant, setting up systems and writing technical manuals.

West has found the electronics side of the business increasingly absorbing. "I probably spend too much time trying to work out systems for customers but I am basically an engineer and not a businessman and I enjoy solving problems," he said. "That is one of the main elements that makes the business fun to run."

"A year later he got in touch with us and the upshot was a sale of three electronic systems valued at a total of £10,000 for checking wind speeds at the French end of the tunnel. It was a big order for us."

In recent years industrial equipment has accounted for about half of turnover and has absorbed much of Jeremy West's time.

The main growth that has helped to retain the healthy turnover has been mainly legislation-driven. A good example has been sales of wind speed monitors to chemical works, sewage farms, food processing plants and other installations where smell needs to be

minimised.

"The finding that individual genes have been identified so far, but according to Ralph Greenspan of New York University, the results are extremely complex. "No one has identified any gene involved in courtship that is dedicated solely to that behaviour... it may be that most genes underlying courtship (and most other behaviours) serve more than one function in the body."

The finding that individual genes have complex and diverse effects should not be any surprise. In all species, even in microbes, a gene merely specifies the manufacture of a protein by the machinery of the cell. The effect the protein has depends on the kind of cell in which it is manufactured, the environment of the cell and even the environment of the organism.

All behaviours depend on external stimuli. Every step in the male fruit fly's courtship ritual, from initiation to con-

summation, depends on visual, auditory and chemical signals from the female.

Some genes affect more than one aspect of the drosophila courtship ritual. One, known as "fruitless", affects sexual preference. Males with mutations in this gene try just as hard to initiate courtship with male flies as with females. But fruitless also affects the later stages of courtship: a male with mutations never gets as far as attempting to copulate. Greenspan says the latest results suggest that fruitless acts by switching on other genes.

The same is true of "period", which regulates the male drosophila's love song, according to Bambo Kyriacou of Leicester University, who has worked on the gene for several years with Jeffrey Hall of Brandeis University, near Boston. Hall was one of the first scientists to investigate the genetic control of courtship in drosophila.

The male fruit fly sings to the female by extending and vibrating one wing to make a click. The clicks are repeated at a frequency that increases and decreases over a cycle of about 54 seconds. Small changes to the period gene alter the length of the cycle, making the song less attractive to the female. Bigger changes completely abolish the change in frequency and reduce still further the song's power over the female.

The song cycle depends on a small section in the centre of the period gene. Splicing the corresponding part of the gene from *Drosophila simulans*, a species with a different rhythm to its song, makes the song like that of *D. simulans*.

However, the period gene's main job is to control the flies' body clock. We do not yet know, bow, it controls the much faster clock that governs the rhythm of the song. Kyriacou speculates that it may work during development to influence the wiring of the brain circuits that control the song cycle.

But what does the work on how genes control behaviour in the fruit fly tell us about the likely genetic influences on human behaviour? One important message, according to Greenspan, is that "genetic influences on [human] behaviour will be at least as complicated as they are in fruit flies". If that is so, we are unlikely ever to be able to blame individual behavioural traits, such as violence or criminality, on specific genes.

The author is professor of psychology at the University of Nottingham.

Andrew Derrington

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FINANCIAL TIMES

Continued from Page I

duced strains of shigella with the same pattern of resistance as the *E. coli*.

Bacteria, it is now known, contain a form of DNA, called plasmid, which is quite separate from their chromosomes and carries both the genes for resistance and those that permit bacteria to conjugate with others. So in Ochi's experiment the *E. coli* plasmids not only encouraged fusion with the shigella, but passed into it, conferring - at a stroke - resistance to several

If the chances of staphylococcus becoming resistant to still more antibiotics is essentially zero. So clearly bacterial genes must have mechanisms - not found in other organisms - by which they can actively, almost purposefully, mutate to protect themselves from hostile chemicals in the environment.

If the chances of staphylococcus becoming resistant to several antibiotics by random genetic mutation are vanishingly small, the chances of all bacterial species doing the same thing is so improbable as not to be worth considering. The only way this could happen would be if bacteria could somehow transmit their genes for resistance between species. This is unique to bacteria.

In a classic experiment, Ochi cultured strains of the bacterium *Escherichia coli* which were resistant to the antibiotics sulphamamide, streptomycin, chloramphenicol and tetracycline with strains of *Shigella dysenteriae* which were sensitive to the four drugs and pro-

tection.

Microbes thus break two fundamental rules of genetics: they do not depend on random mutation of genes to adapt to a changing environment and are able to transmit genetic information between species.

Together these observations challenge the central concept of all modern biology: that there is an evolutionary hierarchy which starts with the simple single-celled microbes on the bottom rung, from which all other living things have evolved.

The problem that has become increasingly obvious in

the past decade is that microbes are not simple at all. Their genetic adaptability is much superior to that of any other form of life and seems to have evolved by chance. Further, their willingness to share their defences with other species of microbes suggests they are not solitary organisms but share a common purpose. Indeed, as British microbiologist Bernard Dixon, argues in his book *Power Unseen: How Microbes See the World*, the genetic adaptability of microorganisms is the single most important phenomenon in the whole of biology, for on it depends the existence of every other form of life on earth.

Put like this, the medical disaster predicted by Tomasz seems equally inevitable. A strain of the gut bacterium *Enterococcus*, prevalent in intensive care units, is now resistant to all known antibiotics including the "last ditch" vancomycin. *Enterococcus* itself is fairly harmless - except in the elderly and debilitated - but it is only a matter of time before its vancomycin resistance jumps ship to the staphylococcus. People infected by this super-staphylococcus will be no more treatable than in the days before PC Alexander received his first shot of penicillin.

For the immediate future the problem of antibiotic resistance will remain confined to hospitals where it can be kept largely under control by rigorous infectious disease control. But in the growing cities of the developing world, where sanitation and housing is poor and antibiotic prescribing practices unacceptably lax, it can only be a matter of time before there is a serious outbreak of untreatable infectious diseases.

The saga of microbes' resistance to antibiotics demonstrates how little scientists really understand of the forces of change and adaptation in the natural world. What we can now understand is why microbes have been around for 3,500 million years and will probably still be around long after we have gone.

Microbes, not macrobes rule the world. What bubsies have believed, they could be defeated, or that the book on infectious diseases could ever be closed.

## The Nature of Things 'Fruitless' gene proves fruitful

T

be announcement of the 1995 Nobel prize for medicine earlier this month highlights an important truth of modern biomedical research. The same biological processes can occur in animals ranging from maggots to man, and many of the fundamental principles that govern human biology can be learned more easily by studying simpler species.

The prize was awarded to Edward Lewis of the California Institute of Technology, Christiane Nüsslein-Volhard of the Max Planck Institute of Developmental Biology in Tübingen, Germany, and Eric Wieschaus of Princeton University for identifying the genes that control the organization of the body plan of the developing embryo.

All three work on *Drosophila melanogaster</*

## PERSPECTIVES

Lunch with the FT

# The mandarin with a taste for Chinese food

Sir Terence Burns gives Lucy Kellaway his considered opinions

**T**he permanent secretary to the Treasury does not lightly agree to have lunch. Seven weeks elapsed between Sir Terence Burns receiving the FT's invitation and his dispatch of a courteous reply.

First, he considered the matter. Then, he asked his press officers for a second opinion. Next, he telephoned Howard Davies, deputy governor of the Bank of England, who had previously been lunched by the FT. Finally, he looked up other articles in the series.

Taking all relevant factors into account, he came to a decision. He would be delighted to accept.

Once decided, he moved swiftly.

We agreed a date barely a week hence and I booked a table at his favourite restaurant, Memories of China in Belgravia. On the stroke of 1pm that day, he walked into the restaurant, smiling and looking like a thicker-set version of prime minister John Major.

"Have you been here before?" he asked, politely, as he sat down. I said I hadn't. "I'm usually boring and order the set menu," he went on. "You get slightly too much food, so it requires a certain amount of discipline."

Sir Terry was showing himself to be a sensible man. He refused wine on the grounds that he never drinks at lunchtime, and told me how he tries not to go out to lunch on days when he has a dinner date. "It's partly because of the quantity of food, but also the time. I have to get my papers read." He often eats in the staff canteen. "You bump into people. It's nice. You get chancellors going there for baked beans and sausages: John Major, Norman Lamont, Ken Clarke, they have all used it. Junior ministers don't use it as much. I don't know why."

I suggested that they had less to prove. "This is a very cynical approach," he said. He sounded disapproving, yet maintained the same fixed smile he had worn since he came in. The waitress brought the first of a bewildering succession of dishes: chicken in peanut sauce. Handling his chopsticks with considerable skill, Sir Terry helped himself to a modest portion.

I thought it best to warn him about the permanent secretary to the Treasury does not lightly agree to have lunch. Seven weeks elapsed between Sir Terence Burns receiving the FT's invitation and his dispatch of a courteous reply.

Sir Terry once wanted to be a sports journalist. Indeed, he sometimes writes a celebrity football column for the Sunday Express. He told me what fun it was to sit in the press box with his mentor, how skillful football managers were, and how he totted up the goals on his laptop computer as they happened.

Firmly changing the subject away from football, I asked him about the gargantuan task he faced of dragging the Treasury into the 20th century. "At times, I am overwhelmed by how difficult it is to run a big organisation full of very clever people," he said. He described how hard it was to talk to senior people about their careers and how heartily he was finding it getting rid of the department's much-loved messengers. "It leaves people unsettled, very anxious and apprehensive."

Yet, just in case one might conclude that the process was not going well, he added: "When you get into it, it is not as bad as in prospect. I'm quite encouraged by that it's going overall."

Sir Terry stopped abruptly and stared at the Peking Duck. "Have you had this before? This is one of the great dishes of - he searched for a phrase - 'my adult life.' Carefully, he arranged the duck on the thin pancake and rolled it up.

Superficially, Sir Terry is not the typical mandarin. He has a north of England accent, is not Oxbridge-educated and, despite his superior intellect, makes no effort whatever to appear erudite. Temperamentally, though, he seems perfectly suited to the job, a natural diplomat who listens carefully and weighs up the pros and cons. With the exception of football and Peking duck - which are straightforwardly good - all other matters seem to have two sides.

I asked whether being an out-

sider, an ex-academic with little management experience, put him at a disadvantage when he came to reforming the Treasury's management. "It is a great advantage to know there are other ways of doing things," he said. Then, after a pause: "On the other hand, there are things you don't know about in terms of the detail."

I then asked how he might settle down with a Labour government, given his history as a darling of Margaret Thatcher's monetarists. He repeated the usual line about the impartiality of civil servants before adding: "There was a period when Roy Hattersley was shadow chancellor, he seemed to have it in for me. Despite the fact I used to set him at football, he held me responsible for some of the damage."

I remarked that this view was not unique to Hattersley - indeed, various people have suggested that the Treasury should carry the can for the recent failures in economic policy. He frowned. "Carry the can is not an expression I use. It's irrelevant. When you look back on something that has gone wrong, you can't turn round and say 'this has nothing to do with me - it's all to do with ministers'. You are in a team. But it is also nonsense to say that all problems are down to officials."

I asked how he felt about his nickname, Teflon Terry. "I don't even really know what it means - that I spend my life shuffling responsibility on to others - which I don't do." For the first and only time during our lunch, he seemed a bit annoyed. "A lot of this very two-dimensional picture comes from journalists who have never had the experience of working in teams." But he did not stay cross for long. "I

do resent it. On the whole, I've had a good press. I've been very lucky. The most painful thing is reading criticism that is true."

The main course arrived: more fish, more beef, more chicken and some fried rice. "I have a large element of routine to my life," he said, following me to a fair helping of fried rice. "I do many of the same things year in, year out. I find it very comforting."

"I go to the office. Work. Go home. Have supper. Do a lot more work. Then I go to bed. That's Monday to Friday. On Sunday, I do a bit of work. Try to get in a few holes of golf, watch some football. Then we have our family supper and then I do a bit of work after it."

My face probably betrayed that I did not think it sounded much of a life, and he said quickly: "But I have a very good time. Playing cards and working hard. I never do anything in between, like shopping and gardening."

Did he cook? "I don't wish to go into that. I can do beans on toast. I'm not like Howard Davies. At some stage in his life, he decided he was going to cook, so he does it properly." This was said with no side: Davies, a great friend, is part of a little gang of northern grammar school boys made (very) good.

"You are not going to like this one bit," he added, "but sport has always been an important part of the cement between us. Howard Davies, John Bird [BBC director-general] - a lot of us end up together on cup final days."

The meal was drawing to an end. Unlike me, he sensibly refused the strawberry ice cream as we started to discuss previous guests in the FT lunch series. I remarked how people often turned out to be not what one expected. "What have I said that has surprised you?" he asked.

I was slightly at a loss. I wanted to say that the only thing surprising about his pleasant, normal line of conversation was that it should come from the permanent secretary of the Treasury. But, as that might have sounded rude, I said that the most surprising thing was that he had been chatting away for two hours as if he did not have a care in the world.



Sir Terence Burns: 'I play hard and I work hard, I can do beans on toast'

Tony Andrews

## Big guns take aim

Keith Wheatley explains the rationale of the Countryside Movement



Many fishermen are anti-hunting and even the pragmatically neutral fear a backlash from being lumped together with hunting

**O**ver the coming months it will be hard to miss the debut of the Countryside Movement. An advertising and public relations campaign will launch this umbrella group which aims to protect the increasingly fragile rights of the British to hunt, fish and farm against a rising tide of encroachment.

Insiders expect to see Sir David Steel, the former Liberal leader, named as the first head of the organisation. One man the public are unlikely to see is a discreet, passionate American corporate lawyer named Eric Bettelheim. Yet through the Countryside Business Group he founded earlier this year it is Bettelheim who expects to raise the £4m or £5m a year necessary to run an effective campaign.

Independent estimates calculate the annual income in the UK of pressure groups such as the League Against Cruel Sports and the International Fund for Animal Welfare to be more than £50m.

The IFAW alone spent more than £2m in six weeks this year in a short campaign against country sports. "It seems impossible to fight against this amount of money and resources unless you see the countryside as a single business," says Bettelheim, an Anglophilic barrister originally from the US mid-west.

"But once you put the single sectors together you have an industry which outstrips most other things in this country

and is worth billions a year."

The CBG was formed after a dinner a year ago hosted by Alain Drach, head of London gunsmiths Holland & Holland.

The consensus among the guests was that only a highly-professional campaign could roll back the gains of the lobby that, in Eric Bettelheim's words, "sees the countryside as a giant theme park".

However, such professionalism has to be paid for. The notion from Bettelheim that businesses with a vital interest in the continuation of traditional country life, whether gun-makers or builders of four-wheel-drive vehicles, would be prepared to help safeguard their future.

"I said that if I couldn't raise £150,000 in six months I would give all the money back," he says. "It took five weeks and that at a time when I was deeply involved with the Barings crash. I knew I had struck a vein of intense interest."

If the CBG - and its public front, the Countryside Movement, take off strongly it will be largely due to timing. Hunting commands again this weekend against the knowledge that with a change of government likely, if not imminent, this could be a last season for the chase. Labour is committed to a free vote on banning hunting and has said that if the House voted against the sport, it would push through banning legislation.

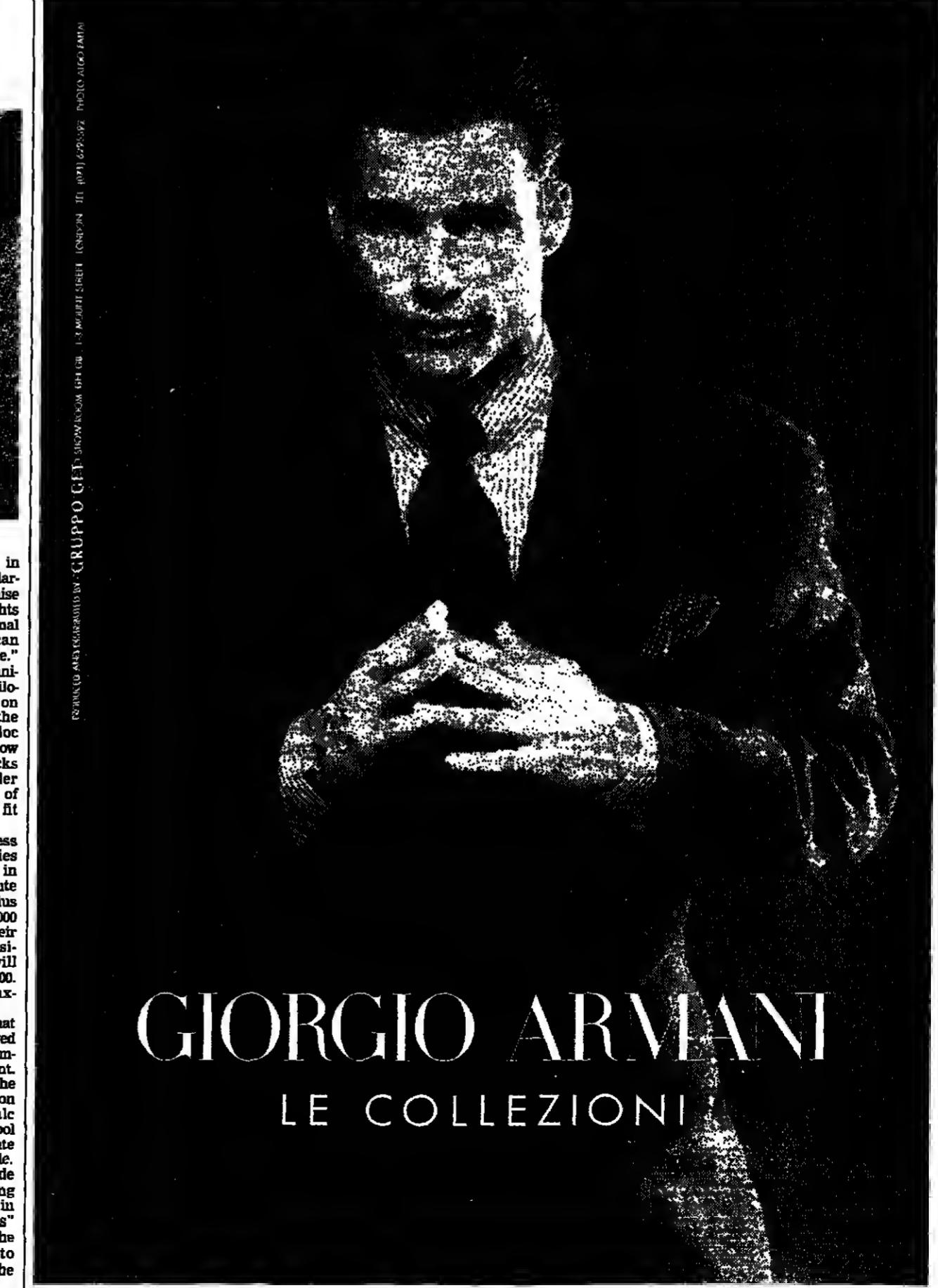
In response, there are other signs of the wagons gathering into a protective circle. Earlier this month angling's three national bodies threw their support behind the British Field Sports Society.

It was a controversial move among the fishermen. Many are anti-hunting and even the pragmatically neutral fear a backlash from being lumped together with a sport which might be outlawed. Yet the smirky leaders of the angling fraternity see clear signs that fishes and foxes are not as far apart as some might think.

For instance, there was an unprecedented attack two weeks ago on three octogenarian salmon fishermen by a group of animal rights activists. It happened in the Lake District and Cumbrian police suspect the thugs were burnt-saboteurs who failed to find the North Lonsdale hounds.

Eric Bettelheim's main interests are shooting (he co-manages a large Wiltshire shoot) and fishing, although he occasionally hunts with the Athelstone. With all the fervour of a convert, he loves the British countryside and fears its traditions may be allowed to slip away.

The traditional field sports groups have continued to believe, for much too long, that ingrained pluralism in your society will protect minority rights," Bettelheim says from his office at City lawyers Rogers and Wells. "That is simply not true. It reminds me so



GIORGIO ARMANI  
LE COLLEZIONI

## FASHION

# Find a path between ugly and romantic

Avril Groom on the two faces of fashion presented on the catwalks – and where it all leaves ‘real’ woman

**A**s the millennium nears, fashion seems to have pivoted appropriately, looking both ways. Two main visions emerge from the spring 1996 designer shows held across Europe over the past three weeks.

One is a modernist, sometimes brutalist, style of skinny plain shapes, synthetic fabrics and aggressive attitudes – clothes for Generation X, which has already been dubbed the “ugly look”. The other is a sweet, lush romanticism, based on an idyllic past that probably never existed.

The majority, who prefer something between the two, will find simple shapes mean few essential buys for next spring. There is undoubtedly a new emphasis on the hips, on colour and print, on translucent, shimmering or lacey synthetic fabrics, on zips and on narrow-backed, softly flared shapes.

If you are slim, hipsters may appeal; if not, a soft A-line skirt to the knee is more flattering; a long, light, stretchy skirt newer. Less toned figures should copy the old masters – try St Laurent’s easy safari jacket over a skinny translucent skirt.

Dresses can flatter if belted or seamed round the hips, such as Montana’s, or with Valentine’s contrast of fabrics across the hipline.

Knee-length coats are big news, easier in a soft fluted shape. Looser shapes may even wrap and tie round hip or waist.

The forward-looking may opt for a sweetly-gathered full skirt or the hooded, printed, diaphanous beach kaftan – glamorous resort wear from Dolce e Gabbana, Rifat Ozek and Pearce Flonda (who won the Newcomers’ prize at this

year’s British Design Awards).

The social climate behind fashion extremes seems, at first sight, bleak. Modernist clothes, shown on models who look as if they have spent too long growing in the dark, reflect isolated youth withdrawn into anonymity, hence the blank shapes, total lack of logos and sunglasses permanently clamped to noses. Even gender is blurred with near-identical clothes shown on men and women.

By contrast, the romantic look, which came mostly from more mature designers, works best when it avoids head-in-the-sand nostalgia, although its individualism is too uncool for the young.

**N**either seems an attractive option for a real-life, grown-up wardrobe. But

remember that catwalk shows only test the water and see how far designers can push the limits of what is acceptable. With depressed trading conditions, any designer serious enough to brave the global fashion stage knows that selling is as important as creating.

So, Helmut Lang’s soft tailoring stayed in the showroom while his Paris show was a strong statement about mixing colours and lacey textures in transparent nylon layers – one of spring’s main themes.

In spite of bright opaque tights to balance the bare necklines, much of it looked like lingerie and that is the image which his hip young fans will reproduce next summer. Meanwhile, his real customers will find a narrower, softer cut and lacey, not plain, nylon layers in the main commercial changes.

Similarly, Ann Demeulemeester’s consciously hard-edged show of black leather,

Galliano, who is once again British Designer of the Year in recognition of his Givenchy coup, is having nothing to do with the 1970s revival. After three big collections he sees no reason to change.

Or try Claude Montana, whose high-glamour sculpting is softened in white, pastel or rain-forest shades. His shapes still overpower his evening suits, their bias skirts trailing away to nothing, out-to-even Galliano for lean hauteur.

Perhaps you prefer the sweetly printed, full-skirted dress – a very English look and Vivienne Westwood does it best. Other British designers, notably Margaret Howell and Roland Klein, also make it a



Chanel's sweet girl in shimmering blue velvet



Margiela's ghost – photo-printed tea-market separates



The new deluxe kaftan, in dévoré silk from Pearce Flonda



Yamamoto's apricot printed jacket and marbled gold satin skirt



Galliano's grace – fragile blue appliquéd silk from the Designer of the Year

fresh look.

With 18th century panelled backs on plain silk dresses and a huge modernist print on a ballgown, Westwood skilfully combines history with modernity. Likewise Christian Lacroix, master of historic fashion, who throws in contemporary plain black satin biseected with diamante zips among the damask laced corsets and chiffon prints.

If your personal nostalgia is for faded flea-market finds, then try Martin Margiela – the original deconstructionist now

has a gentle touch and is using the latest in hi-tech (photo-prints of old knits and fabric patterns) for a new twist on soft shapes.

There is a move, especially in Paris, to declare black as stale as yesterday’s baguette. If you love colour, look at Comme des Garçons’ brilliant swirls and patchwork of knit and jersey. The shapes are slim and fresh.

Issey Miyake’s pleats and tailoring will sell in fresh primary mixes and perhaps in hologrammed silver, though these fabrics will also appear, at a fraction of the price, from clever young British companies.

Even Yohji Yamamoto

appeals to colourists with softly-cut separates in spring vegetable shaded prints,

though there are also darkly neutral, slender jackets and the new long, stretchy, translucent skirt for working women.

London’s £220m designer market at present has its own two-way split between the predictably commercial and the highly creative for whom even adventurous dressers need a strong stomach. Where other cities have perfume and manufacturers to hawk shows, British designers have won industrial sponsorship.

Eleven shows benefited from industries as diverse as cars, drinks and chainstores, while Vidal Sassoon has a long-term sponsorship commitment.

Some designers also tried the media-friendly ploy of personality models – the singer Björk in black at Hussein Chalayan, Kylie Minogue, another singer, in red ruffles for new boy Antonio Berardi.

Not all the collections merit catwalk shows, yet the associated static exhibition was a happy hunting ground for buyers in search of well-made, well-thought-out small collections. More of the UK’s enthusiastic but inexperienced talents should be persuaded to join it next time.

However, London has its own increasingly confident young originals, whose forte is tailoring. Pearce Flonda’s shimmering fabrics, bias-cutting and rounded details give sweet ingenuity to sophisticated clothes. Owen Gaaster’s origami will is applied equally to both a nylon parka and a simple skirt; and Hussein Chalayan’s intellectual fabric use puts him in the vanguard of modernism.

And Alexander McQueen, following several distinctly self-indulgent shows – produces sharply curved jackets, taffeta fishtail skirts and glistening hi-tech dresses not impossible for real bodies.

Finally, both fashion’s confusion and clear vision are summed up by the enigmatic Karl Lagerfeld. Having foreseen a move to looser shapes six months ago, he fails to make it work in either his own or the Chloé collection.

Then, for Chanel, he does it all – the bright, light, looser jacket worn with low-slung chinos or charcoal denim, the long-sleeved hipster skirt, the sweat gathered-waist dress, even the beaded shantung kaftan. What is more, it seems feasible and pretty. The look is not so ugly after all.

Pictures by Niall McInerney

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London attitude – cut-out lace and pin-striped hips from Alexander McQueen

## FASHION

# Take a luxurious camel ride into 1996

**Karen McCartney** on the return of a classic, which designers have injected with modern cut, fit and styling

The last word in style this autumn (rather than the last straw) is something camel. Not beige, not taupe, nor even fawn will do. It has to be that deep, dense caramel colour that speaks volumes in terms of luxury and quality.

Designers on both sides of the Atlantic have paid tribute to its classic appeal while injecting a new sense of modernity into the cut, fit and styling.

As a rule, the look is spare and unadorned. Look out for immaculately tailored coats from Helmut Lang and Salvatore Ferragamo, softly belted wrap coats from Dolce & Gabbana, Hermès and Ralph Lauren. And chic little dress and jacket ensembles from Calvin Klein and Alberta Ferretti.

Traditionally, camel is not thought easy to wear. It has always looked wonderful on darkly dramatic continentals while cool Grace Kelly blondes have given it an air of icy chic.

However, Mary Spillane, boss of Color Me Beautiful Image Consultants, believes that redheads, blondes and even women with plain mousey hair can and should wear camel. "The right shade of camel can add warmth and give a natural glow to slightly lifeless skin."

Eve Cameron, a health and beauty expert and editor of Zest magazine, says women need to revise their make-up and reassess their hairstyle when fashion demands such a sea-change as seen in recent months.

"Women run the risk of looking out-dated if they do not make changes. A camel outfit demands a polished, groomed make-up. A few key purchases should make all the



Skirt suit, 80 per cent wool, 10 per cent nylon, £510, by Calvin Klein available from Harvey Nichols, Knightsbridge, London, SW1 (tel: 0171-235 5000). Tortoiseshell glasses, £22.50, by Fabris Lane Etalle, available from Boots and House of Fraser stores nationwide. Tel: 0181-974 1642 for further stockists. Triple band gold ring, £270, by Tateossian from Harrods, Brompton Road, London SW1 (tel: 0171-730 1234 ext. 3394). Chocolate suede frame bag, £59, by Austin Reed from 103-113 Regent Street, London W1 and selected branches (tel: 0800-585 4779). Chocolate suede boots, £395, by Gina from 188 Sloane Street, SW1 (tel: 0171-235 2932). Ultra Five sheer tights in nude, £3.50, by Aristoc from department stores

difference - most important is a new lipstick or eye-defining pencil. "Try something like Kiehl's Carmello (£15.50), a yellow/beige matte lipstick, for a high-fashion look, or Bobbi Brown's Mocha Stain lipstick (£11) which is a sheer suit-all moisturising lipstick available from Harrods and Dickens & Jones."

International make-up artist, Jan Jeffries, has some words of caution: "Avoid pink and red lipsticks. Pink is from the wrong colour family to complement camel and red is too

glaring and can look cheap. Camel is essentially a sophisticated colour and, particularly for blondes, needs a monochromatic, tonal make-up where no one feature is prominent and the general effect is stylishly understated."

"Redheads often have yellow as part of their skin tone and naturally suit camel. They benefit from a stronger, brown-toned lipstick. However, mousey hair needs a more dramatic application of make-up with a degree of contrast - smokey eyes and a pale neutral mouth is perfect for the look."

Camel's great asset is its natural compatibility with other colours. Team it with white leather for a fresh, contemporary feel or choose an accent of chocolate brown knitwear and accessories. Caf boots, in car-paint finish, from Gucci are much sought after this season. If your preference is for a print then a flash of faux fur at collar and cuffs is the answer.

Sue Whiteley, head of Buying

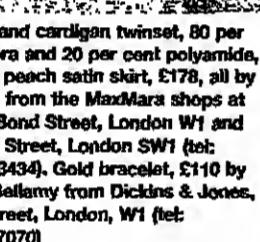
Womenswear & Accessories at Harvey Nichols, was quick to buy camel from designers as diverse as Alberta Ferretti, Calvin Klein, Ter et Bantine and Michael Kors.

"It is already selling well and many of our customers are using it to inject some colour into a predominantly black wardrobe. Camel is new and has only been shown by the most directional designers and my feeling is that it will build in momentum and will have an even greater presence in autumn/winter

1996," she says.

So the fashion message is - buy camel now and invest in a colour with a long shelf life.

Photographs ..... Jane Hilton  
Make-up and hair ..... Julie Thomas  
using Paul Mitchell  
Luxury Hair Products  
Styling ... Karen McCartney assisted  
by Lucy McQuitty  
Set ..... The 224 Restaurant on the 3rd  
Floor of Dickens & Jones,  
Regent Street, London W1



Tank top and cardigan twintop, 80 per cent angora and 20 per cent polyamide, £32.50, and peach satin shirt, £17.50, all by MaxMara, from the MaxMara shops at 153 New Bond Street, London W1 and 32 Sloane Street, London SW1 (tel: 0171-287 3434). Gold bracelet, £110 by Cobra & Ballamy from Dickens & Jones, Regent Street, London, W1 (tel: 0171-734 7070)

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## HOW TO SPEND IT

# Where glow matters more than sparkle

**Lucia van der Post adores antique Indian diamonds in modern settings**

**W**hen gemologists wax lyrical about diamonds, they are prone to eulogise about their brilliance, their whiteness, and their blinding clarity. So it comes as something of a novelty to find that Indian diamonds are sought after for other qualities - for their antiquity to begin with, and then for their softer, misterly charms.

Diamonds were first found in the alluvial mines in the Kingdom of Golconda near Hyderabad nearly 3,000 years ago. These have always been known as the Golconda diamonds and for many years - until more were discovered in Brazil in the early 18th century and later in South Africa in the 19th century. Golconda was the world's only known source of diamonds. From its seams came the Koh-i-Noor, now part of the British crown jewels, the Great Mogul and the Hope.

In the 18th century the Indian mines began to dry up and by the 19th century they were closed and Golconda diamonds became even more sought-after as they became the subject of legends. The mystique still lingers on. Christie's recently sold a ring of Golconda diamonds for £280,000 when the reserve price had been just £100,000.

Hennell, an old-established British jeweller recently bought by an Indian businessman, has just launched a collection of exceptionally attractive jewellery, featuring Golconda diamonds which its Indian owner has been collecting for years. Each of the gems has been designed around a

particular stone so that although there is a strong likeness between them all, no individual piece is like any other.

Though the stones are, of course, antique, having come from other pieces of jewellery, the settings are in modern gold or platinum. There are 50 pieces in all and though some of the prices are up in the high thousands some rings sell for as little as £1,750.

Once seen, the difference between the Indian Golconda and its western counterpart is easily spotted: in the west, dia-

monds have traditionally been highly-faceted and sharply cut, while the Indians have preferred fewer facets and much less sparkle, which gives the stone a much gentler glow.

Some of this cultural differ-

ence can be attributed to the Indian attitude to jewellery - though opulent decorative pieces always had a special place in the Indian way of life, the stones were nevertheless prized mostly for their mys-

tic, spiritual qualities and for their astrological associations. Owners came to care less for the glitter or brilliance of the diamond and much more for its subtle luminous glow.

The jewellery itself is charm-

ing; some of the cheapest pieces are rings. Brooches and ear-rings range between £12,000 and £15,000, and for those with even more serious sums to spend, some necklaces show off the idiosyncrasy of these dia-

monds to great effect.

The Golconda collection, together with an exhibition of antique Mogul jewellery, is now on show at Hennell, 12 New Bond Street, London W1Y 0HE.

From the Golconda collection: Begum's Fan jabot pin with pavé-set diamonds set in platinum and 18 carat gold, £24,500

Fountain brooch with a selection of brilliant and princess-cut diamonds set in 18 carat gold, £23,000

monds to great effect.

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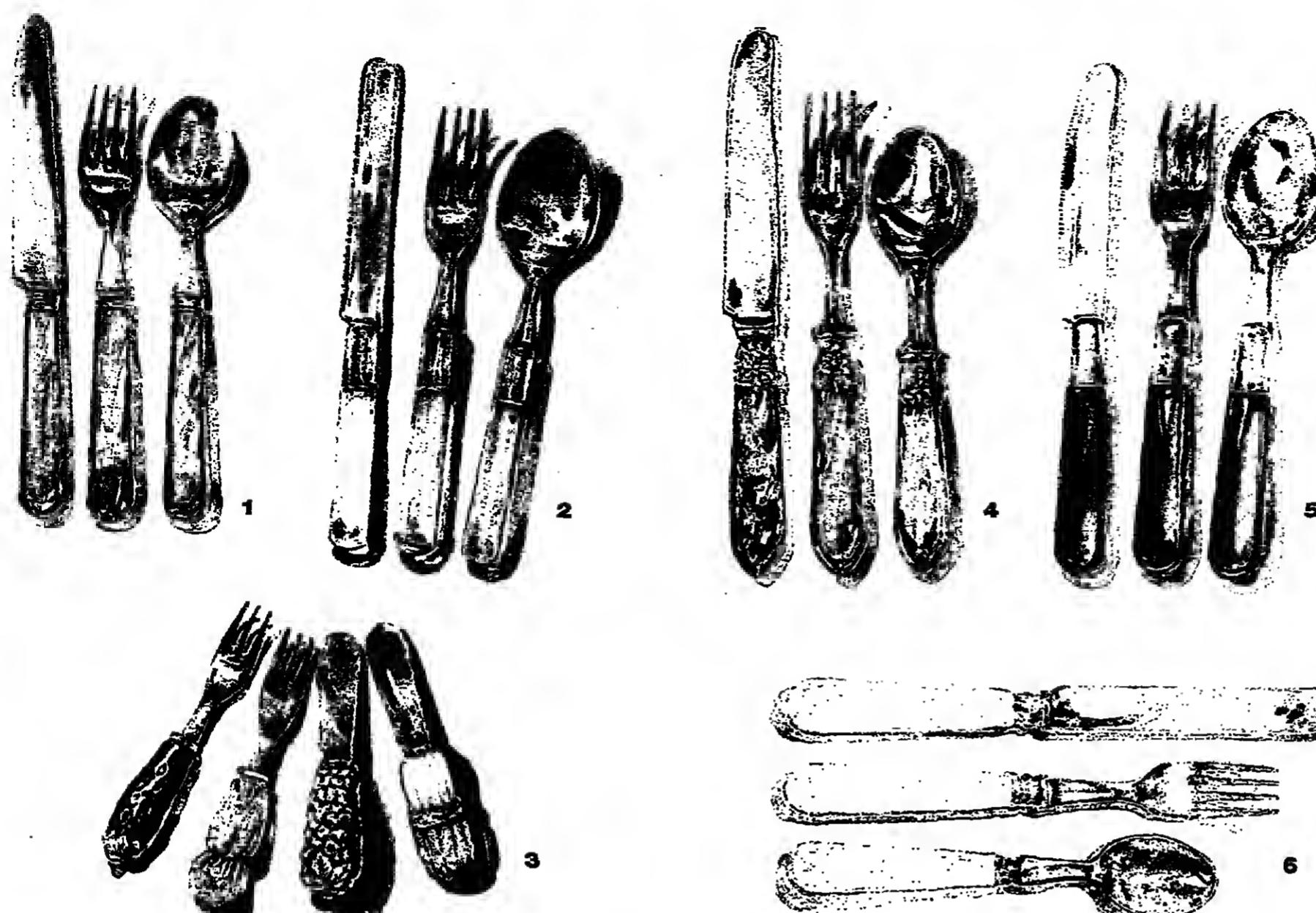
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## HOW TO SPEND IT



□ 1. Stainless steel and resin handled pieces by Jean Dubost, £5.75 each for knife and fork, £5.50 for spoon. Also in green. Dishwasher-safe, from The Conran Shop, 51 Fulham road, London SW3 (0171-589 7401).

□ 2. White frosted Italian cutlery by Albert Inox. Dishwasher-proof, it comes in six other

colours. Spoon and fork, £4.50 each, £5.50 for knife. From Heal's, 198 Tottenham Court Road, London W1 (0171-636 1666).

□ 3. A collection of ceramic fruit or butter knives and forks, £4.50 each, from Liberty, 214-220 Regent Street, London W1 (0171-734 1234). Not dishwasher-proof.

□ 4. Acrylic handles, silver plate decorative detail and stainless steel, by Laure Japy. Dishwasher-proof, £23.99 (knife) and £26.99 (fork and spoon). From Selfridges, Oxford Street, London W1 (0171-629 1234).

□ 5. Resin handles, six colours, at Maryse Boxer chez Joseph Maison, 26 Sloane St, London SW1 (0171-245 8493). Six pieces, £22.

□ 6. Ivory-coloured resin handles and stainless steel. Knife, fork and spoon, £4.50 each. From Jerry's Home Store, 163-165, Fulham Road, London SW3 (0171-581 0809).

■ Drawings by Marge Keedy

## Modern design at the cutting edge

**I**mplements for moving food about the plate, for cutting it up and transferring it to the mouth are nothing new. Early man fashioned cutlery, of a sort, from stones and wood, and even chimpanzees use stones to crack nuts and leaves to clean their teeth and noses. Even so, church leaders in 11th century Venice were outraged when a Turkish princess who married a Venetian doge brought golden table forks with her as her dowry. "God in his wisdom has provided man with natural forks," they said. "His fingers."

Peri Wolfman and Charles Gold's splendid book on the subject of forks, knives & spoons tells me that people in the middle ages took their own eating tools to other people's tables (terrific idea for saving on the washing-up). Still later, in the 17th century, Cardinal Richelieu of France decreed it

**Lucia van der Post** on the best ways of assembling a perfectly acceptable set of cutlery

Illegal for cutlers to supply inn-keepers with pointed knives. It seems that when things got out of hand, gentlemen were inclined to stab each other while dining. Things in the cutlery department have become more dull since then. Victorian respectability put paid to colourful habits and no proper Victorian home would be without an impressive array.

Victorian flatware, serving spoons, ice-cream spoons and jam spoons, knives with handles of silver, bone or resin, forks of silver - all these can be used together, each piece and design enhancing the other.

For years, the only alternative to antique or old cutlery was rather austere and frankly dull stainless steel cutlery

emanating from some of our larger manufacturers. Then came the wooden-handled bistro cutlery - fine perhaps for some tables, but a little informal or rustic to go alongside fine chin and glass.

Nowadays, happily, there are other alternatives, some of which are sketched here - these are mostly based on resins and plastics, which have enabled designers to mimic such beautiful but morally prohibitive materials as ivory and to create a newer, fresher aesthetic.

The mood ranges from the rather austere, stream-lined but beautiful design with white frosted handles by Albert Inox to the more baroque designs by Laure Japy from Selfridges.

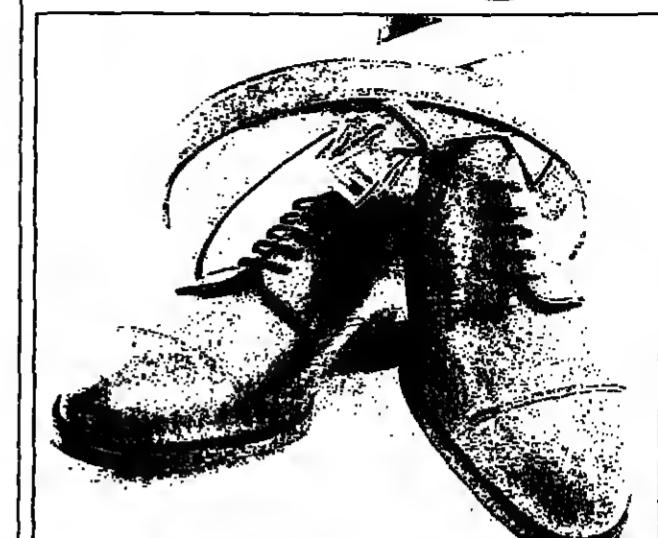
Most are dishwasher-proof, all are appealing enough to grace the most splendid dinner table and though possibly some are not as cheap as you might wish, a few (notably

Maryse Boxer's pieces *chez Joseph Maison*) are very reasonable.

As a comparative benchmark, the average price for a standard seven-place setting in solid silver would cost £425, in silver-plate £161.

■ Forks, Knives & Spoons, Thames and Hudson, £12.95.

## Lobbed into the ring



Ready-to-wear from the new Lobb shop at 90 Jermyn Street, London W1

**J**ohn Lobb is possibly the most famous name in the world of shoes, the most distinguished survivor of London's 38,000 shoemakers, which it boasted in 1851. In the days of the British empire, civil servants trying to keep up standards in difficult conditions around the world would write home to have pairs of shoes hand-made from their own last.

The ready-to-wear versions are all made in Northampton (the bespoke are still made in St James's); but they will have many of the features of the bespoke versions. Each pair, for instance, is made from a complete skin which is then cut out by hand. Only calfskin is used for the lining and all shoe openings are edged with a fine kid border. All soles are invisibly stitched.

Today, however, a pair of John Lobb shoes can be bought from the rack at the new shop at 90 Jermyn Street.

Ready-to-wear Lobb shoes first appeared in Paris, where there had long been a bespoke shop in the Rue de Faubourg St Honoré. Bought by Hermès in 1976, a ready-to-wear line was soon established and soon after that, Hermès' London shop began to carry some of the lines. Now, however, the full ready-to-wear Lobb collection is available in a shop devoted to it.

Some will find the very notion of Lobb ready-to-wear sacrilege but for others it will seem an obvious move into a more modern world. Prices will of course be substantially lower than bespoke - ranging from £225 to £425 - and no longer will there be a long wait to be shod.

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About 35 different models

are on offer - all with the rather distinctive long, thin John Lobb look. There are city brogues and soft loafers, ankle boots and riding boots, sporty boots and moccasins as well as the distinctive double-buckle.

In addition there is a small selection of accessories, as well as classic belts and small leather goods.

■ A selection from the ready-to-wear range can be brought to your door (London postal district only). Tel: 0171-930 8089.

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NOVEMBER ISSUE OUT NOW



## FOOD AND DRINK



Coffee for a nation of tea drinkers: how it's done at London's Savoy hotel

## Fish stew for the honest man

Giles MacDonogh enjoys a fine bouillabaisse on the Côte d'Azur

**T**he news from France is wonderfully choice at the moment. Every day, it seems, the French newspapers name another naughty mayor who has been caught with his hands in the till or taking bribes.

The gamblers among us could earn a few bob by challenging friends to give an up-to-date figure for the number of French officials languishing behind bars. It might even make a useful addition to the stale old battery of party games this Christmas.

You must be fast on your feet to keep abreast of the news.

When I was in France in mid-September, I picked up a copy of the local rag for Hyères in Provence to learn that another local mayor had just been locked up for the usual business: issuing building permits in return for bribes.

I was sitting on the terrace of my hotel room at the time, looking out over the great bay at Le Lavandou and the marvellous play of light on the îles du Port-Cros and Levant in the distance.

The news caused me a few moments of profound reflection as I surveyed the crude modern villas which so often mar the beauty of the coastline.

And Le Lavandou is unspoilt compared with the stretch of the Côte d'Azur between Fréjus and Menton. That is now just one super-conurbation centred on Nice and Cannes. Patches of charm are few and far between.

The news caused me a few moments of profound reflection as I surveyed the crude modern villas which so often mar the beauty of the coastline.

Le Lavandou's salvation has been that it became fashionable a generation later than Nice and Cannes. A few literary German exiles lived here in the 1930s, but the real impetus came after the second world war, when it became increasingly clear that unbridled speculation had ruined the coastline beyond Fréjus.

The Hotel les Roches was opened in 1947, the brainchild of Monsieur Joeriman of Hyères, who bought a villa at Aiguesbelle, a couple of kilometres along the coast from Le Lavandou, and gradually turned it into a luxury hotel.

A decade later this corner of the south of France received a further fillip when fashionable French society rediscovered Saint Tropez and Ramatuelle.

This was the heyday of Brigitte Bardot and her friends, Günther Sachs and Roger Vadim.

All that publicity was too much for the little village of Saint Tropez. It too lost its charm as developers crammed all they could into the narrow publics.

The jet-set flew elsewhere, as they were wont to do, and their places were taken by the nouveaux riches. For 150 years it has been the same story, repeated a thousand times, up

and down the coast. But there are still, as I said, a few patches of charm. One is Les Roches which, as the name indicates, is tucked into the rocks above the minuscule resort of Aiguesbelle.

To the east there is even a few miles of relatively unspoilt coastline with sandy coves and maritime pines just like the old pictures.

When the sun comes out (which it does, often) you have to be careful where you look: this is a nudists' paradise. They seem to be lurking behind every *agave*.

More important, perhaps, the food is good at Les Roches. At

lunchtime in summertime there is a buffet arranged on the terrace looking out over the bay: wild boar ham, and a terrine made from another of his race, shot on the Massif des Maures; oysters from Bouzigue; a lobster served opaque (it must have been dipped in boiling water) dressed up with a classic Provençal *sauce au pistou*; cold ratatouille, lamb and wild duck with romanesco sauce.

**M**ore elaborate dishes are served at dinner. One night I ate a grain of crayfish with black pasta stuffed with truffles and *caviar* and some Sisteron lamb dressed with its kidneys.

A fresh salad of purslane was a revelation. So was the cheeseboard which included dozens of different products of the local hillsides.

The following night I braved the *bouillabaisse royale* which came in four huge helpings. In some ways I found it reminiscent of a traditional landhopper *pot au feu*. As with the stew, first came the broth in which the fish had been cooked.

It was served with little rounds of dried bread and cloves of garlic. You rubbed the former with the latter and floated the lobster in its shell.

Finally the John Dory and the *chapon* were brought whole to the table.

I had no room for cheese that night.

Yes, it was quite a treat that *bouillabaisse*, and it was all the more enjoyable eaten in the knowledge that there are a few crooked mayors out there who will not be having any for a long, long time.

■ Information: Hotel les Roches, Tel: 04 94 71 05 07. Fax: 94 71 08 40. Rooms from FF 1,500 low season, FF 1,500 high. Meals: menus from FF 250; à la carte from FF 500.

## Sweeter than 1,000 kisses

Giles MacDonogh asks an expert to introduce him to the delights of fine coffee tasting

**I**n the 1940s, Professor Henri Enjalbert of the University of Bordeaux wrote a fascinating thesis on the "drinks revolution" of the 17th century. He explained how before that time a drink was simply a drink, but that refinements in vinification and other techniques led to the notion of connoisseur drinks.

He included not only wines such as claret and burgundy, which changed their nature at that time, but sparkling champagne, sherry and port, which scarcely existed before.

The broad-minded professor also included coffee and tea, which became popular in this - one hesitates to use the word - watershed period in the history of drink.

The first coffee houses were opened in Europe in the second half of the 17th century. By the early 18th, coffee addiction was already seen as a mild social problem, as J.S. Bach reminds

us in his light-hearted *Coffee Cantata* of 1733: "Oh, how true that coffee bliss is/Sweeter than a thousand kisses."

I have been reading Jon Thorn's new book *The Coffee Companion* (Apple Press, £15) which goes a long way to explain the multiplicity of different tastes which can be obtained from different plants, soils and altitudes.

If coffee does not have quite the vinous nuances of single estate teas, there is a world of difference between a top coffee such as an Ethiopian Harrar Longberry, a Puerto Rican Yauco Selecta or an Old Java and the sort of commercial blends bought from the local supermarket.

I was intrigued enough to ask Thorn to talk me through a few different coffees at the coffee merchant H.R. Higgins in Mayfair, London. Higgins started in South Molton Street in the middle of the last war and moved to its present location in Duke Street

in 1996. The shop is now run by the founder's son, Tony, with his son, David.

Tony Higgins has himself lived through an important period in the

**The Ethiopian Mocha was almost cheesy, a Tanzanian Chagga rather nutty**

history of coffee. When he started in his father's firm in the early 1950s Britain was still a nation of tea drinkers with only the vaguest idea about good coffee. Rationing had yet to end and people had to travel abroad to experience the good things in life.

Then came the espresso bar. Coffee became fashionable.

I wondered whether this latter-day coffee craze had not been killed off by the birth of instant coffee. Higgins thought not. Instant coffee brought more advertising and marketing. The number of coffee drinkers grew and the quality segment of the market with it.

As far as their shop was concerned little changed: "We always had discriminating clients."

We went downstairs where the Higgins run the discreetest coffee bar in London, serving only top-notch coffee and tea, and no food. First I had to put my nose into a number of containers filled with different coffees.

The Ethiopian Mocha was almost cheesy, a Tanzanian Chagga rather nutty. With the Brazilian Santos I was struck by the extreme oiliness of the beans. Tasting coffee turned out to be much like tasting tea.

The coffee was brewed in cups and nosed and tasted in dessert spoons. Higgins was clearly trying to make a point with the different regional styles. By themselves they were one-dimensional: the Mocha pleasantly nutty; the Kenyan marked by a fine acidity from being grown on the heights of Mount Kilimanjaro; the Costa Rican long, but lacking in bite.

Then we tasted his Java-Chagga-Mocha blend. This had the aromas, the taste and the bite.

The Java-Chagga-Mocha was a mild-matured drink compared with another house blend, the Creole: a combination of Colombian Libano and Brazilian Santos.

This seemed almost truffle-like by comparison. I was enjoying my introduction to coffee tasting, but I thought I had better get Thorn to drag me away, lest I got hooked.

■ H.R. Higgins, 79 Duke Street, London W1. Tel: 0171-629 3913.

label. "Let it bubble up and reduce briefly so it clings to the squash. Season with salt, scatter with two tablespoons chopped fresh coriander and toss to mix. Serve with warmed flat breads - on its own or to partner plain grilled meat."

■ Anyone whose appetite was whetted by my recent piece on the foods and cooking of Liguria may be pleased to hear of a Ligurian celebration which is taking place in southern England. From October 30 to November 4 a number of restaurants will all be serving the same Ligurian specialties.

*Antipasto* dishes will include chard and artichoke pies and stuffed vegetables in the style of Ponentina. *Primi piatti* will include *trentette* (Ligurian pasta similar to tagliatelle) with pesto, and *raviooli di salso di noci* (walnut sauce). *Secondi* will include *spigola* (sea bass) *alla Ligure*, and *coniglio allo scarramascia* (pan-fried rabbit). Sweets will be *pan del marito* (individual panettone Genovese) and little cakes called *stroscio*, which means "to break" in local dialect.

"Peel and cube 8-10oz of butternut squash. Put half a clove of garlic, one whole clove and one small split and seeded red chilli pepper into a *santé* with one tablespoon of oil. Warm slowly to aromatise the oil. Add the squash, sprinkle it with a few pinches of powdered cumin, cardamom and coriander seed, and fry gently for 8-10 minutes until tender.

"Pour on 3-4 fl oz coconut cream" - for speed and convenience I use the newly launched coconut cream sold in a carton under the Barts

## Cookery

### Thoroughly modern menus

Philippa Davenport opens her mind to the best of the new

you can risk grilling a chop or making a salsa."

The precepts of generations of cookery teaching thus neatly demolished, Brown starts all over again from scratch, setting out to provide the know-how required to give modern-minded cooks the confidence needed to choose, cook and enjoy good foods.

She advocates high-speed cooking techniques (and seeks to cut corners on lengthy ones) to suit today's lifestyles. The style is unfussy and the tastes are transglobal eclectic. In the modern manner, she is more interested in fish than meat, and makes greater use of grains and vegetables than is traditional in the British diet.

Nothing as old hat as a mousse or quiche appears in the book. Plenty of space is devoted to red peppers and aubergines, saffron and Thai spices, pestos and salads, pasta, polenta, rice and pulses, barbecueing, char-grilling and stir-frying. Sure signs of our times - but my selection not, in due course, appear dated?

The pages are packed with clear, concise yet detailed information, backed by lively recipes and quick ideas to stimulate the reader's own kitchen experiments.

They are also spattered with

contentious rule-breaking, some of it backed by convincing argument, some of it bound to raise sceptical eyebrows.

Brown declares, for example, that pork tastes best and is perfectly safe when cooked to the pink stage, explaining to my satisfaction why the old taboo no longer holds good. But I cannot believe that roast.

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The Modern Cook's Manual by Lynda Brown (Michael Joseph, £16.99), a brave and ambitious attempt to rethink the whole question of what one needs to know in order to cook and eat well.

"In the past," she writes, "we were led to believe that the more professional skills we acquired, the better and more accomplished cooks we became: we would start by learning how to boil an egg, and counted ourselves as having arrived when we could bone and stuff a duck and give a flawless dinner party for eight."

Brown argues instead for individualism: "Good cooking today is simply being able to cook the foods and dishes you like, the way you like them... Moreover you don't need to know how to poach an egg or make white sauce before

spend chef-like hours in the oven (140°C/275°F/gas mark 1) and forget about it for 2 hours until the tomatoes have deepened in colour, are glistening and the cavities contain tiny amounts of clear tomato liquid.

If the tomatoes do not look as described, leave them a little longer."

**SPICED BUTTERNUT SQUASH WITH CORIANDER AND COCONUT CREAM**

As Brown says in her book, one of the quickest and best ways to cook winter squash is to sauté it and finish it with curry spices or coconut cream. It may be gilding the lily but, since reading her on the subject, I have taken to using both ingredients in the same dish.

"Peel and cube 8-10oz of butternut squash. Put half a clove of garlic, one whole clove and one small split and seeded red chilli pepper into a *santé* with one tablespoon of oil. Warm slowly to aromatise the oil. Add the squash, sprinkle it with a few pinches of powdered cumin, cardamom and coriander seed, and fry gently for 8-10 minutes until tender.

"Cut some tomatoes in half and place them, cut-sides up, in a dish. Sprinkle them with salt and sugar and drizzle with olive oil, allowing one mean tablespoon of caster sugar and about four tablespoons of olive oil per 15-20 large tomatoes.

"Pour on 3-4 fl oz coconut cream" - for speed and convenience I use the newly launched coconut cream sold in a carton under the Barts

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## TRAVEL

# The last beer on the porch at the end of summer

Nicholas Woodsworth finds Quebec poised on the brink of new beginnings as autumn fades

**I**t was a fine, clear Labor Day - the kind of glorious day that Canadians, like squirrels collecting acorns, store away in their memories for fortification in the gloomy and ice-bound months that lie ahead.

In North America, Labor Day - the holiday that formally ends the summer season - is something of a ritual. It is the celebration of a lazy summer now spent, and a bracing for a more rigorous season to come.

In the big cities, motorcycle clubs make their last hair-raising highway run of the year. In the affluent suburbs, backyard chefs whip up the last batch of honey-and-mustard marinade for the last batch of barbecue ribs. In outlying cottage country, it is the time for the last salt, the last swim, the last beer on the porch. Then the windows are shuttered for the winter, the car is loaded for the trip home, and normal working life is resumed. It is a time of new beginnings.

In the harbour of the little Saint Lawrence river town of Tadoussac, hidden on the edge of hills and pine forests 300 miles downstream from Montreal, it is also a busy time. Aboard the motor boat *Famille Dufour I*, I found I was not the only one making a last, end-of-summer excursion through rural Quebec. Tourists from all over the world manage to find their way to far-flung Tadoussac.

"Oooh la! Oooh la la!" a French tourist couple beside me repeated as we headed out on a smooth, blue Saint Lawrence, here no longer merely a river but a salty, ocean estuary 15 miles wide. The object of their attention was another, less common species of seasonal visitor - the whales which make Tadoussac

one of Quebec's most attractive destinations.

A good deal calmer, a young French-Canadian woman stood to the other side of me with camera and telephoto lens. Rather than trying to see all the whales that were surfacing and spouting rainbow-hued plumes of vapour - we saw at least 40 that morning - she was training her camera on just a couple.

"We have named that one Le Bossu (the Hunchback) and the other is Grand Galop," she pointed, speaking to me in the inimitable accent of French Canada. It is such a peculiar rendering of the language that even the French couple beside me had difficulty understanding.

Every spring, Caroline Tremblay leaves her home town deep in the Quebec forests and spends the summer on the river, working for the Tadoussac-based Marine Mammal Research and Education Group.

She was currently working on a photo-identification project, trying to establish patterns of annual summer whale migration in and out of the estuary. Like most Quebecers, she was friendly and enthusiastic, and took the time to explain to me why Tadoussac claims some of the best whale-watching waters in the world.

The submarine topography off Tadoussac, it seems, is unique. A trough more than 1,000ft deep runs along the north shore of the Saint Lawrence, bringing cold, nutrient-rich water hundreds of miles upstream from the Atlantic.

The trough comes to a sudden dead end of Tadoussac, and the resultant upwelling creates a dense concentration of food near the surface. Here there is phytoplankton in abundance and thick clouds of krill - the whales which make Tadoussac

the first in French North America.

Harold Price was at home. A red bandana around his neck, a chef's apron around his waist, he was in his kitchen deeply involved in end-of-summer culinary pursuits: the drying of mint and basil plants from his backdoor garden, the smoking of freshly caught rainbow trout, the concocting of *soupe aux carcasses*, a local French-Canadian specialty.

Harold is neither French-Canadian nor a fur trader nor a river pilot, but his Tadoussac roots are unquestionable. His great-great grandfather, a Welshman, came to Tadoussac from Montreal in the 1830s and set up one of the first timber mills here. Local timber supplies were eventually exhausted, but the Price family was not. They have been summing with great satisfaction

in Tadoussac ever since.

We sat eating soup in the low-beamed, wood-planked sitting room of the Pilot House - we might have been dining in a schooner's stateroom - and watched the St Lawrence swell slide up and down the rocks outside the window.

Every now and then Harold would pick up binoculars to watch traffic passing through the mouth of the Saguenay: a group of sea-kayakers completing the five-day trip down the river; the ore-freighter *Red Rose* heading upstream to the Chicoutimi smelter with a load of bauxite; the Saguenay ferry carrying cars to the coast road leading west to Quebec City and Montreal; a friend heading out for an afternoon's sail

among the whales. Like anyone who spends time here, Harold Price long ago fell in love with Tadous-

sac, where rock and tree, salt-

and-fresh water all meet in a place of great beauty. But he laments the passing of an older Tadoussac.

It all began with the whales,

he admits, explaining that Basque whalers and fishermen were the earliest outsiders to come upon Tadoussac - the name is thought to derive from the Basque word for paradise.

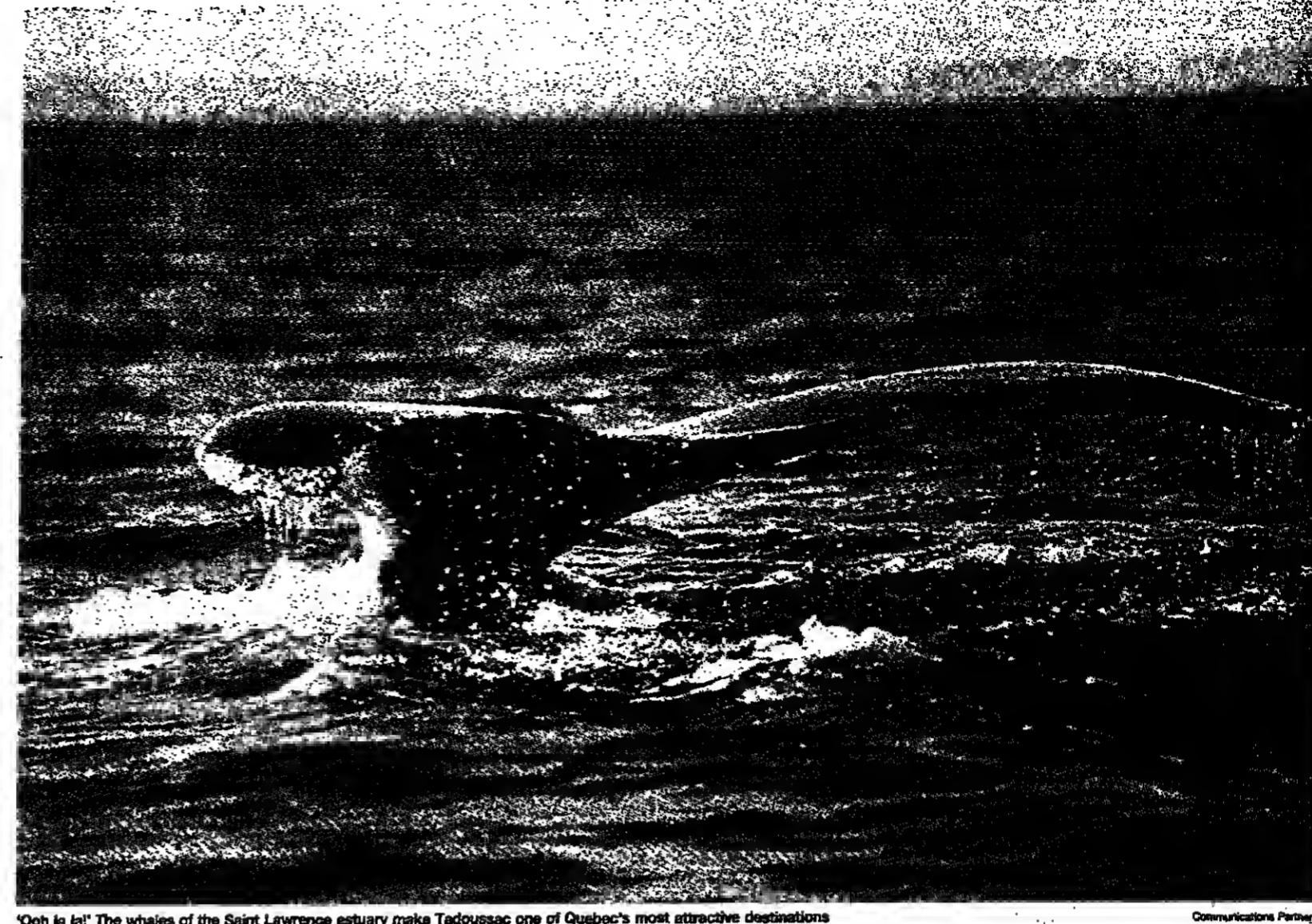
But whaling was succeeded by fur-trading, fur by lumbering, and lumbering by a sedate form of tourism. By the turn of the century Tadoussac had become a peaceful summer resort for handful of affluent English-Canadian families from the cities.

"No one paid any special attention to the whales - you went out sailing or fishing and saw whales, but that was that," Harold told me. Summer people... came and went... and power in the province of Quebec had been gearing up for a referendum on Monday on the emotional issue of independence.

That all disappeared in the late 1970s, when the world discovered ecology. Suddenly whales were the thing. Now there are 500 hotel rooms in town, locals are turning their homes into boutiques, and taking the Saguenay ferry on a Labor Day weekend is a living hell. Things are changing so fast we don't know where we are going.

It is not only the economy that has changed. As I strolled the busy streets of Tadoussac, I reflected that this Labor Day and the coming season held out more prospect for change and new beginnings than any preceding it. For months the Parti Québécois, the separatist political party which holds

that silence to hear news of Canada's future.



'Ooh la la!' The whales of the Saint Lawrence estuary make Tadoussac one of Quebec's most attractive destinations

Communications Partnership

## Skiing

## Myths that haunt Norway

Arnie Wilson finds the country light, warm and surprisingly affordable

**A**fter completing my very first week of skiing in their country, the Norwegians are anxious that I pass on the following message:

"It only gets dark at night time. It is no colder than in any other mountains in Europe. Many things are cheaper than in the Alps, especially lift passes and ski rental, and there are hardly any queues on the slopes."

I can certainly vouch for the daylight, and they seem to be accurate about the rest of their claims. Even here in Oppdal, the most northerly of Norway's main ski areas - 75 miles south of Trondheim, just about as far north as the southern tip of Iceland - it was still quite light at 5.30pm in late February. The lifts close at 4pm in March.

It is only in northern Norway, beyond the Arctic Circle and hundreds of miles from the commercial ski areas that the sun sets for the early winter months. Elsewhere, the sun not only comes out but is often agreeably warm, at least during February and March.

Lift tickets and ski rental are cheaper than in the Alps by a third or more on average. The food, especially fish dishes, can be outstanding. And the natives, although descended from Vikings, are friendly. As the Norwegians are at pains to point out, the Vikings "were not just a race of bandits who raped and plundered Europe, but master boat-builders, tradesmen and courageous explorers".

The "cold, pitch black Norway" myth has haunted the Norwegians ever since British skiers started abandoning Norway for the Alps in the late 1960s. With the arrival of package holidays to the Alps, Norway, the birthplace of skiing (at least of cross-country and ski jumping) dropped out of favour as France, with its huge, purpose-built resorts, proved too tempting.

In those days, Norway was reputed to be "a feast for the eyes but a nightmare for the wallet". Only 10 years ago a travel guide to Norway suggested: "You do not need to search for bargains in Norway - there aren't any."

During the last decade, however, prices in the rest of Europe have increased at a fas-



High-life at Hemseidet: for families seeking a pleasant alternative to the Alps, Norway could be a find

ter rate. Now, thanks to Lillehammer and the 1994 Winter Olympics, Norway is staging something of a revival. The Norwegians are anxious to strengthen their grip, particularly on the British market and seize the opportunity to get the formula right.

They have the mountains (although they are certainly not as big as the Alps, but many have a vertical drop of 2,000ft or more). They have snow and half a dozen or more quite good ski areas. And they have the technology (Hemsedal alone has three quad chairs with three more planned).

For many British skiers, especially families looking not for vast ski networks or precipitous black runs but a pleasant alternative to the Alps, Norway could be a find.

Not that it completely lacks challenging skiing. Gell and Voss, both attractive little towns, have some quite steep slopes, though they are limited in number. Voss in particular has some genuine black runs and good off-piste.

Hemsedal and Oppdal each have a handful of steep cruising runs graded black which would keep most skiers on their toes, including Alberto Tomba who raced in Oppdal in a world cup event. Hemsedal has long been the training base for Kjetil André Aamodt, Norway's overall world cup champion last year.

Both resorts have some good off-piste - particularly Oppdal,

where there are large expanses of ski-where-you-like wilderness around Adalen, Vangstua and Blaaret. Hemsedal is well-known for its tree-skiiing and an off-piste itinerary. Reitarskaret, which starts with a savage couloir that is usually too dangerous to ski unless snow conditions are unusually good.

Unlike the Alps, there is no real tradition of skiing with a high mountain guide in Norway, but in Oppdal, Stegjagr Viking runs a company specializing in off-piste skiing, ice climbing (by moonlight if you wish) dog-sleigh driving and snow-shoe techniques.

Reassuringly, Stein equipped us with avalanche transceivers, which are little-used in Norway. Indeed, we were assured that in Gello's favour that he had won a fortune on the football pools. He invited the entire population to the hotel and was only unminked after the locals had drunk the entire stock of champagne.

"But Sigurd is not going to prison because he is our only character," explained Gello's tourist director, Birgit Hausen. Far from it. The town even put on a play depicting the incident. And Sigurd played himself.

In Norway, Arnie Wilson stayed at the Highland Hotel, Gello, the Skogstad Hotel, Hemsedal and the Not Hotel, Oppdal. His visit to Norway, Sweden and Finnish Lapland was arranged by Ski Scandinavia, 10 Grange Avenue, Leicester LE3 3JR. Tel: 01533 395000

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## TRAVEL

# The witchcraft capital of the world

Michael J. Woods goes to New England in search of the traditional Hallowe'en experience – and finds it a family affair

**T**he shadowy walls were festooned with cobwebs, spiders crawled across the ceiling, a grinning skull glinted in the flickering light of several dozen candles. At the bar I was served by a crocodile.

A cadaverous waitress clothed in black showed me to my table. Across the room three witches with tall hats and hooked and warty noses were feasting on pizza, tearing at the crust with their remaining teeth and cackling noisily to each other.

On the next table a ghost and Frankenstein were having a candlelit tryst. This was no dinner from hell, though, just Hallowe'en at a restaurant in New England.

Hallowe'en immediately precedes the feast of Hallowmas or All Saints' Day and was invented by Christians in about AD800 to allow their Celtic congregations to continue the pagan festival of Samhain, celebrated on October 31 to mark the end of the year and the beginning of winter.

It was believed that Samhain, the Celtic lord of death, allowed the souls of the dead to come back to their earthly homes for this one evening.

During the Samhain festival, all hearth fires were extinguished and the Druids built large bonfires with sacred oak branches on which plant, animal and even human sacrifices were made to encourage the sun to return in the spring. Their followers danced around the fires dressed in animal skins before carrying burning brands from house to house to rekindle the hearth fires and mark the beginning of the new year.

As the centuries passed, traditions changed. People became fearful of being snatched by fairies and witches. Old women accused of witchcraft were burned on Hallowe'en fires.

Fires still form part of the Hallowe'en tradition in Celtic areas, along with guisers – revellers in disguise – who go from house to house carrying turnip lanterns and performing a dance or a song in return for



Trick or treat! New England schoolchildren in Hallowe'en dress

food and drink, often apples and beer.

The pragmatic churchmen of the 8th century embraced the pagan traditions, but over the ensuing centuries Hallowe'en fell from favour in the church. By the time the Pilgrim Fathers landed in New England, Hallowe'en traditions with them, modifying them to suit the new environment. The traditional turnip lanterns, for instance, were replaced by the larger and more flamboyant

pumpkin Jack o' Lanterns.

Today Hallowe'en is enthusiastically celebrated in many parts of the US, as I discovered during a trip around New England. Here it is considered a thoroughly enjoyable family occasion and everyone takes part.

In several small towns the police stopped the traffic to allow schoolchildren in fancy dress, escorted by teachers dis-

guised as witches or wraiths, to parade safely through the streets. Strings of children marched past, hidden behind ghoulish masks, concealed beneath sheets and trailing broomsticks.

Not all were totally enthusiastic, however. The chill of a premature winter made the scant costumes some of them wore rather uncomfortable. I overheard one disgruntled

child complaining to his companion: "I look stupid, I feel stupid and I'm cold."

Many places organise ghost walks and hayrides, informal ghost trains during which the nervous are scared witless by spectral pranks and surprises. These can be elaborate and considerable preparation goes into them. During my visit to the New Hampshire Natural History Centre I came upon the

Michael J. Woods

staff planning the week's events, which included one of them, clad in a wet suit under a suitably horrific costume, lurking beneath the waters of the lake until he would rise from the depths to alarm his audience.

Great care is taken in the choice of pumpkins from which to carve Jack o' Lanterns. Roadside stalls and garden centres give themselves

over entirely to the produce of pumpkin farms. Late one afternoon, as the low sun warmed the glowing skins of hundreds of assorted pumpkins in Brewster, on Cape Cod, I watched several families agonising over the size and shape of their purchases.

A lit Jack o' Lantern in the window or at the front door means that trick or treaters are welcome. In America this tradition appears to have none of the threatening overtones it has acquired in Britain. I spent Hallowe'en with relations in Vermont and their callers were rarely over 10 years old, all accompanied by a parent and wearing elaborate fancy dress.

A constant stream of children came into the house. One pair were dressed as drink cartons complete with straws. Another rode a magic carpet and there were any number of ghouls, witches and skeletons, all clutching carrier bags for their treats.

The leaves had all fallen. Snow covered the ground and capped the porch lanterns. Undaunted, each small child tramped in to collect one of 80 bags of sweets set out for them on a table. Even when these had gone and the lanterns were extinguished, a number of hopefuls still rang the bell.

Hallowe'en has a particular resonance in Salem, Massachusetts, where 19 ordinary citizens were executed in the infamous witch trials of 1692. The town calls itself the world capital of Hallowe'en and indulges in a programme of haunted happenings for almost three weeks before October 31.

These range from witchcraft lectures and broom flying lessons to a trick or treat parade in aid of the Arthritis Foundation. The transformation of a pagan sacrificial ceremony into a charity event must be one of the most radical revisions in the history of any festival.

■ Michael J. Woods flew to New England on Virgin Atlantic's London-Gatwick to Boston route (01293-747747 for reservations) and his fly-drive was arranged by Virgin Holidays (01293-617181). His itinerary and accommodation was organised by Discover New England (01303-226606).

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## Fat Fat in Taiping

**R**obert Sandilands Frowd Walker stands stern and disapproving in the corner of the museum car park in the town of Taiping, Malaysia.

Frowd Walker was a colonial administrator in these parts at the end of the last century.

Our man had a big nose and a formidable looking chin. A time-worn notice tells of his considerable exploits, particularly on the playing field. Ex-Sandhurst. Captained the cricket team there in 1869. Two years later he was playing football for England. A few years after that, he had switched to rugby, again representing his country.

Then Frowd Walker went off to serve the empire, spending more than 30 years in tropical parts. Not a bad sort of life, particularly being posted to what was always one of the more pleasant colonial outposts.

Taiping, about 100km from Penang on the west side of the Malaysian peninsula, has a quiet, small-town air about it. A grey-bearded sikh sits ramrod straight on the saddle of his old Raleigh bicycle, slowly squeezing his way up the main street. A round Chinese trader climbs into an immaculately preserved Morris Minor car. The springs sag, the engine splutters into life.

In the middle of the last century, Taiping – or "the town of everlasting peace" – was a bustling tin mining centre. As the fever swept the peninsula, gangs of Chinese miners fought for control of valuable mineral concessions.

Today, life is far more peaceful. The tin industry closed down long ago. One of the main occupations, as in most Malaysian towns, is eating. The "Fat Fat" seafood restaurant is doing a roaring trade. There is not a table to spare at the Prima noodle and coffee shop. A hawker sells sweetcorn from a steaming urn on the back of his scooter. An old lady with no teeth and dancing eyes sells hot peanuts.

I stroll along to a church service in Convent Road. The priest is asking the congregation if they have ever experienced a tingling feeling. An old man says he feels that his ears are full of hot gas. A Chinese woman talks in a shrill voice. "I have been a spoilt woman." A girl with eyes like twin

moons set in her dark face asks me if I have been saved. I blush with awkwardness.

At the turn of the century Taiping's enlightened planners turned a large tin mine on the edge of town into a public parkland. At weekends Malay and Chinese families go there for picnics and for endless photo sessions. Nearby, there is an allied war cemetery; it is like a parade ground, pristine and silent. Taiping saw some of the most bitter fighting against the Japanese in the early 1940s.

To escape the heat of the plains, Taiping's original settlers built a hill station high above the town. Maxwell Hill is Malaysia's oldest hilltop outpost, and the most unspoilt. The journey there is half the fun: no cars are allowed up the 13km track to the 1,250 metre summit. Instead, you bundle yourself in the back of an old government Land Rover and hope for the best as the driver, one hand on the wheel, negotiates 72 hairpin bends.

Up on top, it is another world: flowerbeds full of dahlias; tulip gardens; hedges of wild roses; and cold enough in the evenings for a pullover.

Accommodation is limited to a few rest-houses. You can try Watson, Treacher, Box or Speedy. At the latter the Indian keeper lit a fire in the evening, while his wife cooked a curry. There is a dilapidated feel about the place. A bed is only M\$15 (£2.50) per night. In a few years the ants will probably have digested the whole house. The mists sweep down the hill. The jungle talks incessantly. A tame porcupine wanders in for an evening's meal.

The lights of Taiping stretch out far below. In the distance there is the crash of a thunderstorm over the Strait of Malacca. Frowd Walker probably stood here, king of all he surveyed, dreaming of the playing fields of long distant England.

■ Taiping: 100km south of Penang and 270km north of Kuala Lumpur. Easily reached from either city on the newly opened north-south highway. The Maxwell Hill rest-houses can be booked through the Officer in Charge, Bukit Larut Hill Resort, 34020, Taiping, Perak, Malaysia. Tel: 05-877241.

Kieran Cooke

## TRAVEL

# A citadel to storm

James Henderson visits the restored fortress of Carcassonne

**T**he citadel of Carcassonne is the finest example of a medieval fortified town left in Europe. Standing on high ground above the river Aude, it gives an impression of magnificent impregnability: 52 pointed towers and gate-houses linked by 3km of crenellated double ramparts. As you approach, it shimmers with a dreamy and distant air of romance.

Carcassonne was restored by Eugène Viollet le Duc in the last century. In 1850 the citadel was under a destruction order and the stones from the walls were being auctioned off, but in a new spirit of preservation (until that time nothing was restored simply for posterity), the moulder city was listed by Monuments Historiques.

The fortress and the cathedral were repaired, the towers and gates were rebuilt and their conical roofs added once

more and new crenellations were added to the walls throughout. Gradually over the next half century Carcassonne was restored to the state of a 13th century fortress.

Once inside, Carcassonne is as compact as you would expect of a citadel, with sinewy streets that seek out every crevice. The buff stone and brown plaster walls are topped with terracotta tiles and have a comfortable feeling; in summer the walls and even whole courtyards are covered with vines, a perfect place to rest from the sun.

Surrounded everywhere by pointed turrets, you can almost imagine a real knight riding by over the cobblestones, or a troubadour beneath a balcony, where a woman stands, her conical bat trailing white silk.

It is widely said that Carcassonne is all wrong, that it tips into quaintness. Suddenly the romance has become cinematic

sentimentality, restoration run riot. By all accounts, Viollet le Duc worked to an exaggerated and idealised Gothic plan – supposedly he went overboard on his crenellations, made the gothic towers too pointed and used the wrong roof-tiles – with the result that Carcassonne ended up more medieval than it ever actually was. It was so controversial that some of the towers were eventually refitted with Romanesque roofs and tiles.

If Viollet le Duc invented the medieval cliché, he cannot be held responsible for the 20th century's medieval theme-park (Carcassonne is the second most popular place to visit in the whole of France). There are a few original artisans at work in the town, but it is mostly tourist shops selling pocket-sized cross-bows, knight-in-armour radios and Carcassonne walls made of nougat.

Viollet le Duc himself has undergone something of a restoration. It seems that his work here has been tainted by the brush of other projects, including the Château de Pierrefonds, where his idealisation of the gothic resulted in a mock-medieval fantasy.

In Carcassonne, away from the pressures of Paris, he had time to do all his archaeological and architectural studies and apparently had good reason after all for his restorations. The controversial Romanesque towers probably did have pointed roofs in the 13th century – after all, it was another French king's architects who rebuilt the city and they were establishing his power in the area. The only significant thing that is still considered wrong is that he fortified the bell-tower of the basilica.

It is worth visiting the basilica, built in 1095, with gothic chancel and rose windows

added in about 1260, and the Château comtal (a massive fortification within the town fortifications), but the finest thing about Carcassonne is really the walls, which date from the 3rd to the 13th century.

You do not need to be a historian to work out the different generations of building – the 3rd century Roman stones of

the inner wall are smaller and they are topped by larger, more regular, stones from the late 13th century.

The fine gates all have their machicolations and e corners to make enemy access more difficult. Each of the towers has its story too – Cathar heretics were judged in one (the Justice Tower), models of birds were

placed on others for crossbow practice.

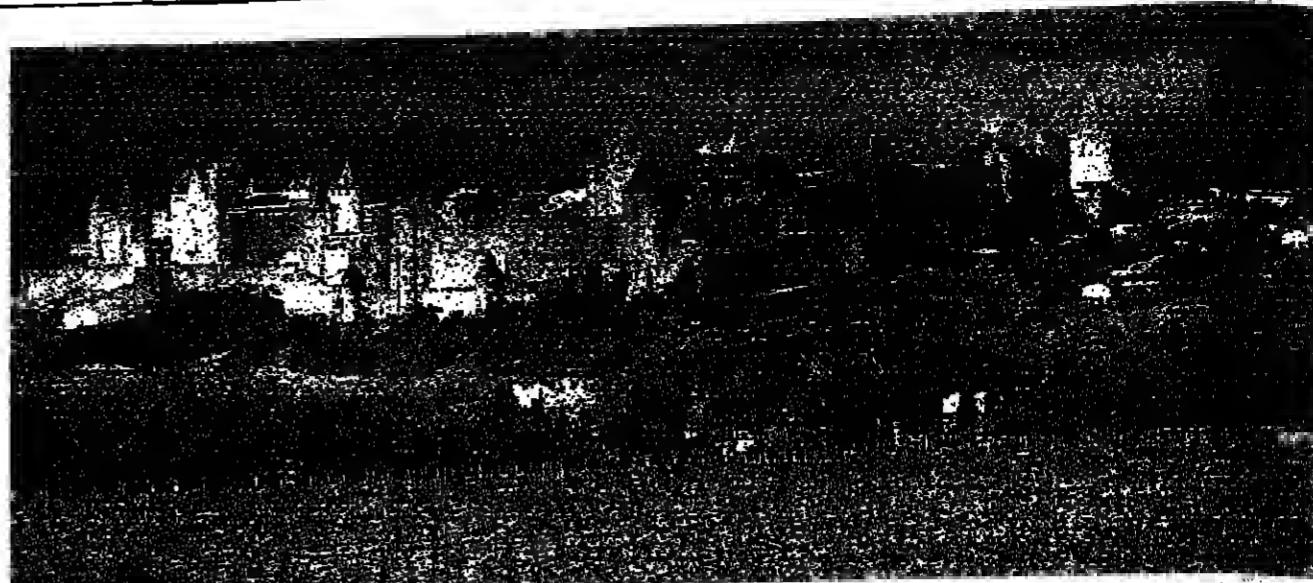
Perhaps the best time to see

the walls is at night, when

both inner and outer ramparts are floodlit, and there is calm after the tour buses have departed. A constitutional walk on the battlements is an excellent way to work off the bulk of a meal, if Carcassonne

has made more of an impression on you – or your waistline – than you would like.

James Henderson stayed at the Hotel de la Cite (tel 68 35 03 34, fax 68 71 50 19); a four-star hotel in the Citadel. Individual guides can be hired through the Syndicat d'Initiative (tel 68 35 07 04, or just inside the North gate).



All wrong: has Carcassonne ended up more medieval than it ever actually was?

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## OUTDOORS



The Mercedes E230 Classic: just right for people with a mature attitude to motoring

Motoring / Stuart Marshall

## Late - but feeling fine

**H**ow agreeable it all sounded. Catch the 10.45am flight to Pisa, pick up a car at the airport, drive mainly on mountain roads to Portofino, and watch the sunset from the terrace of a grand hotel before going in to dinner.

Alas, what should have been a one-hour drive to London's Heathrow airport became a 2½-hour race against time on the roadworks-infested M25. Then a dash to the departure lounge, only to bear that take-off would be delayed because of striking French air traffic controllers. It was. By 4½ hours.

Dusk was falling as we landed at Pisa. A colleague and I climbed into a new Mercedes-Benz E-Class saloon and headed for the Genoa autostrada. From then on, everything went right.

There is something about a Mercedes-Benz that makes you feel good. As good as you might when, after a cold, wet day in the open, you put up your feet by a log fire and enjoy a glass of malt whisky.

But what is it about a highly specified Mercedes-Benz E-Class that makes life's aggravations evaporate? Well, the doors close with a soft thud and the seats power-adjust simply by touching the cushion

and back-rest of a miniature bas-relief on the side panel.

Everything is reassuringly familiar. Indeed, the lay-out of controls and instruments barely changes as one Mercedes-Benz model succeeds another, and everything always works with precision and finesse.

An E-Class is as solid as a battle tank although it steers responsively, has handling as secure as Fort Knox, and is no noisier at high speed on an Autobahn than it is at a stately 70mph (113kph).

We first drove an E230 automatic, powered by a new 2.3-litre, four-cylinder, 150 horsepower petrol engine. It will be the biggest-selling model in Britain after the cars arrive in January. The other four-cylinder petrol engine is a 136hp, two-litre and there is a pair of in-line sixes; a 2.8-litre with 193hp and a 3.2-litre developing 220hp.

Carried over from the former E-Class - which was the most successful car Mercedes-Benz has ever made - are 2.5-litre, five-cylinder and three-litre, six-cylinder diesel engines with modest outputs of 113 and 136hp respectively - modest for their cylinder capacity because they are not turbocharged.

The E250D automatic, which we drove up into the hills next morning before heading back to Pisa, carried a bit more weight on the front wheels and had less power than the petrol-engined E230.

Its smooth, five-cylinder diesel sang like a baritone when climbing hard in the lower ratios but, on the autoroute, any engine noise was drowned by the subdued swish of tyres and soft rush of the wind.

I am sure the E230 could have been pushed through hairpin bends more brutally than the E250D, which it would have beaten away from a standing start. And the six-cylinder, petrol-engined E280 and E320 models would, of course, leave an E230 standing.

**F**or me, though, the E stands for effortless, not excitement. A Mercedes-Benz E250D - and, even more so, an E300D - approach my idea of perfection for people with a mature attitude to motoring.

Following a trend started by the C-Class - which, two years ago, replaced the Mercedes-Benz 190 - the new E-Class comes in three trim and equipment levels, Classic, Elegance and Avantgarde. Classic is the most traditional, Elegance the

most luxurious and Avantgarde, said to be the sportiest, has larger wheels. All three models may be fitted with any of the engines.

Externally, the new E-Class looks sleeker and the elliptical headlamps are, for Mercedes-Benz, a startling innovation.

Inside, it is roomier than the old one; about as roomy, in fact, as the previous S-Class.

Mercedes-Benz UK says typical drivers will be successful people in their mid-40s who run their own companies or are directors of larger companies. They drive about 18,000 miles (28,900km) a year, appreciating quality in everything they do, and probably play golf; in that case, they will approve of the boot; it looks as if it would easily take two sets of clubs in their trolleys.

Prices will start at about £22,500 for a two-litre Classic and range up to £36,900 for a 3.2-litre Avantgarde. You still have to buy your own in-car entertainment system but, providing you do without a sun roof, air-conditioning is a modest £595 option.

All models have such essentials as power steering, electric windows, air bags and electronic traction control. Automatic transmission is an extra on all but the E230.

**T**his wonderful, warm autumn continues to have many virtues, but the most immediate is its help to planters of bulbs. We have all been at it recently and even the biggest narcissi have gone smoothly into the ground, while last year's plantings are doing their best to show through it.

Some of you have written to say that you have seen far advanced growth already on your daffodils. One reader in Somerset swears she has flower buds on a spring-flowering crocus.

That the grape hyacinths are showing green thickets of leaves is not so unusual - nor that snails have started to eat them. Be warned that many failures with bulbs are due to slugs and snails, rather than the mice and squirrels which books tend to blame.

I now put slug killer on the most populated flower beds and am astonished to see how many slimy pests it kills in the early months of the bulb year. Experts tell me these pests are also active below the surface and are one widespread reason for so many tulips failing to reappear. Deep planting, 6-8in down, is said to be a defence; even so, my rate of re-appearance is miserably low.

This year sees a change of tactics. Instead of tulips, I am going over to smaller, early-flowering forms of narcissus. Tulips will become extras, not mainstays.

The beauty of these small narcissi is that the strongest forms can be left in flower beds without lifting for several years. After flowering, they need at least six weeks' further growth before their leaves can be cleared away.

If you choose the early forms and knot any remaining leaves to tidy them up, you can bed out the summer annuals between them without digging them up. In autumn, they are ready to take over once again. Many of them will increase from year to year, whereas tulips only dwindle.

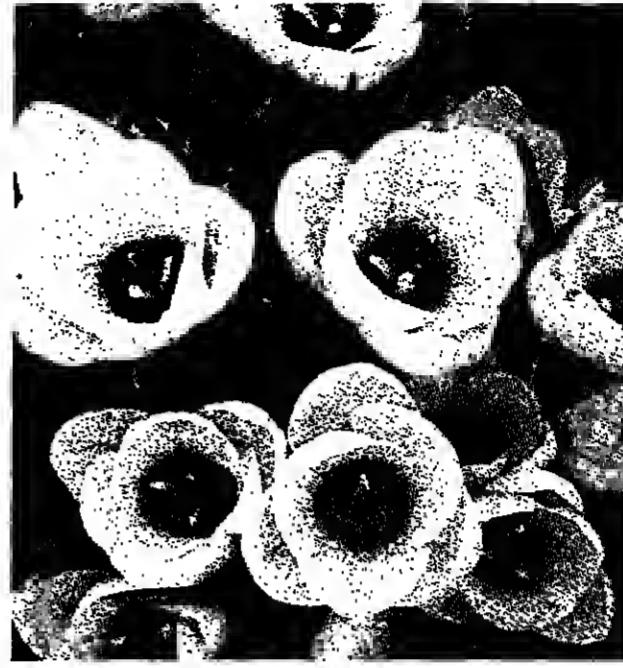
This obvious short cut has been slow to occur to me, but it is simplifying the autumn cycle already. For years, I believed wrongly that the small narcissi called Jack Snipe deserved wet conditions if namesake.

I thought the white-flowered Thalia was not hardy and that one called February Gold would be too strong a shade of yellow.

Each of these beliefs was

## Gardening It's not too late for bulbs

Warm autumn means there is still time to plant, says Robin Lane Fox



Crocus Cream Beauty: cheap and very cheerful

Garden Picture Library

If you have not yet done the bulbs, do not feel you have missed the boat. You should, however, try to see and pick the particular bulbs which you buy because they begin to develop mould or a slight softness as the tail-enders in many mail order firms' stocks. In a shop, you can see what you are buying and you can avoid distressed examples.

If I had to pick two small bulbs for ease and beauty, and one for close observation, I think my choices would be straightforward. The easy ones are that superb pair, crocus Blue Pearl and crocus Cream Beauty, small-flowering varieties which are better in flower beds than in grass where they tend to die out. They are still cheap because they are so easy and, deservedly, so popular.

**F**or closer observation, I would plant two small pots with the remarkable ipheion Rolf Fiedler, a small bulb with open, flattish flowers of an amazingly strong, clear blue. The bulbs are not particularly cheap, but this selected variety is worth the cost and not at all difficult. It can sit in a cool part of the house until the growth is well through and can then be brought on to a desk or table, away from excessive heating, where its miraculous flowers will light up the evenings in March.

Lastly, a word about a bulb which has been as happy this autumn as any gardener. Everybody is on the lookout for easy, scented occupants for pots on their paving or terraces late in summer, but few people remember to try the semi-hardy acidanthera.

Its stems are about 2ft high among leaves shaped like thin swords, and the flowers are a clear white with a dark, purple-black stain at their base. They are like a wild sort of gladiolus, with which they are now classed.

Outdoors, they are usually planted in mid-May because they hate frost. As a result, they do not start to flower until late in autumn and they need a long, mild spell before the frost kills them off.

This year has seen them at their best, but we can all enjoy them in this way if we remember to order them in March and use them in pots, where they can be planted immediately and kept indoors until May is warm enough for them. This early start helps them into flower by late August.

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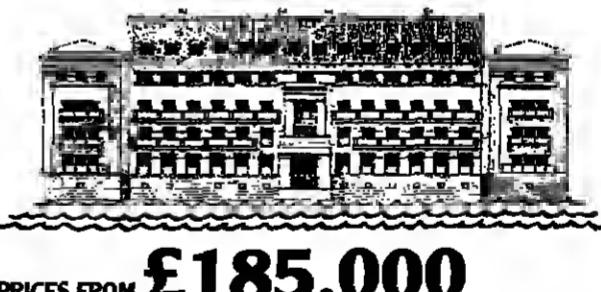
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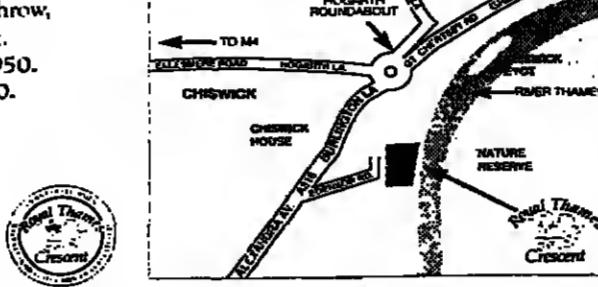
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## BOOKS

**T**his is the perfect book for those who try, and fail, each week to win the National Lottery. It appears to recount, in great detail, the old cliché that fabulus wealth leads to unhappiness.

The tale could easily be reshaped as one of those airport novels which sustain tourists on the Costa del Sol. Jean Paul Getty, angry at a will which reveals his late father's dislike of his lifestyle, resolves to disprove the paternal judgment by building his own fortune.

He pursues women as remorselessly as wealth, marrying five times (mostly to teenagers) before tiring quickly of his wives when they become pregnant. Much of his

fortune is tied up in a trust for the eventual benefit of the Getty dynasty, but money is all his sons receive; he denies them virtually all signs of affection.

The eldest son, George, who lived in awe of his powerful father, dies of an overdose. Another son, Ronald, is cut off from his inheritance because of Jean Paul's feud with his mother's family. Trying to make a fortune on his own, he becomes bankrupt. A third son,

Jean Paul II, loses his wife to a heroin overdose and becomes a drug addict.

The tragedy also affects the third generation, most famously in the case of Jean Paul III, who has his ear cut off by kidnappers in Italy and eventually becomes a quadriplegic. The old man himself scarcely seems to enjoy his wealth, acquiring a formidable reputation as a miser, even requiring house guests to use a pay-phone.

**PAINFULLY RICH: J. PAUL GETTY AND HIS HEIRS**  
by John Pearson  
Macmillan £17.50, 349 pages

So far, so predictable. An obvious parallel is with the Kennedys, where the suffering of the younger generations has also created talk of a family curse. But at least the Kennedys are worthy subjects of study, since they produced a US ambassador to Britain, two US senators and a president.

Jean Paul III has battled courageously to overcome his disabilities and enjoy as normal a life as possible. Indeed, Jean Paul I seems to have left something other than money to his sons; the indomitable will that had guided him to his billions.

What, apart from Jean Paul I's talent for making money (to which the book gives little space), justifies a book on the Gettys? Author John Pearson, whose best-known book was a profile of the Krays, seems to opt for redemption.

Jean Paul II recovered from his addictions, became a patron of the arts and cricket and was adopted by the British Establishment.

Gordon preserved the dynasty, parcelling out the proceeds of the Texaco sale to avoid further legal disputes, and managed to bring up a normal family of his own.

It would be impossible to write a dull book about the Getty story and Pearson does the saga justice. But it is saved from predictability by Gordon Getty.

He, at least, partly disproves the old saw about money and happiness, by showing that it is possible to preserve some decency in the face of obscene wealth and a nightmarish father.

## Strange but true romance of poets

A.C. Grayling uncovers a love affair that should capture the imagination

**I**f ever there was a true love story at once stranger and more poetical than that of Elizabeth Barrett and Robert Browning, it has yet to be told. Yet, surprisingly, their story seems to have little grip on the general imagination.

Their love deserves to count as Petrarchian – perhaps indeed to count higher, because they were both poets who lived in exceptional times, and gave expression to their experience in work that has a high place in the literary canon. Yet in the history of literature in English their relationship occupies the footnotes, as if it is a tale too shopworn for retelling (a view reinforced by a sense that the early play-and-film of the affair – *The Barretts of Wimpole Street* – had said everything needed).

So, at least, matters stood until now. But Julia Markus has produced a powerful account of the relationship between Elizabeth Barrett and Robert Browning that restores it to proper focus. It is a quiet epic, full of dark shadows and extraordinary courage, from which the central characters emerge in very good light as emblematic Moderns.

Elizabeth Barrett's genius as a letter-writer is revealed in this account, in the brilliant acuity of her observations; and Markus shows that Browning, later the object of adulation among his fans, who attributed poetic importance to his sometimes obscure poetry, was a man of deep and attractive domestic affections. As Markus herself says, goodness and happiness do not generally make for interesting reading; but in this peculiar case they do.

The bare facts are these. Elizabeth and Robert began

their love affair by letter, long before they met in person. She was 39, an invalid who had not left her bedroom for many years. By general acclaim she was our "greatest living English poetess", as a contemporary described her, and that is why Robert first wrote to her to say: "I love your verse with all my heart, dear Miss Barrett." Robert was 34, and almost unknown; he had a small but discerning following for his poetry, among which was Elizabeth, who had his portrait hanging on her wall.

**DARED AND DONE: THE MARRIAGE OF ELIZABETH BARRETT AND ROBERT BROWNING**  
by Julia Markus  
Bloomsbury £20, 400 pages

(When they met at last she was struck by how much more handsome and manly he was than the portrait suggested.) She thought him a poetical genius, and maintained that belief until she died in his arms after 15 years of marriage.

They had a considerable correspondence before she allowed him to visit. After that it was not long before they decided to marry. But there was of course the impediment of Elizabeth's bed-ridden state; and there was a worse impediment besides, in the shape of Elizabeth's tyrannical father, who refused to allow any of his many – and adult – children to marry. The two impediments were of course connected, but they seemed insurmountable.

Yet within months of the love affair beginning Elizabeth began to get up and walk downstairs, then take airings in the park, and at last to get

about almost normally. In secrecy she and Robert married in Marylebone, and a week later, equally secretly, left for the continent. They did not, therefore, elope, as the popular view has it. Her father disowned Elizabeth utterly, and it was a long time before her brothers would speak to her.

The Brownings spent all their married life in Florence, living in the Casa Guidi (made famous by Elizabeth's poems) opposite the Pitti Palace, where they were witnesses to important events of the Risorgimento, whose poet Elizabeth became – especially in the eyes of Italy, which mourned her death more than England did. In her early 40s the ex-bedridden invalid found health at last, surviving four miscarriages and gave birth to a son, Pen Browning, and travelling much.

In her lifetime Elizabeth was more famous than Robert. As his *Men And Women* failed with the critics, so her Aurora Leigh was a best-seller, both in England and America. Until Robert inherited a competence from a relative it was her income that supported them.

**B**ut such matters did not bother them. Their relationship was profoundly supportive, even in the face of the two things that might have imposed strains: Elizabeth's lifelong opium addiction, and her later passion for spiritualism, which Robert – although open-minded – recognised for a hoax. Elizabeth liked to attend seances of famous mediums; perhaps she hoped to make contact with her beloved dead brother Bro.

The dark shadows in the story are well explored by Markus. Why was Elizabeth's

father utterly set against his children's marrying? In these post-Freudian times we suspect all sorts of answers. But Markus skilfully marshals dramatically different evidence.

Both the Barretts and the Browns had connections with the West Indies; the Barretts were wealthy slave-owners there, and it is said that a Browning ancestor used to mend Barrett boots in Jamaica. Very few colonial families failed to mingle slave-blood with their own. Markus tells us that even if this often involved the worst kind of exploitation by white men of black slave-girls, there were other sides to the story: the black girls were typically more beautiful and wholesome than the white woman available for marriage; they knew that their children would be better treated if fathered by owners, so they were not always unwilling; and indeed many mixed relationships developed into *de facto* happy marriages.

The Barretts accordingly had Creole cousins, and both Elizabeth and Robert each had at least one Creole grandparent. The simple fact seems to be that Elizabeth's father had a racist aversion to the idea of coloured grandchildren.

Markus's account of the Brownings' relationship invites applause for the way it revealingly unfolds from inside their correspondence and poetry. A walk in green shade, a surreal gallop through the night to Rouen, a witnessing of great political events at the Pitti Palace, are all made luminous by Elizabeth's exquisite observation. By her judicious selections and careful sympathies Markus has given us a compelling finer perspective on a true romance.

Jean Paul III has battled courageously to overcome his disabilities and enjoy as normal a life as possible. Indeed, Jean Paul I seems to have left something other than money to his sons; the indomitable will that had guided him to his billions.

But the hero of the book is the fourth of Jean Paul I's sons, Gordon, who not only seems bereft of his father's character flaws but managed, by the simple expedient

of selling Getty Oil to Texaco, to increase the family fortune by more than the sum total of Jean Paul I's lifetime efforts.

Gordon preserved the dynasty, parcelling out the proceeds of the Texaco sale to avoid further legal disputes, and managed to bring up a normal family of his own.

It would be impossible to write a dull book about the Getty story and Pearson does the saga justice. But it is saved from predictability by Gordon Getty.

He, at least, partly disproves the old saw about money and happiness, by showing that it is possible to preserve some decency in the face of obscene wealth and a nightmarish father.

## Allure of city of desire

**T**his is an alluringly packaged book on a mouth-watering subject: the history of Constantinople during its nearly five centuries as Ottoman capital, from Mehmet II's conquest in 1453 to Mustafa Kemal's abolition of the Caliphate in 1924.

The subtitle "city of the world's desire" (actually a quotation from an earlier period) perfectly captures the mixture



Constantinople: centre of the last great Moslem empire

of awe and titillation with which generations of Europeans regarded the realm of the Sublime Porte, the legendary harbour on the Golden Horn, the meeting point of Europe and Asia, and the centre of the last great Moslem empire. So does the magnificent jacket illustration of an 18th-century Grand Vizier granting audience to the

book disappoints, and one is left wondering what exactly its purpose is. It is neither a work of primary scholarship, nor a text book; yet it lacks the strong narrative flow or passionate argument required to make an impact on the general public.

It would look fine on a coffee table but the rather small black-and-white illustrations

would frustrate the casual page-turner, as do the more earnest reader by lacking any close correspondence with the text. Perhaps travellers about to visit Istanbul would be most appreciative, but they too are bound to be irritated by the paucity of adequate maps which, given the strong emphasis on topography in the text, is the book's biggest fault.

Or would be, barring the terrible howler on page 19 where Mansel states that the famous "Bridge on the River Drina", built by the 16th-century Bosnian-born Grand Vizier Sokollu Mehmed Pasha, "was finally destroyed by Croatian bombs in 1994". Er, not quite. The bridge over the Neretva at Mostar, some 80 miles to the south-west, was destroyed by Croat artillery in 1993. But Sokollu's bridge at Visegrad, the subject of Ivo Andric's epic novel, was still standing when last heard of, and firmly under Serb control.

**E**dward Mortimer

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**R**oubilliac is at home in Westminster Abbey, writes Chloe Chard

**T**he funerary monuments inside Westminster Abbey attract equivocal responses: visitors are struck by the visual splendour of many of the sculpted assemblages in the building, but hesitate to accord them the kind of detailed scrutiny that they might devote to sculptures in art galleries.

This is partly, perhaps, because many of these monuments now seem disconcertingly – even comically – theatrical. Viewers are baffled, too, by the power of such works to throw established classifications into confusion: they blur the distinction between sculpture and architecture, and mingle private sentiment with public display.

In *Roubilliac and the 18th-Century Monument*, David Bindman and Malcolm Baker examine the work of the French sculptor, working in England from 1730 until his death in 1762, which enthusiastically sees out effects of theatricality, and wittily exploiting the ambivalences of sepulchral art. Many of Louis François Rouilliac's sculptural tableaux, situated in Westminster Abbey and a few smaller churches, are separated from their setting by an illusionistic architectural framework, but nonetheless include elements that go beyond the bounds of this and demand the attention of the viewer: his figures often project a foot dramatically outwards into mid-air.

Rouilliac's ability to manage elaborate scenographic effects proved useful in a genre that involved a strong element of dissimulation. In commemorating General William Hargrave, a soldier noted only for "vice and insignificance", the sculptor tactfully avoided any heroic imagery, and shifted the narrative time of the sculpture forward to the Day of Judgment: an angel sounds the Last Trump, a vast pyramid (representing material life) collapses, and the general (who died aged

79) rises from the tomb as a young man. A vigorous conflict between Time and Death provides further distraction from unsavoury biographical details.

Unashamed theatrical artifice of this kind might seem surprising at a time when writers and artists were beginning to endorse a cult of "sensibility", and vaunt the merits of sincerity and emotional spontaneity. Rouilliac's virtuous style was not in fact viewed as utterly inimical to a "serious and mournfully pleasing" ambience. His lost monument

**ROUBILLIAC AND THE 18TH CENTURY MONUMENT: AS THEATRE**  
by David Bindman and Malcolm Barker  
Yale University Press £40, 409 pages

criticised by some contemporaries for unseemly use of pagan imagery: James Hervey described the Hercules in the monument to Major General Fleming as "a huge brawny fellow... with his posterior half... and in an attitude none of the most decent". At the same time, the sculptor's skill and subtlety were admired even by critics such as Oliver Goldsmith, who attacked "luxurious affluence" in funerary art.

Rouilliac himself appears to have worried only that he might appear insufficiently full-blooded: in Rome, after viewing the sculptures of Bernini, he is reported as exclaiming: "By G- my own work looked to me meagre and starved, as if made of nothing but tobacco pipes."

This book explores aspects of the intellectual and cultural context in which Rouilliac's sculptures were produced and viewed: both Bindman and Baker quote generously from contemporary sources, and often sound as though they are with difficulty restraining themselves from quoting more. The end catalogue is especially helpful in combining technical information with analysis of the specific effects that the artist sought to achieve. *Rouilliac and the 18th-Century Monument* is full of interesting material and lively commentary: it leaves the reader with a strong sense of the sculptor's astonishing inventiveness.

## Poetry/Ruth Padel Musical miracles

This new sad book addresses that very issue. The empty land fills with people who, in the long, rich-tapestried last poem, throw all they value on a bonfire. The book's key self-image, a lone, Christ-Dracula scarecrow, "the one tall thing in the flat of the land", becomes the lynch-pole (the "solid opposite of a chimney") of communal configuration.

From non-feeling ("The anaesthetist"), Armitage moves towards feeling. In soft dialect, that makes the story new, he creates a "Cover

like Christ, from heaven": "So what, a piece of flint, a cinder, set/ within the ring or pincers of my thumb/ and index finger like a precious stone."

Why care for such things, for

burnt rock, or poems from "dead" seas? Because (like Eliot's lilacs from dead ground) they're here, they came. "The Meteorite" is a wonderful disempowered prayer of gratitude for inspiration:

"Flown/ so far, found land, for having come to hand, and put that way there's hardly anything/ this piece can't say. A line of plot, a script,/ and there and then this rock becomes a gem, a gift; your fingers open slowly, like/ a flower, from a fist. As if."

His poetry mirrors our pre-millennial lost-in-space engagement with the world, never facing the depths of doubt and guilt.

This passionate exploration of non-passion is authentic religious questioning for our time, and in just the right voice: alienated, with tenderness around the corner, by its own apparently depthless grace.

Private and public modes of

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## BOOKS

Joan Smith and Cristina Odone take conflicting views on the controversial attack launched against Mother Teresa

## A suspension of belief

In 1969, the broadcaster Malcolm Muggeridge interviewed Mother Teresa of Calcutta for a BBC television documentary. His crew, which included the cameraman Ken Macmillan, visited a Home for the Dying staffed by her nuns and decided it was too dark to film the interior.

In spite of the technical problems, Macmillan went ahead and shot the scene, when the film was processed, the interior was bathed in an unusual, soft light. Muggeridge was confident he had witnessed a miracle. "I myself am absolutely convinced," he wrote, "that the technically unaccountable light is, in fact, the kindly light [Cardinal] Newman refers to in his well-known exquisite hymn."

It wasn't. Macmillan had taken with him some new and untested Kodak film, which was sufficiently sensitive to respond to low light. "I was going to say... three cheers for Kodak," Macmillan wrote

in his own account of the episode, but Muggeridge got in first, announcing to journalists that Mother Teresa had caused "the first photographic miracle".

The Roman Catholic Church, in which Mother Teresa and the Pope stand at the apex as symbolic yet celibate parents, has no monopoly on gullibility; it is only a matter of weeks since Hindus flock to temples in the hope of seeing marble statues drink milk.

But the subject of Christopher Hitchens's polemic seems to have a talent for persuading onlookers not just to suspend disbelief but to forgive the bizarre company she keeps.

The book opens with an account of Mother Teresa's endorsement in 1981 of Jean-Claude ("Baby Doc") Duvalier, the rotund dictator of Haiti, and his wife Michèle. The nun was captured on film observing that she had "never seen the poor people being so familiar with their bead of state as they were with [Michèle]."

She had not revoked this opinion by the time the Haitian people, in Hitchens's caustic words, "became so familiar with Jean-Claude and Michèle that the couple had barely time to stuff their luggage with the National Treasury before fleeing forever to the French Riviera".

**THE MISSIONARY POSITION: MOTHER TERESA IN THEORY AND PRACTICE**  
by Christopher Hitchens  
Verso £7.95, 95 pages

Mother Teresa's supporters say in her defence that she is too unworthy to pay attention to matters like the source of charitable donations. A more serious charge against her, backed up by a report in *The Lancet* last year and the testimony of volunteers who have worked in her Home for the Dying in Calcutta, is that the sick receive only the most rudimentary medical attention.

## BOOKS

## Profaning the sacred

Why is it that religion inspires such fear in our intellectuals? Surely our society can accommodate both sacred and profane, believer and sceptic? Yet, since the dawn of humanism and its attendant replacement of a theocentric universe with a man-centred cosmos, members of the intelligentsia, armed with mockery and scorn, have felt compelled to wage a war of words against religion and its figures.

I had occasion to experience the bitterness of this feud in a television studio last November, when Channel Four invited me to take part in a *Right To Reply* programme.

But Hitchens does at least challenge the mawkish cult of our only living saint and reminds us that the correct answer to the question put by outraged believers - "is nothing sacred?" - is a resounding no.

Joan Smith

handful of additions, a written version - accused the 90-year-old Nobel Peace prize winner of being a cunning agitator for the right, a Machiavellian proselytiser of

understanding of a revealed morality, of unalterable truths, or of the claims of conscience. It is this ignorance - the only kind of illiteracy confined if not courted by our present society - that informs his approach to Mother Teresa. Bereft of belief, he cannot come to terms with divine inspiration and cannot fathom what fuels Mother Teresa's words and deeds.

While Mother Teresa's defenders spoke of faith, self-sacrifice, charity - the signs along her extraordinary spiritual journey - Hitchens talked of fascism, demagogery and obscurantism. While the evangelists strived to establish Mother Teresa's spiritual mission, Hitchens couched his attacks in political terms. This exchange at cross-purpose afforded me a sudden insight: Hitchens's invective merely papered a chasm of ignorance - the man is a religious illiterate. He knows nothing of the religious instinct: has no

argument as though each merited the same consideration. This travesty of truth-seeking delivers insinuation rather than information, right-wing conspiracy theories rather than evidence. As he bandies about allegations of Mother Teresa's secret allegiance with oppressive regimes, as he raids the stock of clichés about Catholic teaching on birth-control and abortion, Hitchens the prosecutor parades off so much of his proofs as his prejudices.

Although he raises a handful of potentially interesting questions - about the conditions in the hospitals run by Mother Teresa's Sisters of Charity, for instance -- these issues require further investigation before they can yield enough facts and figures to support Hitchens's claim that Mother Teresa runs a sinister global multinational.

Cristina Odone

## Journeys in anthropology

Bronwen Maddox looks at two different approaches to understanding other cultures

Over a spell of two years I lived in a remote area of the Amazon Forest with a people called Wayapi." The opening of Alan Campbell's immersion in the jungle does little to set it apart from the host of Amazonian diaries and laments for threatened cultures which have hit the bookstands. But that is deceptive. He has used his journey as the basis for an original and fascinating analysis of language and imagination in Amazonian Indians and, more surprisingly, of that in western cultures as well.

Many writers turn, to the Amazon as one of the world's last wildernesses. In it, they hope, they will find adventure and a cause about which to feel passionate, given the threats to the forest and the culture of the Indians who inhabit it. Campbell is no less fond than this band of describing encounters with fire ants or the agonies of stumbling through the jungle in the wake of a fitter, leaner guide.

But he distinguishes himself by using language, which he finds a more intriguing and formidable jungle than vegetation, as his route to understanding the culture, and to Wayapi himself, the Wayapi's chief. That enables him to tackle some of the central questions of anthropology and philosophy, such as whether there are ways of thinking or languages which could be impossible for us to penetrate.

A teacher of social anthropology at Edinburgh University, he sets himself to learn the Wayapi language. He has no translator, and no written aids except a list of 20 words jotted down by a missionary. He is illuminating on the pitfalls of translation, particularly the western tendency to use nouns and naming as a "wedge" into another language. If an Indian points to a bird and says "tukan", you are tempted to assume that something like "toucan" is the name of the bird. In fact, as he

points out, the word may be a verb or adverb describing flight. It is, nonetheless, he concludes, an assumption he has to make simply to begin to unpick the language.

He is no linguistic relativist - he concludes that "the bafflement of Babel is accompanied by the miracle of translation", made possible by the flexibility and range of meaning in every language. But having overcome the linguistic barrier, he asks whether you can truly understand something in which you do not believe. Many would say yes, but he worries to the end whether he

GETTING TO KNOW WAIWAI - AN AMAZONIAN ETHNOGRAPHY

by Alan Tormaid Campbell  
Routledge £12.99, 253 pages

DANCING ON THE GRAVE - ENCOUNTERS WITH DEATH  
by Nigel Barley  
John Murray £19.99, 240 pages

has really understood the central Wayapi idea of *paze*, translated loosely as shamanism or magic - or even understood Wayapi himself.

Refreshingly, he acknowledges that writing such accounts does "next to nothing to help the Wayapi in their struggle for physical survival" against the encroachments of mining conglomerates. He sees his account not as agitprop but simply as an account of the Wayapi's language and imagination, which he hopes will be accessible to the people themselves when their present way of life is destroyed. Bleak though that sounds, it allows for more optimism that parts of the culture will survive than do those accounts which focus simply on the seemingly inevitable destruction of the jungle.

Mourning a lost way of life is one of the few aspects of death

not present in Nigel Barley's compendium. The study does not lose by the omission. While moving, often comic, and impressive in its astonishing geographical range, his account of the social practices and symbols associated with death amounts to less than the sum of its parts.

Barley dislikes generalisations and theory. As he comments, "sociology has already paid the price of public hostility for wanting to put individuals in statistical cages". Instead, his technique is to juxtapose practices from different cultures, under headings such as myths, beliefs about ways to mourn, joking at funerals, and headhunting.

Often, the contrasts are startling. As he observes, "some cultures, most famously Ancient Egypt, have virtually bankrupted themselves to deal adequately with the death of a single person while others, such as the nomadic peoples of southern Africa, have done little more than pull down the roof on to the corpse and sum up away".

Much is also amusing, in spite of the subject. A Chinese friend of his announced that he had offered a pig to the dead.

"A whole pig?" I asked, somewhat surprised. He laughed. "No. We fool them. What we do is offer the head and the tail, maybe the feet. Then they fill in the blanks and assume we gave the rest too." However, the book sits under a cascade of diverse accounts. Consecutive paragraphs shuttle from Moslems, to Malayan Chinese, to the Balinese, to Egyptians. Anecdotes are located simply in a "Cameroun village I once lived in".

The style springs from his enthusiasm, but it also reflects the fondness of some anthropologists for cultural relativism - the position that no culture is superior to another. That approach has its virtues; Barley, for instance, is scrupulous in refraining from judgments on how people should view death.

But, in contrast to Campbell's philosophy, the approach is based on a deep suspicion that one culture can really be compared to another (Barley rejects psychoanalysis as a tool to interpret symbols because he feels it would distort or misunderstand some cultures). As a result, the technique is essentially pictorial: more than television, perhaps, it deserves to be accused of a "bias against understanding". Saying anything more profound than that practices of death vary widely becomes near-impossible.

That is a pity, because Barley's stories provoke tantalising questions, such as whether living people ever feel free of the dead. Of the two authors, Campbell makes a convincing case for the virtues of depth over breadth in anthropology, or as the titles put it, of "Getting to know" over "Encounters".

## Speaking with spirit

Malcolm Rutherford on the woman who sets the standards

Gender is immaterial. The Speaker of the House of Commons is a nanny who sets standards and tells the rest of the members how to behave. The Tory party, in particular, loves it that way and even male Speakers delight in the robes and the wig.

So the fact that Betty Boothroyd is the first woman Speaker is only part of this story. True, there has not yet been a female chancellor of the exchequer, nor home or foreign secretary come to that, but there had been a female prime minister, Margaret Thatcher's premiership, like Boothroyd's speakership, must be judged on merit.

Some of the other facts about the choice of Boothroyd are more striking. Hers was the first contested election between government and opposition for the Speaker's office in more than 40 years. It was the first where there was a multiplicity of candidates. The Labour Boothroyd won

partly because of Tory support organised for her by the old Leader of the House, John Biffen, the Conservative MP for Shropshire North. She beat the more or less official Tory candidate, Peter Brooke, by 238 votes to 238. It also seems that she had been quietly campaigning for the job almost since she entered the House in 1973.

Boothroyd has made a mistake in not co-operating with this biography. Paul Routledge begins in a spirit of tribute. He says that he grew up in a Yorkshire mining town not far from Dewsbury, the textile home of the Boothroyds, and that his own family circumstances were even harder. In short, it starts like a paean of praise to a local girl made good.

Yet Routledge is too good a journalist to leave stones unturned. It turns out that Boothroyd may never have quite been the "Tiller girl" dancer that legend records. Her own recollections are varied, but it appears that she did

not make it to the Palladium. There is something odd, too, about her stay in the US where some reports claim she was an observer with John Kennedy's election team. Routledge could not confirm this, but says she was probably a "general dogbody". There is no confirmation.

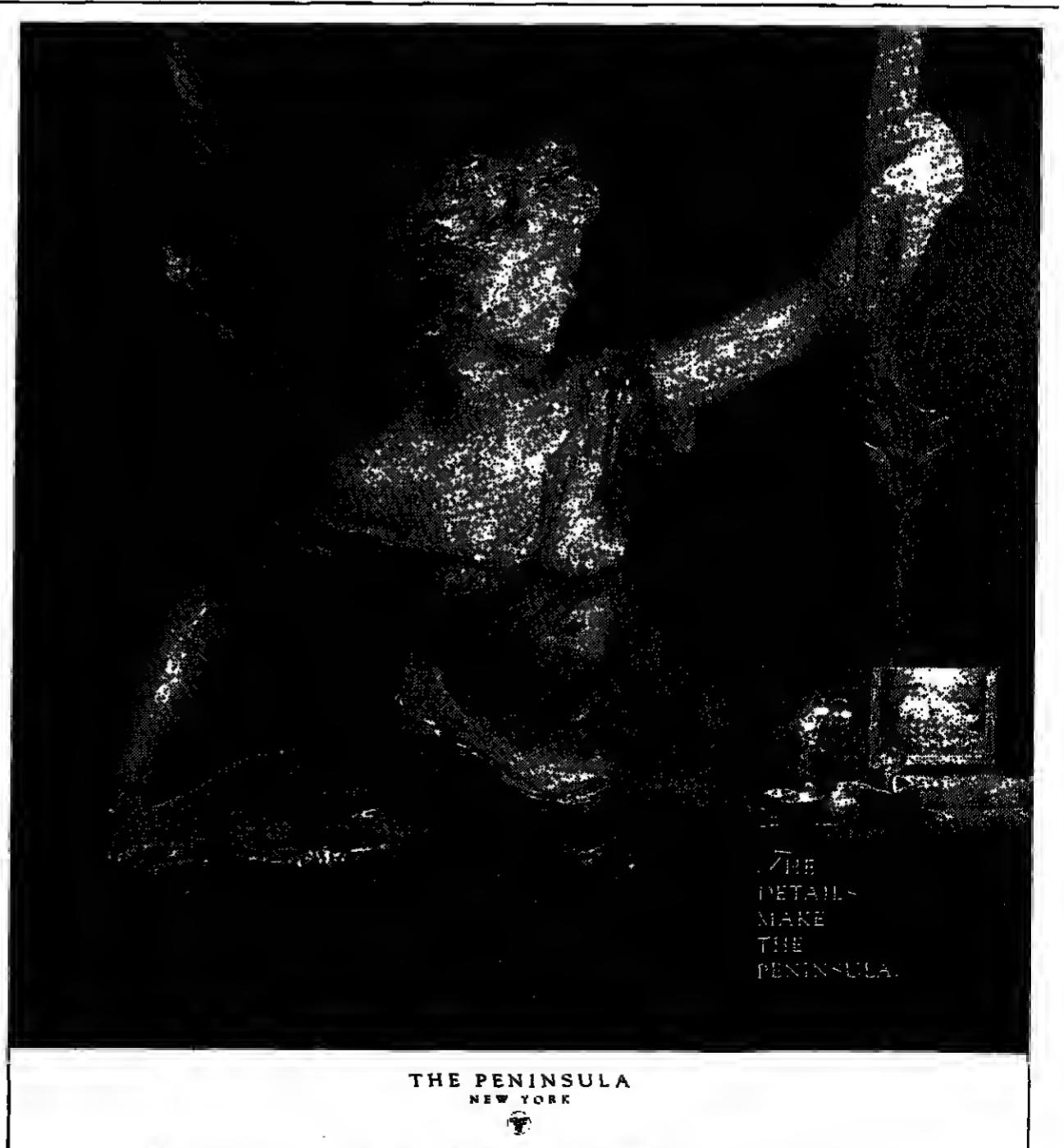
**MADAM SPEAKER: THE LIFE OF BETTY BOOTHROYD**  
by Paul Routledge  
HarperCollins £18, 262 pages

either of the view that Boothroyd began on the left of the Labour party when she initially worked for Barbara Castle whom she took as a role model. Boothroyd seems to have been firmly centre right all along.

None of this is written with animosity. There is great admiration for her determination. She fought five parliamentary elections in 16 years before being elected.



Between 1935 and 1939 the anthropologist Claude Lévi-Strauss took more than 3,000 photographs in Brazil while working at the University of São Paulo. His photographic memoir "Saudades do Brasil" (The title is from "Nostalgia for Brazil", a musical composition by Darius Milhaud) is published by University of Washington Press (£26.95, 223 pages)



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## ARTS

# Coming out from under the jackboot

William Packer on art under totalitarian regimes

**I**t is nonsense to suppose that art cannot flourish under an authoritarian or despotic regime, or we would have hardly any art at all. Yet for the last half century, it has been critically politic, in regard to the art of the previous 20 years, to suppose exactly that.

The very existence of any worthwhile fascist or totalitarian art was all but denied. The Royal Academy's great survey of 20th-century German Art, 10 years ago, for example, simply left the Nazi period as a critical void, while a year or two before, the Centre Pompidou's *les Réalistes* only gingerly grasped the nettle, presenting a limited selection in strict critical quarantine.

The only alternative to denial was patronising mockery in unconscious reversal of Hitler's own Degenerate Art show in Munich in 1937.

The truth was always more complex. The first time I came across *fascism* as a neutral descriptive was in Venice 20 years ago, when the Biennale mounted a study of Italian architecture before the wars. It is significant that it was architecture that provided the excuse. For while it was no more than luck that no truly great painter or sculptor flourished under the patronage of Stalin, Hitler, Franco or Mussolini, the architectural legacy of their regimes is inescapable. Only now is it beginning to be properly addressed.

This remarkable exhibition at the Hayward is full of it. It supplies the unifying context of the international style and, in the occasional architecture of the Paris Exhibition of 1937, the particular example. For there the pavilions of rampant Nazi Germany (Speier) and Russia of the Great Terror (Jalan) confronted each other, with the pavilion of the beleaguered Spanish Republic (Sert) in between, and Picasso's *Guer-*

*nica* within. It was a poignant, premonitory moment.

The irony is that the architecture of modernism was the chosen medium of the dictators even as they rejected as subversive the painting and sculpture of the avant-garde.

In graphic design too, that very modernism that was so suspect in terms of private creativity was openly embraced in the service of power and the state. To speak of totalitarian art is indeed to speak of propaganda, and in this exhibition, propaganda, in posters, emblems, exhortatory images.

## Innocuous if rather laughable tribute to the old League of Health and Beauty

again is everywhere.

But take away its banner of Lenin, and Samokhvalov's *Sports Parade* for Kirov might be just an innocuous if rather laughable tribute to the old League of Health and Beauty. Take the slogan from Muller's *Autumn Landscape* and it might be just another pastoral for a Batsford book-jacket or the Great Western Railway.

The subtle and contradictory point is that so much of the work that came out of Germany and Russia in the 1930s was, in spite of all political pressure, informed by the international modern style in the most general sense.

It was only the larding of propaganda, the posturing and the sloganizing that renders it now, with hindsight, so pernicious and ludicrous to us. The

fact that it served regimes so manifestly evil does not necessarily mean it was as bad in itself as all that, but only misdirected.

Take away the dressing, and its near-equivalent, second-rate academicism could be found anywhere in the contemporary western world.

The more profound lesson for us is against art that is thus limited to a particular message or, as we now say, issue of the day. Aids or feminism or New Labour may be more worthy causes than communism or national socialism but they do not make for any better art. Whether they were for or against their masters, the true artists simply got on with their work as best they could. And if their politics crept into it, it did so elliptically and ambiguously, by inference and suggestion.

The Spanish section, focused upon that Paris Exhibition of 1937, is the one example here of the avant-garde politically engaged in the service of the state. And while we can understand the depths of Picasso's despair, it is doubtful whether the graphic histrionics of his *Cuernavaca* are at all as potent as Gonzalez's silent metal figures, or the more mysterious pessimism of Miro's dark still-life of bottle, fork and old shoe.

As for Mussolini's Italy - Italy was ever a special case. Its artists just got on with it, and rather well, making public murals when asked, like Sironi, or monumental sculptures like Arturo Martini, or going openly for prizes, like the young communist, Gutuso. Or they stayed at home, like Morandi, painting sublime still-lifes.

The final section, the German, is the most poignant, for here the choice was starker between compliance and opposition. And that compliance was so often evasive, a retreat into an idealised pastoral never-land of blond youths and maidens, forests and cornfields.

Opposition was unspoken. Marcks's statuesque bronze swimmer, her legs delicately



Art that flourished under the Nazis: 'Diana's Fleet' 1939-40 by Germany's Iw Saiger

hidden by the blind. And there, unbroken at the last, is Max Beckmann, the greatest German painter of the century, with his dark, magnificent, inscrutable triptych, *Carnival*.

And should there have been a section on the France of Vichy and Petain? Yes, of course.

Art & Power - Europe under

the Dictators 1930-45: the 23rd Council of Europe Exhibition, the Hayward Gallery, South Bank SE1, until January 21: sponsored by Banca Nazionale del Lavoro.

Television/Christopher Dunkley

## Missed masterpiece

**M**any people are irritated when television managers try to create a clash between two series as good as BBC1's *Pride And Prejudice* (to which this column was devoted five weeks ago) and ITV's *Cracker* (to which this column was devoted last week). When the same slot - 9pm on Sunday - is simultaneously occupied by the first series in which the respected documentary maker Roger Graef abandons his usual habits and offers his own opinions on the prison system (*In Search Of Law And Order* on Channel 4) we are entitled to ask what the broadcasters think they are up to.

And when we find that the very same slot at the very same time is being used by BBC2 to show *Cinema Europe: The Other Hollywood* made by Kevin Brownlow and David Gill we surely have grounds for complaint. As a television critic I have three video recorders and easy access to preview tapes, but why should normal viewers, with one video machine and the option of watching the Saturday repeats of *Pride And Prejudice*, still be obliged to forego one among four of the season's best series simply because the broadcast

producers in the world who

ers have decided to cram them all into the same space? Given that such a small proportion of programmes - 10 per cent? - is designed to appeal to the more discriminating viewer, it is infuriating to find so many of the week's small supply clashing head on.

*Cinema Europe* seems to be the series which has suffered most, in the sense that it has received the least attention, yet it may prove to be the longest lived and the most important. This year sees the centenary of cinema, and Gill and Brownlow have taken the opportunity to add the European counterpart to their huge 1980 series, *Hollywood*.

They are the two people chiefly responsible for the extensive and still growing revival of interest in the silent cinema. In 1980 they brought us the first "Thames Silent", the restored version of Abel Gance's astounding 1927 masterpiece, *Napoleon*, and each year since they (now working with Channel 4) have brought us at least one more scrupulously renovated work. Last year it was John Ford's *The Iron Horse*, and next month, at the Festival Hall, it will be *Mauran's Sunrise*.

I know of no other television producer in the world who

come near to the scholarship and experience of Brownlow and Gill in this field, and in this series their knowledge shows through perpetually. Other documentary series on the origins of cinema have been attempted, but the makers found it necessary to trick out their effects with jokes, skits in period costume, or a "celebrity" presenter. *Cinema Europe* has no on-screen presenter and the opening episode did not even contain any interviews or comments from witnesses. It consisted entirely of film clips with an expert commentary, delivered almost unnoticeably in non-luvvish style, thank goodness, by Kenneth Branagh.

That episode showed it was not the US but Europe which led the world in cinema between 1895 and the first world war.

It also showed, more vividly and convincingly than any of the other programmes on this early period, that in those first 20 years Europeans - especially the French - were experimenting with many of the techniques that are generally regarded as later innovations: colour, synchronised sound (using a gramophone in 1906), multiple exposure, big close-ups, fast cutting, and even, during the first world war, airborne footage of aerial combat, and, from the Italians, astonishingly early examples of the neo-realism that most of us associate with the period after the second world war.

But judged as a whole, *Cinema Europe: The Other Hollywood* is an enjoyable treasure house and an education.

Like all subsequent episodes, Episode 2, dealing with the

first golden age of Scandinavian cinema, did have interviews, or excerpts from historic interviews such as one with Ingmar Bergman. It also included part of Garbo's first film and even a tiny clip of her modelling clothes for a department store before she went into the cinema.

Episode 3 took us on to the rise of German expressionism

and the pre-eminence of German cinema, at least in artistic terms, between the wars; and Episode 4 showed the great strengths of the French industry in the same period. Once again we saw technically astonishing effects achieved by Gance and others.

Tomorrow's programme, the fifth and penultimate, tells the dispiriting story of how Britain failed to match the Americans on the business side of cinema and the Europeans on the creative side. It seems that if you go back to the earliest days - pre 1900 - British films were remarkably advanced and in great demand. But by 1914 that edge had disappeared and within a few years the industry was trailing along in the rear thanks to snobbery, timidity among investors, failure to back home strengths and the consequent loss of Chaplin, Hitchcock and others to foreign countries. To regular readers of the industry pages in this newspaper the catalogue will doubtless sound distressingly familiar.

But judged as a whole, *Cinema Europe: The Other Hollywood* is an enjoyable treasure house and an education.

Like all subsequent episodes,

**H**er name is Bottomley. When young she had the "legs and looks" of a cowgirl. Today she sounds rueful, almost self-mocking, about the giddy but illusory infatuation she enjoyed so briefly.

Catch Bottomley in something of a scoop for tonight's *Famous for Fifteen Minutes* on Radio 4. The last of the series whose meetings with those who have fallen, or gracefully declined, from the public gaze, reaches a bittersweet conclusion with Bottomley, emphasising how golden lads and lasses come to dust.

Bottomley recalls being dazed by the strange company she fell in with, "very druggy and marginal people" (we know, we know). She owns that she was "shy and frightened" and admits to being "part of a joint experiment". With astonishing candour she recalls that, "I did my best to memorise my lines but the script was soon out of the window... I didn't know what I was doing. They were sort of happenings." Television viewers can vouch for the vacuous bouts of self-advertisement she and her colleagues indulged in. "There was a certain innocence lost at that time," she concedes wistfully; and one warns to the young idealist Bottomley once was.

Since she vanished from the public eye there has been a spell with a gentleman farmer in Oswestry, then a move to California where she met the love of her life. "Busted for marijuana", he already had three children who more or less drove her away. Bottomley seems to have found a new maturity, no longer haunted by the fear of losing her beauty. The story of Susan Bottomley, former actress, gives a glimpse of a once fas-

hionable sub culture as epitomised by Andy Warhol's "Factory". I look forward to the next series of *Famous for Fifteen Minutes*. Perhaps it could start with a programme devoted to Paul Gambaccini whose voice is ubiquitous as last week's outraged correspondents to *Feedback*, presented by my colleague Christopher Dunkley, testify. Besides presenting the odd *Kaleidoscope*, he plugs his Radio 3 record show on Radio 4, whose listeners can surely make up their own minds whether they went to hear Holst's St Paul's Suite or another Vivaldi season.

The affairs of Radio 3 have crowded out mention of Radio 2's *World of Faith* week. Surveys show a surprisingly high proportion of us still believe in something non-rational (Christ, Islam, the Lottery), though not in organised religion (except Saturday night's prostration of Mammon on BBC1). Colin Morris's 26 one-minute programmes whizzing through sundry deities in alphabetical order, *A God a Minute*, was being entertained, even if it slightly cheated. Echo was only a nymph, a victim of the gods rather than a deity. Her unstoppable loquacity earned her the terrible punishment of never being able to say anything original again. The (Virginal) Bottomley once was.

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The dying Celtic hero who commanded that his head be

**Radio/Martin Hoyle**  
**Bottomley's salad days**

cut off and buried in south-east England looking towards France so as to repel Gallic invasions would not presumably have welcomed the return of *Europe to Radio* (that title doth protest too much). Tonight you can hear a strangely reassuring report



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## ARTS

**Andrew Clark**  
reports from the  
small Irish town  
with the world  
class operas

**A**s subtle but significant change came over the opera festival in the Irish town of Wexford this month, its international character eclipsed its long-cherished air of local improvisation.

In artistic quality, the festival has finally come of age. It no longer needs allowances for its limited resources and geographical isolation. For the first time in its 44 year history, Wexford staked its claim as a fully fledged professional event, to be ranked alongside better-funded and more accessible festivals.

To the relief of regular visitors, many of them nostalgic for the amateurish old ways, the festival's growing sophistication has not affected its basic character. Uncovering neglected operas and youthful talent remains its *raison d'être*.

The Theatre Royal, its unpretentious facade tucked down a narrow back street, is still quickly intimate. And the more cosmopolitan tone has not spoilt the town's charm, with its seafood, salt air and Irish sense of humour.

But the Wexford festival knows it cannot stand still. Like all successful artistic enterprises, it must push ahead if it is to retain its vitality. Over the past decade the festival has upgraded front-of-house facilities and marketing. Now, goaded by its first artistic director from outside the Anglo-Irish world, it is investing heavily in artistic improvements. Judging by the past 10 days, the vision and ambition which inspired an opera-loving doctor, Tom Walsh, to found the festival in 1951 are still at work.

Musically, the 1995 festival set new standards, particularly for orchestra and chorus. The operas were well-balanced. In spite of the Theatre Royal's tiny stage, two of the three shows looked positively glamorous. Wexford's casting was as resourceful as ever, with at least two exciting new voices, and there was an expanded programme of informal daytime events.

Although the festival remains locally rooted through its board, funding and volunteer support, it has always looked overseas for a measure for its standards. After Walsh retired in 1966, the British opera house circuit became the recruiting ground for professional staff. Elaine Padmore, artistic director from 1982 to 1994, widened the net further, introducing artists from the US and continental Europe, and adding German and Slavonic composers to the staple diet of 19th-century Italian works.

When Padmore left, Wexford's reputation was at an all-time high. The challenge facing the board was to find a successor who could build on the festival's traditions while adding to its appeal. Although he had never been to Wexford, Luigi Ferrari was preferred



Gemma Benignotti and Mariana Pentcheva in Pacini's 'Safo'; the second Wexford opera to be recorded for international release

## Wexford's festival comes of age

over an impressive list of British candidates.

A high flier in Italian musical life, Ferrari, 44, made his name as artistic director of Bologna's Teatro Comunale before moving to the Rossini festival at Pesaro in 1992. Here was a man with a European outlook, senior managerial experience and an intimate knowledge of Wexford's speciality - the byways of Italian opera.

Ferrari made it clear that his priority was to improve artistic quality, and that this would cost money. Buoyed by a 30 per

cent rise in the Irish Arts Council's grant, the board agreed to extend the rehearsal period and enlarge the orchestra pit. Ferrari engaged the Prague Chamber Choir at the nucleus of a beefed-up festival chorus, and there has been some useful cross-fertilisation with Pesaro, where he continues to work each summer.

In spite of local resistance to change, Ferrari wants to enlarge the Theatre Royal's stage, at a cost of up to £1m. The board is also considering lengthening the festival by inaugurating a spring season or taking a production on tour. "It's a wonderful dilemma," says chief executive Jerome Hynes. "We know the Wexford magic cannot be endlessly repeated, but the only time to move forward is when you're on top. As soon as you lose momentum, audiences, sponsors and public funding bodies start to lose interest. We're only as good as our last festival."

The first commercial recording of a Wexford production - Rahmstein's *The Demon* from the 1994 festival - has just been released, to be followed by Pacini's *Safo* from this year. Although recordings cannot give a true flavour of the Wexford experience, they represent an important step into the international market.

All this is a far cry from the festival's humble origins. In 1951 there was just one opera and four professional singers. The language coach was a local Franciscan friar. Until recently, teams of Wexford ladies would sew the costumes and the chorus was made up of amateurs, led by Walsh's sister Nellie.

Now 82, she remembers her late brother as "a tough disciplinarian" - if he came down from hospital to listen to a rehearsal and found people talking, he would want to know what the discussion was about.

"He was careful who he let in and, if you turned the chance down, you weren't asked again. He wanted to instill a sense of artistic pride, to do it like he heard it on the radio, to be worthy of the singers we were bringing from outside."

The debate has spilled over into the artistic arena, with Irish singers accusing Wexford of not giving them a proper chance. Ferrari retorts that his job is to run an international festival "not to solve the problems of musical education and employment in Ireland. A quality that is considered high locally is not so high when

compared to an International standard."

Next year's programme will be Donizetti's *Parissino*, Meyerbeer's *L'Étoile du Nord* and Fibich's *Sarka*. The success of *Safo* has encouraged Ferrari to highlight other early Romantic Italian composers, with Mercadante high on his list. He says the attraction of Wexford is the ability "to put on stage your dreams, to programme works which will never be done elsewhere, and to work with young artists who bring an enthusiasm they will lose in later years".

One Wexford habitué describes the old festival as "small and drunken. Performances started at 9pm, but the evening didn't really begin till midnight." A large amount of drinking still goes on - Guinness is a sponsor, and the town's 41 pubs respond to a "singing and swinging" competition - but today there is less partying and a more upmarket feel. The consensus among

locals is that this is a small price to pay for improved standards. "Where else in Ireland can you hear music of this level?" The festival has made Wexford a musical town, said one woman who, like many others, paid £10 to see this year's dress rehearsals and then bought a £245 ticket for the opera she liked best.

Audiences from the UK and elsewhere count for a third of the box office and the festival pumps an estimated £10m a year into the local economy. That has not stopped some commentators from adopting a "little Irish" approach to its success. One writer in this year's festival newspaper complains of all those "white-chanel voices". Should the Irish taxpayer really be subsidising the pleasures of outsiders? It would be quite awful if (the festival) were further anglicised."

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## Neighbours spread the amateur word

**Antony**  
**Thornicroft** on a  
play taking the  
UK by storm

**P**laywright Debbie Isitt, moving spirit behind the *Snarling Beasts*, has had a frantic week. Her latest play *Nasty Neighbours* opened in London - and in Birmingham, Manchester, Newcastle upon Tyne, the Isle of Wight, in fact, in more than 100 theatres across the land.

For Isitt it has been a revelation. The play is being performed by amateur groups taking part in the third BT Biennal. Every two years BT spends £250,000 on commissioning a play (previous writers were John Godber and Peter Whelan) and then handing it over, after workshops with directors, to the nation's AmDram companies for what becomes on each occasion the biggest first night in history.

This week in the suburbs of Manchester, from Hyde to Cheadle Hulme, local amateur groups competing for first prize in the Greater Manchester Drama Festival presented *Nasty Neighbours*. In Camden Town there was a version by a blind and partially sighted drama group. In New Malden a youth theatre attempted the play in Banbury a school.

At the Questors in Ealing, the most sophisticated amateur company in the UK - with a theatre that would send many professionals glassy-eyed - performances of *Nasty Neighbours* went, ambitiously, for slow-burning menace; over the river at the South London Theatre in Norwood it came across as a light comedy.

This week Isitt has seen productions that play it as farce, as melodrama, as *angst*. She is looking forward to a circus performance at Woodley, with the actors dressed as clowns. At every production Isitt has the difficult task of being diplomatic about her own offspring which inevitably, in some hands, turns into a social embarrassment.

*Nasty Neighbours* is basically a domestic drama about the topical issue of incompatible neighbours leavened with sinister undertones. But it has precipitated over a hundred flights of fancy from the amateur directors, from the banal to the banal. In at least one production two of the six strong cast have been dropped.

Isitt has not made it easy: there are more than 12 quick scene changes - a minefield for many stage managers and lighting designers - and the dialogue was kept deliberately mundane: a challenge for the more mundane amateur actors.

There is also the opportunity from the generosity of the football pool financed Foundation for Sport and the Arts, and they may also gain from the National Lottery.

This month alone the Arts

Council - which traditionally subbed AmDram - as distributors of the arts lottery fund, gave £20,000 to refurbish the theatre of the amateurs of Newmarket; £9,500 for new seating and a lighting rig for the Ruskin Players of Carshalton; and £31,000 for the Seaham Youth Theatre Group.

Since the great need of amateur groups (apart from talented new recruits) is better seating, lighting and backstage facilities, the lottery, with its concentration on capital projects, is on track to provide many happy endings.

The BT Biennal has played a part in lifting the status of amateur theatre. Originally only those serious companies, members of the Little Theatre Guild, were invited to take part.

This time there was an open door policy: hence the record 100-plus productions. Many amateur actors are suspicious of new plays - they like to ape a West End success or a classic. Hence, the small casting of the Isitt play, for which she earned a £6,000 fee.

But those taking part are having a tremendous time. They might not extract all the subtlety from the piece, but they are launching into theatrical history the sinister Harold Peach, the chronically cross Heleio Chapman, and the rest.

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Dramatic revelations: playwright Debbie Isitt

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## SPORT

Football

# The BBC scores with old footage

Simon Kuper reviews the sudden flood of soccer programmes

**W**est Auckland Working Men's Club went to Italy in 1906, spent a night on the steps of Milan cathedral because of a mix up over hotel plans, were mistaken for the mighty Woolwich Arsenal, yet still managed to win the St. Thomas Lipton World Cup Trophy - ancestor of today's World Cup. On the way back home they left the trophy on a French railway platform, but it was found by a porter and sent on to West Auckland, where it still stands in the club.

The story was told on BBC2 in the first episode of *Kicking and Screaming*, a documentary series about football in Britain. The same channel is also showing *Football Fussball Voetbal*, a series about the post-war European game, and a couple of weeks ago it broadcast *Dreaming of Ajax*, a one-off documentary which accused Britain of failing in its training of youngsters and advised it to copy Ajax Amsterdam.

"For years they don't do anything on football, and then they commission two big football programmes at the same time," a BBC man concerned with *Football Fussball Voetbal* said.

But British football seems to get worse with every decade. All Britons did was invent the game at a time when British, and particularly Lancastrian, business was strong enough to spread it around the world.

The programme about Ajax, presented by former England striker Gary Lineker, was a good example of Britain's newfound inferiority complex. Everything done in the Netherlands or Germany is great; the British are unsophisticated louts. The programme was about football training, but when Paul Gascoigne said we must learn from Europe, he sounded just like our economic and political thinkers. But, then, the Ajax system is undoubtedly much better than those found in their.

It is also a lot more frightening. If you are a gifted eight-year-old, Ajax is always watching. One youth coach asked a small boy why he was sick again. The boy said nothing. "It's because you're not wearing a coat to school," said the coach.

"If you're sick, you won't play well in the match and in training. But I have to assess you during the match and training." For Ajax boys receive regular report cards - a C for heading, a B for positional sense, that kind of thing - and at the end of each season the laggards are kicked out.

But when Dennis Bergkamp, now of Arsenal, told Lineker that Ajax helped him to stay at real school until he was 18 and that because he was made to play in every position on the pitch he now understood how markers thought, you could appreciate why the system worked.

*Football Fussball Voetbal* focuses on the European Cup and European Championships. Watching footage of Best, Cruyff, Di Stefano and Beckenbauer at their best sounds a rare opportunity. This, the BBC admits, is "the first in-depth look at European football".

Whose fault is that?

If you are a gifted eight-year-old, Ajax is always watching

grumbled to me. BBC sports people used to be seen - and to see themselves - as the thickies of the Beeb, capable only of shouting, "Well, I say!" for the edification of other thickies. But now that football has become respectable, television has realised that the game can be milked for more than just live matches.

For football offers archive material so beautiful it makes you want to cry and enough social history to fill several municipal museums. Episode one of *Kicking and Screaming* gave us George Best drifting through defences and Blackburn playing West Bromwich Albion in 1898. ("The oldest footage of a football match in the world," claimed the BBC, and that had a ring of truth to it.)

It also featured a sort of football game with no rules in the Orkneys involving all the men in town - this is what football must have been like when it was banned 700 years ago.

As for social history, Lord Hailsham recounted how his grandfather taught football to the lower orders, hoping to civilise them. For, as Hailsham said: "The Greeks invented sport, and it was always related to religion." One member of the lower orders, an old gaffer watching an amateur team in Lancashire, talked about how his father had joined the same team in the 1880s.

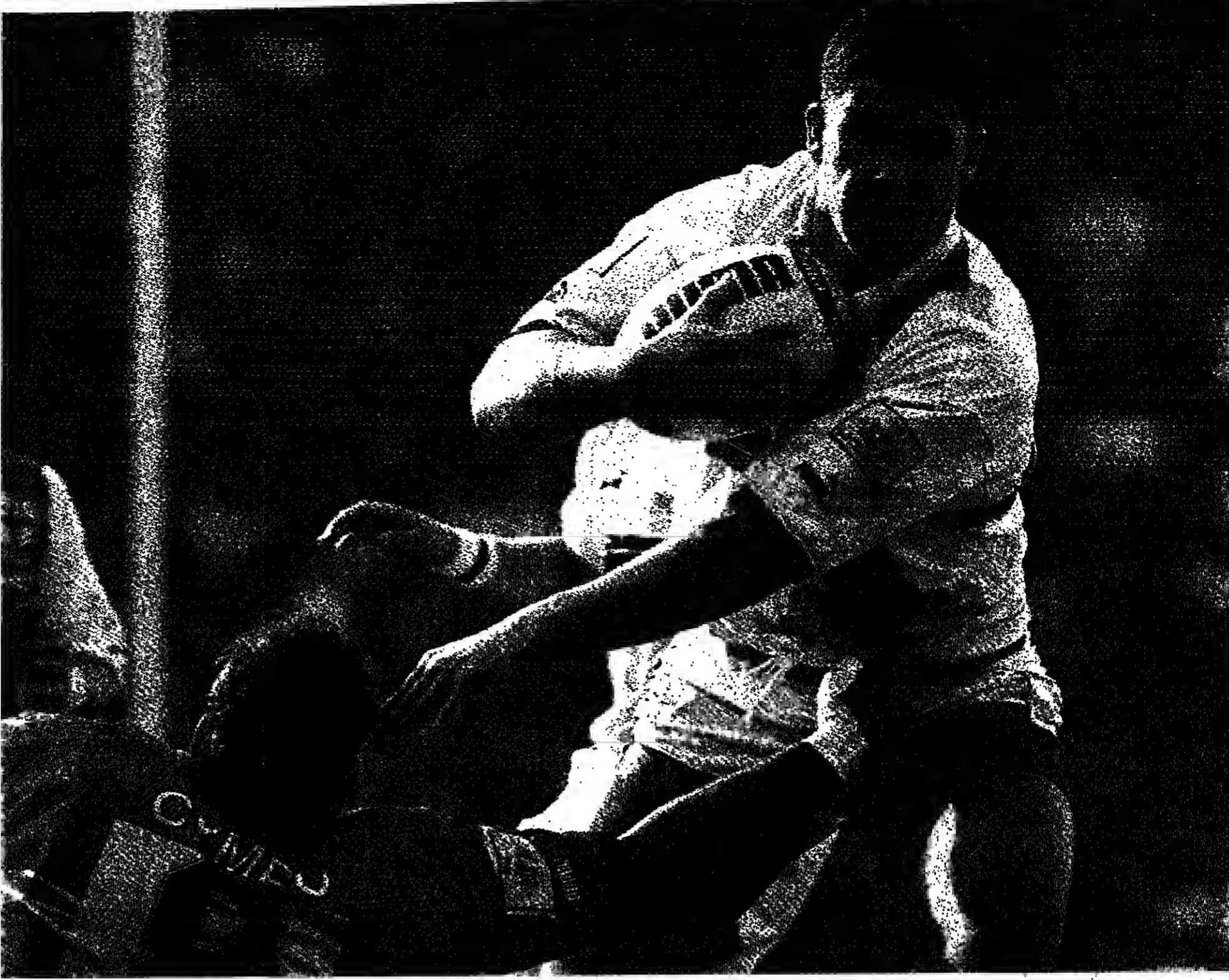
The oral history approach works because modern football is only 122 years old, and in family histories that is only a

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Anthony Farrell, part of England's Wigan-bred back three which made the difference in the semi-final against Wales and should have the edge in the final today

## Rugby

## Colonialists v. colonials

Huw Richards assesses the rugby league world cup finalists - ancient rivals England and Australia

**P**erhaps rugby's competing codes have more in common than they think. Like its rugby union equivalent in June, the rugby league centenary world cup concludes today with the meeting of its two best sides, hosts versus ancient rivals resuming a battle that has no equal in their game.

There are limits to the comparison. Whether he turns up in an England shirt or none at all, Prince Edward is hardly Nelson Mandela. But that is hardly league's fault.

The competition's scene-changers have gone. Just as the Pacific islanders gave the early stages their purpose and colour, so Wales and New Zealand contributed hugely to two magnificent semi-finals.

The Welsh were out-thought but never out-fought, while the Kiwis departed as the common factor in the competition's two great epics: their opening round meeting with Tonga, and the extraordinary semi-final against Australia. In that game, their last-quarter fight-back from a 14-point deficit lit the cup favourites intensely grateful that similarities with

the union competition did not extend to their going out - as did Australia's union team in South Africa - to a long-range, last-minute drop goal.

Fair-minded Australians, a commoner breed than many suppose, would not have complained had Matthew Ridge's drop goal attempt in the dying seconds of normal time broken the deadlock and carried New Zealand's compelling blend of guts and artistry to Wembley.

But the spirit of the losing semi-finalists simply underlined the quality of the team which eventually subdued them.

Today's Wembley clash is not precisely a continuation of the rivalry begun only a few miles away at Park Royal nearly 87 years ago. Most meetings have matched Great Britain, rather than merely England, with the Australians. But today's meeting is undoubtedly a continuation in spirit.

The Welsh were out-thought but never out-fought, while the Kiwis departed as the common factor in the competition's two great epics: their opening round meeting with Tonga, and the extraordinary semi-final against Australia. In that game, their last-quarter fight-back from a 14-point deficit lit the cup favourites intensely grateful that similarities with

England, suffocating blanket. But they have faded badly in the final quarter of both of their serious matches.

Those who seek omens will note that Australia's present coach, Bob Fulton, was at stand-off that day, while England manager Phil Lowe was in Great Britain's second row.

Anyone who doubts Australia's fighting spirit should remember their dominating extra-time display in the semi-final. Yet this team, lacking a significant number of the country's best players because of the Australian game's schism, induces respect where predececessors compelled awe.

Brad Fittler's creativity and leadership outweigh, without entirely effacing, what looked to be a calculated piece of play-acting in the semi-final. Half-back partner Geoff Toovey matches quality with industry, while second row Steve Menzies provides an uncanny echo of New Zealand's union star Josh Kronfeld in combining brilliant support play, lethal pace and an unmatched eye for a gap, with youth and a predilection for scrum caps.

Their defence, in best Australian tradition, is an envelop-

ing, suffocating blanket. But they have faded badly in the final quarter of both of their serious matches.

were the difference against Wales and should have the edge over their opposite numbers today, good as they are.

Similarities with union could extend to a tense, atritional match: the last world cup league final in 1992 - Australia's fourth win in a row and seventh in all - finished 8-4, with centre Steve Renouf's late try decisive. Chances of an open, free-flowing spectacle probably went out with New Zealand. And it will surely grip and compel, as the whole competition has done.

League goes back next week to the rather less attractive world it has been able to forget for a month, with an inconsequential, transitional domestic season resuming in Britain and the law courts providing the most significant action in Australia. But it returns in better heart than it could possibly have hoped.

Those who say that union going professional eliminates the need for league understand nothing. But the 13-a-side code's demonstration of its merits and enduring qualities is still timely. Its second hundred years could scarcely have started better.

## Motor racing / John Griffiths

## Sourpuss winner, sour grapes loser

**T**he first time I went surfing through the sea of insanity which I discovered only after I had acquired the dish, makes up the bulk of satellite broadcasting. I stumbled across the World Wrestling Federation.

At least half the programme consisted of interviews outside the ring with huge, uncouth men in face masks and leotards, who were seeking to describe in 100 different ways exactly the same thing: how each was going to mangle his next opponent or "woz robed" by his last.

It was endless in its tedium and deeply depressing, because it was obviously scripted, presumably in the belief that out-of-ring "drama" was needed to keep potato glued to couch. Michael Schumacher and Damon Hill are certainly not uncouth, and their garish overalls and helmets serve an essential purpose. But in their protracted off-track accusations and counter-accusations they have become no less tedious. It is time to stop.

If, as some of motor racing's band of conspiracy theorists so darkly hint, there is an ele-

ment of orchestration in their posturing, then it is time to change the play as well as the plot.

Last weekend, in the Pacific grand prix at Aida, Schumacher and his Benetton-Renault delivered the final, crushing blow to Hill's hopes of preventing the 26-year-old German from winning his second successive Formula One grand prix world championship.

Schumacher's was a bravura drive, the latest of several this season which have stamped his superiority on the rest of the field. Hill finished in third place 50 seconds later - more than half a minute behind even his own team-mate David Coulthard.

The victory was due cause for celebration of a worthy champion's triumph. But, as has happened at almost every race this season, spraying champagne was quickly mixed with flying mud. Schumacher, increasingly showing head perfect tendencies, complained privately to Hill about being forced off-line at the start and a near coming-together 11 laps later. Hill, for no good reason,

made the row public at the post-race conference. Once again we had the spectacle of sourpuss winner and sour grapes loser: the two have traded the roles all season.

It might have been considered a bit of knock-about providing some extra titillation for the punters, had the recipe not been dished out so frequently already. Both have certainly done some aggressive driving - although it has usually been Hill who has finished with his nose come out of joint. The trouble is that the skirmishes have been blown up out of all proportion by a sensational-hungry media. Under such pressures, for good or ill, sporting authorities often feel the need to react.

**A**s a result, Formula One - and, by extension, motor racing as a whole - has just narrowly escaped what would have been the most nonsensical rule change about on-track behaviour in many a year. In response to Schumacher's and Hill's alternating claims that each had on occasion been "driven off the road" by the

other's abrupt corner-cutting, the World Motor Sport Council, legislative body of the FIA which governs motor sport, considered introducing a rule which would have said that, if a following driver had managed to get the front of his car level with a rival's rear wheel on entering a corner, the leading driver should maintain a course which would not impede his pursuer.

It would, in short, have instructed the lead driver to concede the corner. This is equivalent to telling soldiers to surrender when they are winning and, in the heat of a race, it would have been just as likely to be observed.

An informal code that a driver should not be unreasonably obstructed in a corner has existed for years. So has the ill-judged dive down the inside, with its usual consequence of locked wheels, tyre smoke and a mid-corner coming together.

Both are an intrinsic part of motor racing and it has been left, usually satisfactorily, to on-site official observers to apportion any blame.

The new rule would have further discouraged actual rac-



Michael Schumacher: stamped his superiority on the field

Collective blindness missed 1...Qxd8! 2.cxd8 Bc4, which the Germans found at once.

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## TELEVISION

SATURDAY

## BBC1

7.25 News. 7.30 SuperTed. 7.35 Wifey Dog. 8.00 Superman. 8.15 Live and Kickin'.  
12.12 Weather.

12.15 Grandstand. Introduced by Steve Rider from Wembley, including an 12.20 Football Focus: A look forward to today's FA Premiership programme. 12.30 Racing from Ascot: The 12.35 Grand Handicap Development Novice Hurdle race for 1.10 Motor Racing: Final race for tomorrow's Japanese Grand Prix. 1.15 Rugby League: Preview. 1.25 Racing: The 1.30 Bagshot Handicap Steeplechase. 1.40 Snooker: Stock Car Grand Final action from the £200,000 tournament in England. 2.00 Racing: The 2.05 United House Construction Handicap Steeplechase. 2.15 Snooker. 2.25 Rugby League: Live coverage as England meet Australia in the World Cup final. 4.40 Final Score. Times may vary. More.

5.30 Regional News and Sport. 5.35 Dad's Army. Arthur Lowe and Clive Dunn star.

6.05 Jim Davidson's Generation Game. Leslie Grantham joins in the fun for a comic version of Allen, as family pairings from Wethersfield, Newbury, Glasgow and the Isle of Wight.

7.00 Noel's House Party. Another dose of fun from Crimble Bottom, with regular features NTV, Grab-a-Grand and a celebrity Gotcha.

7.50 The National Lottery Live. Nell Sedakas sets the balls rolling for this week's draw.

6.05 Coronation Street: A police officer's life is put on the line when an operation at the docks ends in a man-tragedy, and JoJo and Liz face it again, time following a seriously ill baby's kidnapping.

6.55 News and Sport; Weather. 6.54 National Lottery Update.

9.15 Film: Deadly Identity. Premieres, A private detective hired to trace a runaway husband finds himself drawn to the missing man's wife, Mystery Valley starring Carol Harmon and Mimi Rogers (1990).

10.40 Match of the Day: Highlights of two of this afternoon's matches in the FA Premiership.

11.45 The Stand Up Show. Barry Cryer introduces a talent old and new from the comedy circuit.

12.15 Film: A Bullet for the General. Violent Spaghetti Western. Klaus Kinski stars (1967).

2.10 Weather.

## BBC2

8.00 Open University. 18.00 Asia Two: Chanakya's Political Strategy. 10.40 Video Byte. 10.50 Notwon: East 12.00 Film 85 with Barry Norman.

12.20 Film: Odd Man Out. An IRA terrorist on the run from prison is injured during a hold-up and hunted by both police and rivals. James Mason stars (1947).

2.10 Film: Island in the Sun. Romantic melodrama charting the effects of an inter-racial love affair on an island community in the West Indies. James Mason and Joan Collins star (1957).

4.05 The Oprah Winfrey Show. Oprah and guests discuss the importance of meeting a man whose black father passed himself off as white.

4.45 TOTP. 2. Chart sounds and hits of yesterday.

5.30 Snooker: Skoda Grand Prix. Highlights from the opening session of this afternoon's semi-final.

6.10 Pride and Prejudice. Darcy and Elizabeth's relationship grows more affectionate despite Miss Bingley's efforts to keep them apart - until bad news arrives from Longbourn.

7.05 The Bill. Pat Cullen has an incredibly stressful job. Sells the headteacher of a large comprehensive school in Derby, she has to deal with abusive children, a dwindling budget and staff who are unable to cope with the heavy workload.

7.20 Coronation Street: After an extremely stressful day, Sellt the headteacher of a large comprehensive school in Derby, she has to deal with abusive children, a dwindling budget and staff who are unable to cope with the heavy workload.

7.30 Coronation Street: After an extremely stressful day, Sellt the headteacher of a large comprehensive school in Derby, she has to deal with abusive children, a dwindling budget and staff who are unable to cope with the heavy workload.

7.45 Film: The Big Picture. Live coverage of the FA Cup Final.

8.10 Performance: Henry IV. Shakespeare's two-part account of the king's eventual reign, combined into a single play starring Robert Powell, David Garrick, Jonathan Firth, Rufus Sewell and Jason Flemyng.

11.05 Have I Got News for You. Paula Yates and Gordon Kennedy join Angus Deayton, Paul Merton and Ian Hislop for the satirical quiz.

11.30 Snooker: Skoda Grand Prix. The concluding action from today's best-of-17-frames second semi-final at the Crucible Leisure Centre.

12.40 Film: Hell in the Pacific. An American GI comes face to face with a Japanese soldier on a desolate island during the second world war.

11.55 There's Only One Brian Moore. Vintage football action from the 1970s.

12.25 American Gladiators.

1.45 The Big E: ITN News Headlines.

2.25 BPM.

3.30 Best of British Motorsport.

3.55 Film: Opening Night. Mystery thriller, with George Baker (1978).

## LWT

6.00 GMTV. 8.00 Disney Adventures. 9.25 Disney Parade. 10.15 Link. 10.30 This Sunday. 11.00 Entertainment Weekly. 12.00 This Sunday. 12.30pm The Creative London Weather.

1.00 ITN News; Weather. 1.10 Jonathan Dimbleby. Hard-hitting live political debates.

2.00 Opening Shot. Gerald Fox visits a London convention to find out about the appeal of the French cartoon character Asterix the Gaul.

2.30 The Sunday Match. Luton Town v Charlton Athletic. Jim Rosenthal presents live coverage from Kenilworth Road.

5.10 Fashion Fixers. Behind the scenes of the fashion world, focusing on two Lancashire students preparing their final collections for assessment, and a magazine photo shoot.

6.10 The Trials of Life. The extraordinary feats of navigation undertaken in the natural world, including the epic 800-mile journey undertaken to eat and breed, and the desert treks undertaken by a tiny ant.

7.00 On the Road Again. Foreign correspondent Simon Dring follows the Sodas overland Hippo trail to India, driving through Europe en route to learn about the diversity of travellers along the way.

7.30 Timewatch. Insight into the domestic revolution, which developed from the hard life of slaves at the start of the century to come full circle in the present day, as independent career women take on home-helps.

8.20 The Money Programme. Jane Corbin interviews entrepreneur Tom Paine, asking whether the increasing attention paid to organisational theory really does any good.

9.00 Cinema Europe: The Other Hollywood. The story of how the British film industry failed to fulfil its early potential, with poor funding giving Germany and America the chance to establish an unassailable lead by the mid-1920s.

10.00 Formula 1 Grand Prix. Highlights of this morning's race at Suzuka, the penultimate round of the 1995 Drivers and Constructors World Championship.

11.00 Snooker: Skoda Grand Prix. David Vines introduces green-bottle action from the last eight frames of today's 27.00 final in Gainsborough.

12.10 Film: The Big Whopper. A police detective embarks on a game of cat and mouse with a thief known only as The Bat. Mystery, starring Cheeter Morris (1930).

1.40 Close.

2.00 The Learning Zone.

3.20 The Late Story.

4.00 News.

5.20 Sports Roundup.

6.20 Business Report.

7.20 Something Understood.

8.15 BBC Radio 2.

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James Morgan

## There's nowt so queer as Bulgaria

Though an also-ran in the race to achieve a market economy, the country has mastered the techniques of popular journalism

**V**ears ago, *The Economist* magazine described Bulgaria as the most boring country in Europe. This view contradicted my own experience at that time. There was the young woman who told how she had learned karate, which was normally illegal, by attending the Sofia School for Stuntmen.

This had saved her from a fate worse than death on the Sofia-Plovdiv motorway. She also argued that the Soviet Union was quite right to insist in giving her a visa, for which she had recently applied, because she might have poisoned their reservoirs.

Then there were the strange

dealings in the casino at the Vitosha Hotel, where east and west met over the most unexpected deals. The establishment's staff was exclusively English, the *croupiers* being stunningly beautiful natives of Hounslow.

So Bulgaria was, in those communist days, an improbable place, all the more so because Sofia possesses a genuine yellow brick road. I had gone there to expose the story of the name changes enforced on members of the Turkish minority but ended up writing about the frail state of a nonagenarian witch called Vanga, who was an adviser to the politburo.

I had always worried that the

collapse of communism might lead to some kind of normalisation of this fascinating land. A swift examination of various national daily newspapers over the past month has shown that this, happily, is not the case. In the middle of September 24 *Chassa* led with the following story: "Extra-terrestrials from the planet Krissi disappointed 3,000 local enthusiasts who gathered to greet them at an airfield near Rousse (on the Danube) at 11am yesterday."

It emerged that three mediums had successfully got the Bulgarian air force to cease all training flights from Rousse to allow the travellers from Krissi to land. But

a rival paper, *Standart News*, said the extra-terrestrials had not arrived because of the failure of the country's president, Zhelyu Zhelyev, to come and meet them, thereby ignoring key demand of the mediums.

The incident had important commercial and military lessons. The deputy chief of the airfield said: "We proved we are able to receive even extra-terrestrials. So I see no reason why our airfield should not become an international airport."

And an editorial in 24 *Chassa* concluded: "At least such hoaxes help keep our skies clear of hostile invasions. Never have the military monitored them so carefully as in

the expectation of the extra-terrestrials near Rousse. For a change, our mediums could, from time to time, spread rumours that Martians are coming by sea. Then Turkish fishing boats poaching in our waters would stand no chance..."

A month later the same newspaper was reporting on an unidentified flying object conference in Sofia. A local insurance company had used the occasion to offer protection against Ufos and poltergeists. Any abduction would be covered as well as "physical and psychic damage". One insurance magnate was quoted as saying that Britain offered similar policies.

vations on the matter may be legally contentious, so they will not be repeated here.

You might still be wondering about Planet Krissi. "Krissi" is in fact the diminutive of Kristyna in Bulgarian. So in English the planet is known as Chrissie. That is about all that is known in fact. Still, it's nice to discover that this forgotten corner of Europe, which is said to be an also-ran in the race to achieve a market economy, has taken the lead in mastering the techniques of popular journalism. But then it has the right raw material.

■ James Morgan is economics correspondent of the BBC World Service

**F**rancis Fukuyama came to fame with the declaration, made shortly after the collapse of the Berlin Wall, that history had in a real sense "ended" with the triumph of western capitalism and democracy.

Absurd and ridiculous propositions are advanced every day. But with the right congruence of person, place and theme, the most ridiculous ideas can take off. Sometimes they go on to found schools, parties, even religions.

So, some say, it was with Fukuyama. 1990 was the year of modern western civilisation triumphant. Fukuyama proclaimed its international victory with the authority of a senior adviser at the US State Department, bearing a name conjuring up the mystical union of west and east.

He is now promoting his next book, *Trust*. It is concerned with the less shattering but still global theme of what makes some societies more economically successful than others. Much of it, he claims, has to do with a country's level of social cohesion - "trust" - and its manifestation in strong intermediary institutions between families and central government.

Fukuyama is a straightforward American Republican, and could not be more so if he changed his name to Bob Dole. He has a Japanese mother and paternal grandfather, but he was born in Chicago, the son of a Protestant congregationalist minister. He grew up in New York, studied at Harvard, and never learnt to speak Japanese. Or even to feel particularly Japanese.

"I tried to do a field in Japanese politics when at graduate school at Harvard. But I found it just too boring."

Is he thoroughly American? "That's never been a question. Reviving your ethnic identity got very treddy in the 1980s, but for most of my life I was never conscious of being particularly different."

Nor is the State Department too indicative of a career spent comprehending the world's cultures and peoples at first hand. He spent just three years in the department in the early 1980s, and one more year in 1989, as a policy planner.

The US has always been his home, "although like most Americans I have moved cities quite a bit".

Does he want to return to government service? "I'm quite happy at the Rand Corporation [its current employer], and anyway could only go back if the Republicans get back into the White House."

All of which makes Fukuyama's theories perhaps that much more comprehensible and less exciting. It is the world seen from Harvard library. Not that he is anything less than a first-class political science graduate who, in writing his latest book, has mastered an impressive mass of literature on what makes societies tick.

Almost all his source material is in English. Yet England itself, which one might have thought critical to any study of the social roots of economic success in the west, barely features.

His book is really about six countries. Three of them - the US, Germany and Japan - are rated "high trust" by virtue of their dense web of non-state social institutions, while the other three - France, China and Italy - are rated "low trust" because families and/or the central state are the powerful social forces in the land.

And the English? "It was kind of hard to fit England into my scheme - it is a real paradox in many respects." For while England has plenty of intermediary institutions,



Looking into the future: Francis Fukuyama's reading of French history does not make him optimistic

Alan Waterhouse

### Interview

## A book beyond the end of history

Andrew Adonis discusses social cohesion and the English paradox with Francis Fukuyama

"yet it seems to me that there is this overlay of class antagonisms which means that many of the more communal forms of organisation which should work don't work".

So much for John Major's classless society. But what of America's acute racial divisions and the high levels of mistrust they generate?

The US is slipping down the international trust league, Fukuyama concedes. "You can measure that in all sorts of ways, notably in the rise in litigation and violent crime - the civil and criminal sides of the law... US parents now teach their children not to trust strangers, which is quite different from small-town America."

But he thinks race is different from class. "If there is an economic class divide, that tends to make things much more difficult because enterprises depend on the interaction of managers and workers.

The American racial divide is less significant from an economic stand-

point because basically what's happened is that blacks have been cut out of the mainstream of economic life right from the beginning, so that it doesn't matter so much to the economy."

Put bluntly, America's race problem is "quite different and is quite limited to African-Americans". This is doubtless reassuring for US Republicans as they confront urban crime statistics.

But what is the moral of *Trust* for countries seeking to build or rebuild civil society? "Basically the formula that came out of the 1990s is the right one - that liberal democracy and capitalism are the essential preconditions."

The crucial thing is to dismantle the state in an orderly fashion. "Part of the problem in the former communist world is that the state has gone from being too strong to being too weak. You need to restore the authority of legitimate government. After that, the state has to

recognise that it has important but limited functions and then get out of the way to permit the private sector to create wealth and allow civil society to create a social solidarity which is not dependent upon the state."

The notion of Germany and Japan as "high trust" societies provokes some questions about the definition of trust. Trust among whom? "One of the characteristics of highly communitarian societies is that they can be rather closed to outsiders."

He elaborates. "To some degree there is an inverse relationship between social solidarity within such a society and its relations with people that stand outside the community."

"So it's no accident that Germany and Japan are highly homogeneous racially and culturally but have also been perfectly beastly towards their neighbours, because if you are not German or Japanese you don't share their moral consensus."

Religion plays an important part in Fukuyama's schema. He is broadly behind Max Weber's cele-

brated thesis that Protestantism was critical to the rise of western capitalism. He extends the argument to Japan, stressing the importance of Buddhist sectarianism in Japan's social and economic development. He himself is a "conservative Presbyterian".

One of the things that makes him optimistic about the future is the "protestantisation of the Catholic Church". He is also impressed by the rise of avowed Protestantism in the Catholic societies of Latin America.

"In Brazil there is a saying that there's one morality for the family and another for the street, which means if you are elected to public office your first obligation is to steal on behalf of your family."

But 20 per cent of Brazil's population is now Protestant, a large proportion of that of evangelicals.

Fukuyama is a mine of such statistics, even when they do not fit his own thesis. Noting that his best

critics in the US have mostly been economists, he cites Herman Kahn, one of Rand Corporation's "great thinkers", who wrote extensively about thermo-nuclear war.

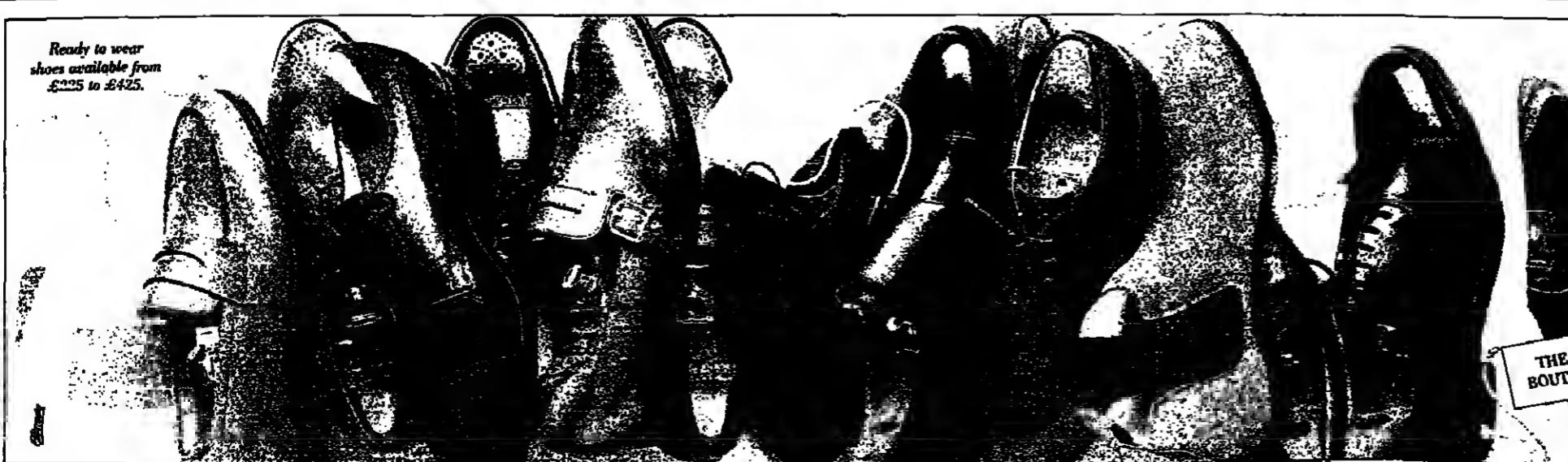
"He had this great saying that there are two types: there are the modelers, and there are the people who understand the real world."

Where does the "real world" go next? Fukuyama is currently exploring the information revolution - fashionable Newt Gingrich territory, except that he does not claim, like so many US new media gurus, to see it as the handmaiden of all that is modern, peaceful and beautiful.

"It has big implications and not all of them are positive. Look at the global village: Americans and Asians know each other better than ever before, but it has not helped mutual understanding."

Some bits of history, it seems, will end sooner than others.

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# Weekend Investor

Wall Street

## Home loan stumble sparks recession fear

Maggie Urry tells a cautionary tale of glowing prospects that lost their lustre

**Y**ou do not have to watch US television for long before the clean-cut features of Jim Palmer, a baseball Hall of Famer, appear. He looks sincerely into the viewer's eyes as he offers a mortgage, "even if your credit is less than perfect". Just ring the toll-free number and ask the Money Store for a loan.

Using baseball stars to sell home loans to people with impaired credit histories has helped the Money Store to become one of the leading mortgage lenders in the US. This week, it reported a 60 per cent rise in third quarter net profits, increased its dividend and gave a glowing description of its prospects.

It seems strange, then, that the company's shares have plunged since Wednesday, from \$35% to \$37% yesterday morning.

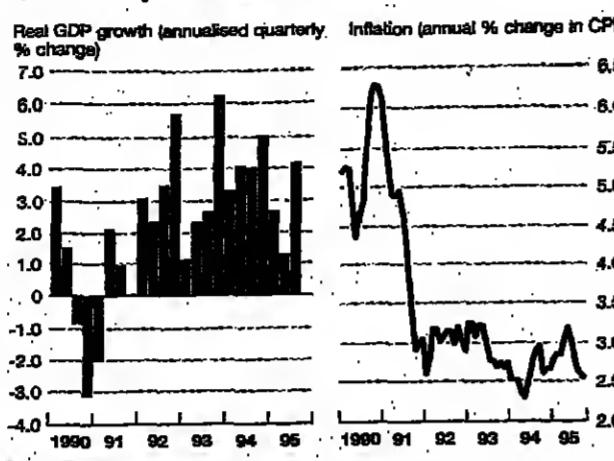
Analysts fixed on one number in the Money Store's results. There had been a sharp rise in the proportion of home loans where the borrowers were more than 30 days late on their payments. Taken alone, this would not have much effect on the market. But it coincided with a number of other indications that consumers had overspent on their credit and were having some difficulty paying their debts.

Dean Witter, Discover, which runs a number of credit cards as well as being a stockbroker, also reported earnings this week. It said loan loss provisions on the credit card side had jumped 42 per cent in the third quarter. On Monday, American General, the insurance group, reported a sharp rise in its consumer credit bad debts.

As analysts began to focus on the problem, they realised this trend could have been spotted earlier this month in results from several banks, including the giant Citicorp. Suddenly, the financial sector - which, after technology, has been one of the stronger performers this year - went out of favour. Sharp drops in share prices led the stock market, as a whole, lower.

By Thursday's close, the Dow Jones industrial average had fallen more than 90 points on the week, even after recovering 35 points from that day's low point. That low was not far above the 4,600 level to which the index fell two weeks earlier when it suffered its last technology sell-off.

### Growth up... inflation down



Last time, the index bounced smartly to make a new high above 4,800. Traders were asking yesterday whether 4,600 will again provide a trampoline for the market. One indicator could come from the mutual funds.

A continuing theme this year has been the strength of cash inflows into mutuals which have, in turn, put the cash into the market. Whenever the index has fallen, the mutuals have acted as a stabilising force by investing that cash. This week, though, industry figures showed that the inflows had slowed in September - although, with \$12.7bn going into equity funds that month, the mutuals still have plenty of cash to put into the market. But combining the idea that a consumer credit crunch is looming, along with the first signs of a slowdown of flows into mutual funds, could give the market pause for thought.

Have consumers been putting their cash into the stock market and then using their credit cards to buy goods? If so, will they now stop investing in the market, or will they stop spending in the shops? Either way, the suggestion was raised that consumer-led recession was coming.

If it is, there was certainly no sign of it in yesterday's third quarter GDP figures. There had been a widespread expectation that the economy was growing at around the 2.5 per cent rate which is considered generally to fit the "soft landing" scenario so desired by the markets.

Solid but not steamy economic growth, combined with low inflation, is supposed to provide the rationale for the

Dow Jones Ind Average

Monday	Tuesday	Wednesday	Thursday
4755.48 - 39.38	4783.68 + 28.18	4753.68 - 29.98	4703.82 - 49.86

London

## High fliers come down to earth

Philip Coggan examines the dramatic changes that can take place in a single week

**H**ow quickly things can change. The clocks went back in London last weekend, marking an end to British summer time.

The summer mood also seemed to be over on the world's stock markets. Only last week, the FTSE 100 index and the Dow Jones industrial average were recording all-time highs. This week, both reversed direction sharply.

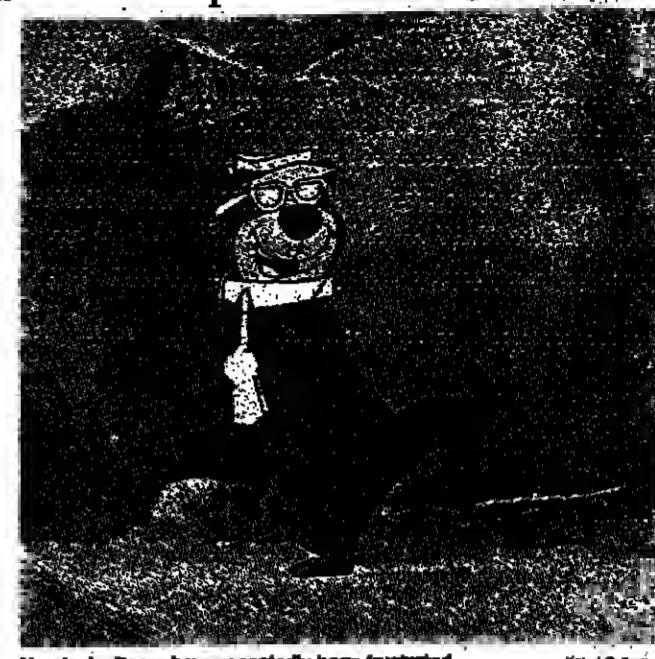
It is too early to tell if this represents the predicted 10-15 per cent correction on Wall Street. Bears have been frustrated repeatedly in their attempts to call the turn in the Dow. But its falls added to the belief that sentiment in London was influenced more by international than domestic developments.

On Monday, it was a rise in the D-Mark and fall in the dollar, triggered by political concerns about Italy and France, which caused stock markets to drop across the European continent. Thursday saw the con-

tinued at 2.2, so the bond market rally gave equities some potential relief. But shares seemed unable to respond, however. By the close yesterday, Footsie had slumped to 3,497.9, almost exactly 100 points down from last week's all-time, intra-day trading high.

Wall Street's weakness was obviously a highly significant factor behind the fall but so was the failure, to date, of any of the recent takeover rumours to translate into reality. There was a brief flurry in Legal & General shares on Thursday with some traders speculating that NatWest Bank, which will eventually be flush with funds from the sale of its US Bancorp subsidiary, might be the bidder.

But a substantial bid for someone is needed soon. Much of the market's apparent strength has been concentrated in a relatively small number of potential takeover candidates. The graph reveals how the broad market has weakened



No picnic: Bears have repeatedly been frustrated

Kobal Collection

over the past month or so. It shows a cumulative figure for the daily totals of advancing minus declining stocks: when most shares are going up, the line rises; when they are going down, the line falls. The line clearly peaked in mid-September but, although Footsie has continued to hover around the 3,500 level, declining stocks have been dominant since then.

Another sign of the same problem is that the number of stocks making new 1995 lows was greater than the number of stocks making new highs on two days this week.

The most recent announcements from the corporate sector have not been too encouraging. A statement accompanying figures from Imperial Chemical Industries this week pointed to economic slowdown in Europe and the US and forecast that demand for chemicals would be flat.

British Gas was hit by comments from Clara Spottiswoode, the industry's regulator, that the company's long-term gas contracts threatened its financial health.

The four-week average of the dividend index, this column's indicator of corporate sentiment, climbed off its low for the year but remains depressed at 45.5 per cent. In essence, this index shows that fewer than one-in-two companies are increasing their pay-outs. Back in March, the index reached 66.2 per cent.

All these factors have combined with a general feeling that the UK stock market rally, which has been running (with a brief pause for the Conservative leadership contest) since early March, has become

rather tired.

At the start of the year, many analysts were opting for a 3,500 target for Footsie by the end of 1995, so investors may well be tempted to take some profits at that level. There are also respectable arguments that shares are fully valued at prevailing levels.

Research by S.B.C. Warburg points out that real (adjusted for inflation) share prices are now back at almost exactly the same level as at the 1993-94 peak.

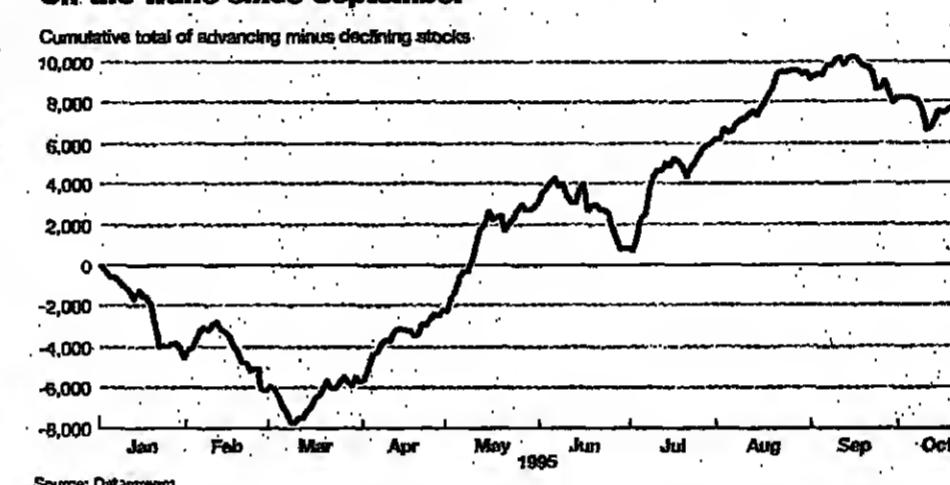
**S**ince 1985, there have been five clear peaks in real share prices, each of which was followed by a 10 per cent market correction over the subsequent 12 months.

Robin Aspinall of Panmure Gordon, who has been bearish about UK shares for much of 1995, says: "Once the storm of takeover activity passes over, the market will be left looking rather soggy. Everybody is suddenly talking about trading ranges, as though they hadn't noticed that Footsie has been moving broadly sideways between 3,450 and 3,600 since the end of July."

So, how do the technical analysts, who pore over patterns in price charts, see the latest move? Justin Bowater, associate director at Derivative Securities, says the UK market "is essentially in the same position as when Wall Street fell out of bed two weeks ago".

He adds: "The next area of support for Footsie we see is 3,475 and if that fails, our ultimate target is 3,370." Bowater sees such a drop as the first real downturn in this Footsie

### On the wane since September



### ■ Highlights of the week

	Price	Change	1995 High	1995 Low	
FTSE 100 Index	3497.9	+5.5	3593.0	2954.2	Wall Street weakness
FTSE Mid 250 Index	5964.3	+7.2	5991.3	5300.8	In line with leaders
Aktions	281	-23	449	315	Holiday booking fears
British Gas	239	-13%	317.7	235	Comments from regulator
Centrica	70	-12	116	58	Takeover hopes fade
Dun & Bradstreet	514	-81	600	330	£100m acquisition
Fiat Leisure	346	+24	349	262	Bid talk
Gleno Welcome	846	+48%	871	587	Settlement of patent challenge
London Electricity	902	-35%	927.4	548	Bid hopes recede
Magnum Power	130	+11	202	98	Computer system development
Northern Electric	883	+18	888.4	621.4	National Grid dividend
Reavers	557	-26	584	404	Take profits advice
T & N	148	-18	187	140	Asbestos worries
Thom EMI	1463	-88	1569.4	997	Stock overhang
Woolsey	395	+11	411	324	Sector rating

Barry Riley

## Up the creek in a leaky boat

The ailing life industry needs to rethink its basic approach

**T**hey have a bad reputation, like journalists and politicians, but do we need life assurance salesmen after all?

The recent fall in new business levels of the life assurance industry has, in an important respect, been perverse. The savings industry - not just life companies, it is true - should be expanding, not contracting, to cope with the demographic pressures being faced by the UK, given the increasing trend towards privatisation of pensions and long-term care of the elderly.

But the industry is mistrusted by the public as never before. It is also struggling to cope with the higher standards of disclosure to customers which are now required by the regulators.

A few weeks ago, I attended a private conference at Gleneagles in Scotland where - by invitation only from the sponsor, Chase Manhattan - a number of the life industry's top executives gathered to exchange views. Would the opportunities of the year 2000 and beyond be accepted by today's companies or seized by various innovators and interlopers?

Certainly, present conditions are chaotic. Few companies are capable of controlling large sales forces adequately, and dwindling numbers of independent intermediaries are demanding

higher and higher commissions. Telephone selling operations under "direct" labels are having only a limited impact. So-called "bancassurance" offshoots of the banks and building societies are also struggling to halt a slide in business volumes this year.

Meanwhile, it has become possible to make a quantum leap in new technology. Brokers who used to sneer that "a computer can't buy you a drink" are getting very thirsty. They are being told to do their business over electronic links or not at all. Several small life offices have shut, and the takeover of Provident Mutual by General Accident is the latest, but by no means the last, in a series of rationalisation moves.

The key challenge, however, is not technology but the relationship with the customer. The life industry has been driven by its sales channels for far too long. Life assurance, the old maxim says, is always sold, never bought. The industry has been plagued by a series of scandals, as in home income plans and personal pensions.

At Gleneagles, the executives were pleading, as usual, for new tax incentives to enable them to sell more business. In the past, though, the industry's privileges - including exemptions from disclosure requirements as well as tax breaks - have

often been misdirected. Take, for instance, the endowment mortgage contracts that have been sold in millions over the past 10 or 15 years.

Even today, some building societies recommend them as a matter of normal practice. Theoretically, these plans are attractive to home buyers who keep up the instalments for 25

years, but involve considerable losses when they lapse after a few years. The main force driving them has been the availability of substantial initial commissions.

In aggregate, the effects have been curious. Because there is no repayment of the debt until the end of the contract, mortgage debt (now totalling around £380bn in the UK) continues to rise in spite of the weakness of the housing market. The problems of excessive gearing and persistent negative equity have been aggravated. Since 1989, average British house prices have fallen by 15 per cent but the stock market has

risen by more than 50 per cent. House buyers may not realise it, but they are transferring huge sums into the stock market - where they will eventually have more than £200bn invested. Money that might have been used to repay debt piling up in endowment plans that are illiquid because the penalties for early surrender are so onerous.

Too many savers have never understood the crucial difference between the savings philosophies embodied in life companies, on the one hand, and short-term savings institutions such as banks and building societies, on the other. Life companies reward long-term investors but penalise without pity what they have regarded as disloyalty. So it has been, anyway, during the past years of minimal disclosure. It could be that, with greater transparency, the life offices themselves, and not their customers, will have to bear most of the costs when policies lapse. If so, there will have to be drastic changes in the shape of contracts.

Banks and building societies are quite different. They lure new savers with attractive rates - usually, there are no charges on new accounts, despite the substantial setting-up costs - but longer-term investors often subsidise the newcomers.

When life assurance and pension contracts are bought and not sold, we will know we are definitely on the right track.



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## EUROPE'S 500

Roundtable of European Entrepreneurs: Strategies for Substantial Growth

Europe's 500 is the first multinational search and study identifying 500 fast-growing European entrepreneurs, who will be presented at the 6th conference of the European Foundation for Entrepreneurship Research (EFER), to be held in Ghent, Belgium, on 16-18 November 1995.

These 500 dynamic entrepreneurs have been selected from a search of thousands of companies in the European Union member states and the EFTA countries. Those entrepreneurs who have significantly enhanced sales and employment in the past four years are invited to come together in Ghent, Belgium. They will be honoured at a special ceremony on Friday, 17 November 1995.

This is a unique opportunity to join them and to network not only with entrepreneurs from Western Europe, but also from Eastern Europe and the USA, in addition to well known academics and researchers, venture capitalists, investors and European policy-makers.

EFER's main partners are the European Commission and Ernst & Young; other partners are IP Strategies, Dun & Bradstreet, EIM, EVCA, ENSR, SITRA, IESE, Korn/Ferry-Carré/Orban, De Vlerick School voor Management, UNICE and UEPME.

Full information concerning the conference programme from 16-18 November, fees, logistics, hotel accommodation and the special ceremony on 17 November can be obtained from:

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